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World News

General links Gandhi to Bofors cover-up

A senior Indian general provided evidence suggesting Prime Minister Rajiv Gandhi was directly involved in a cover-up of the Bofors arms group is alleged to have paid illicit commissions.

Soviet action urged

Poliburo conservative Yegor Ligachev urged political action to stop nationalist unrest in outlying Soviet republics but said the Government must not be repressive or dictatorial.

US, Japan in talks

Japanese and US government officials today began the first round of trade talks which are likely to touch on basic differences in how both economies work.

Iran appoints radical

Iranian President Rafsanjani appointed former Prime Minister Mir-Husein Mousavi as his adviser in a concession to radicals within the leadership.

Soviet Jews in US

Bush Administration has drafted plans to impose curbs on the admission of Soviet Jews because it fears a wave of migration following Moscow's easing of exit restrictions.

Peru snubs Panama

Peru will not recognise Panama's new government because it has been "hand-picked...by a military dictator," President Alan Garcia said.

Vietnamese reforms

Nguyen van Linh, the Vietnamese leader, rejected any multi-party system and said liberalisation would only occur in economic life.

Egypt jails Moslems

Egyptian court sentenced 26 Moslem militants to long periods in jail in a continuing crackdown on dissidents of both the left and the religious right.

Royal Naval arrest

British naval vessels helped arrest a US registered fishing vessel carrying 12 tons of marijuana off Florida after shadowing it for three days.

Nicaraguan polls

Publisher of the opposition La Prensa newspaper and founder member of the Sandinista Government was nominated to represent Nicaragua's main opposition group in presidential polls.

Newspaper bombed

A powerful bomb killed one person and caused extensive damage at a leading Colombian newspaper which is crusading against the drug trade.

Castro stays away

President Fidel Castro will not attend this week's non-aligned summit in Belgrade, the first time he has been absent since he helped launch the movement in Havana 28 years ago.

North Sea rig scare

Ships and helicopters evacuated 110 workers from an Amoco oil platform in the North Sea when vibrations caused by drilling into a high pressure gas pocket led to a production shut-down.

Libyan sanctions

Italian Foreign Minister Gianni De Michelis said he was convinced Libya wants friendly relations with the West and that the EC should rethink diplomatic sanctions it imposed in 1986.

Afghan exodus

About 40,000 people have been leaving the Afghan capital Kabul every month for Pakistan or other countries to avoid conscription and rebel attacks, diplomats and international relief workers said.

Panda cub dies

A three ounce panda cub born on Friday at Washington National Zoo died of an infection despite paediatric help from a children's hospital.

Business Summary

UK calls for inquiry into shipping line rate fixing

THE EUROPEAN Commission has been asked to investigate the legality of a rate-fixing agreement between a group of leading shipping lines on some north Atlantic routes.

The British Shippers' Council, which filed the complaint, says the North Europe/USA Rate Agreement (Nesara) breaks at least two EC competition regulations.

EUROPEAN Monetary System: The Spanish peseta remained very firm last week, moving close to its maximum cross-rate limit against the Danish krone, the weakest member of the system. Trading is likely to become more volatile after news that the Spanish authorities have called a general election. The Italian lira was also strong despite occasional intervention by the Bank of Italy. Elsewhere, the Danish krone lost ground and finished the week just within its Ecu divergence limit.

EMS September 1, 1989



ECU DIVERGENCE



The chart shows the two constraints on European Monetary System rates. The upper grid, based on the lowest currency, defines the system. The lower chart shows the two constraints on European Monetary System rates. The upper grid, based on the lowest currency, defines the system. The lower chart shows the two constraints on European Monetary System rates.

ITALY'S Banca Nazionale del Lavoro (BNL) denied it will meet government ministers to discuss the widening scandal over more than \$1.5bn of unauthorised loans dispersed by the bank's Atlanta, Georgia, branch to US and European companies exporting to Iraq.

TAYO Kobe Bank President Tetsuo Matsushita denied insider trading took place before the announcement last week of the proposed merger with Mitsui Bank.

LOMAS FINANCIAL, Texas financial services company struggling with large losses and a heavy debt burden, denied it would consider bankruptcy if its bankers do not make concessions on their loans.

CHILE reached agreement for a \$500 million stand-by agreement with the IMF that could lead to a Brady-style programme of debt reduction.

WESTFIELD, Australian group owned by Frank Lowy, sold out of the Channel Ten network, becoming the first casualty in the competitive commercial TV industry since its media regulations changed in 1986.

BILLITON International Metals, Royal Dutch/Shell division building world-wide mining operations, is buying a 35 per cent interest in Les Mines Selsabie, a copper, zinc and precious metals complex in north-western Quebec, Canada.

FALCONBRIDGE, the withdrawal by US-based Anamax from the bidding for Canada's Falconbridge apparently leaves the way clear for the diversified mining company to be taken over by Noranda in partnership with Trelleborg of Sweden.

MEDIOBANCA, Italy's largest merchant bank, posted a 35 per cent increase in net profit to L182.4bn (\$115m) in the year ended June 30.

ALIANCA, Portugal's state-owned insurance company, will sell 49 per cent of its capital at a basic \$53,000 (\$18.50) per share in the third privatisation this year.

BA wins buy-out pledge from United Airlines pilots

By Clay Harris in London and Roderick Oram in New York

BRITISH AIRWAYS has received a binding commitment from the pilots of United Airlines to remain loyal to the employee-management consortium which is bidding \$6.8bn for the second largest US carrier.

BA would take a 15 per cent stake in United if the leveraged takeover offer is accepted by the non-executive directors of UAL. United's holding company, UAL, faces a rival \$6.4bn bid from Mr Marvin Davis, a Los Angeles investor. If the consortium bid succeeds, United will become the largest US company ever to be controlled by its employee. United staff would own 75 per cent of the airline through an employee share ownership plan (Esop), a tax-efficient system encouraged by the US Government.

WORLD'S LEADING AIRLINES
Passenger Kilometres*
1988

Airline	1988	'89
Aeroflot	213.2	
United	111.1	
American	104.2	
Delta	83.1	
Continental	62.1	
Northwest	61.5	
British Airways	58.9	
TWA	56.3	
JAL	49.3	
Eastern	46.3	
Pan Am	40.0	
Air France	34.3	
Lufthansa	34.0	
Caritas	26.0	

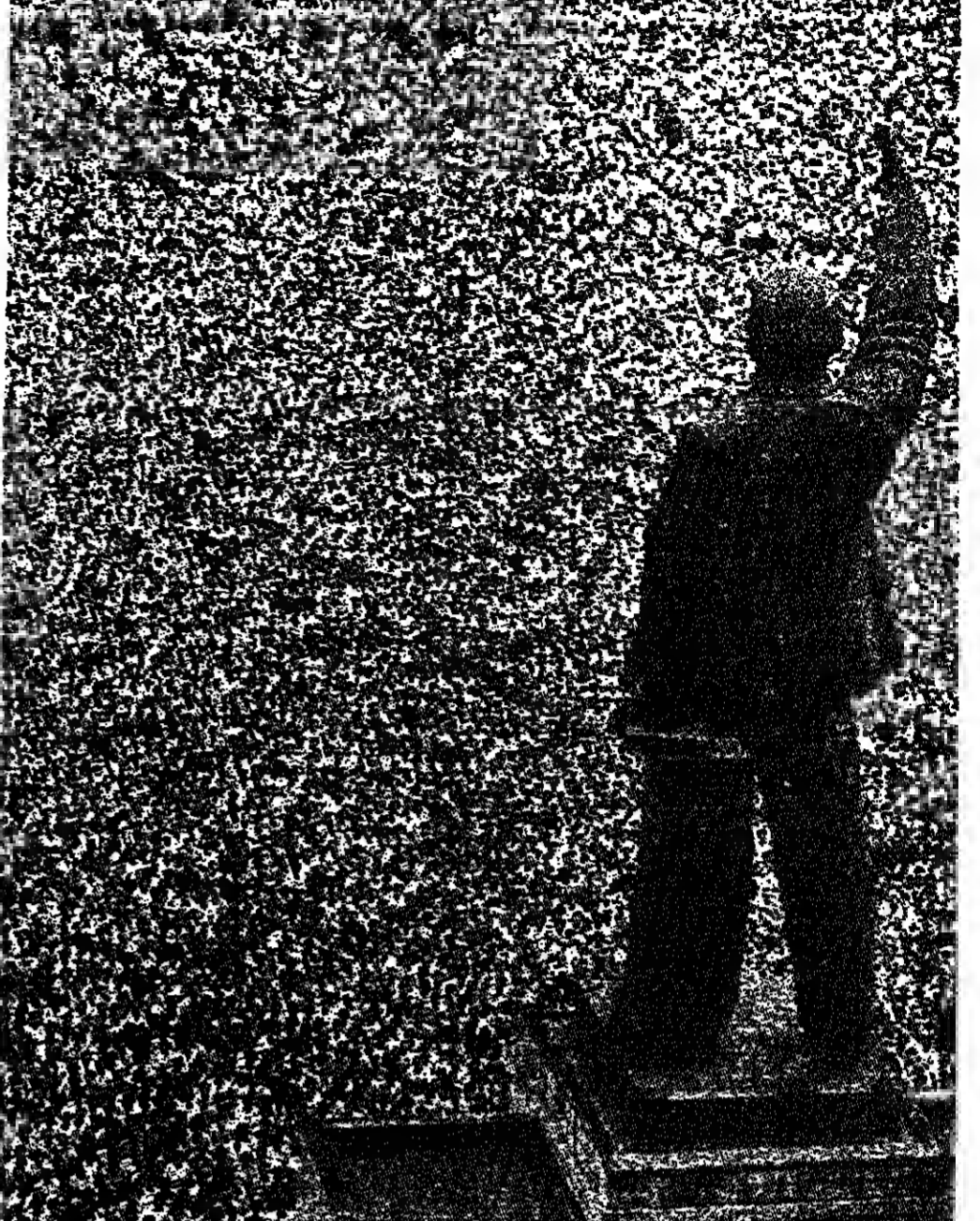
Talking business with Toyota

By Richard Tomkins in London

THE DECISION by Toyota, Japan's biggest car company, to build its £700m (\$1.1bn) European assembly plant in Derbyshire, central England, will have unexpected consequences for the region's school-children.

Mr David Bookbinder, Labour leader of Derbyshire County Council, says the decision has been taken not simply because Toyota is moving to the area but because of the other Japanese employers which are expected to follow suit.

He believes at least 20 Japanese suppliers will move to Derbyshire on the back of Toyota's investment, establishing the county as an important location for Japanese industry in Europe and prompting other Japanese companies to move in.



In the shadow of Lenin: More than 100,000 nationalist demonstrators gather in Baku's main square, Azerbaijan, to demand more autonomy from Moscow. Report, Page 3

Pretoria may try to reschedule

By Patti Waldmeir in Johannesburg

SOUTH AFRICA might propose a unilateral rescheduling of its debts if creditor banks refuse to sign a new refinancing agreement when the current one expires in June next year.

Pretoria's foreign creditor banks are under increasing pressure from anti-apartheid campaigners to refuse to reschedule \$8bn of debt covered by the partial moratorium imposed by South Africa in August 1985.

Mr Chris Stals, the new Governor of South Africa's Reserve Bank, the country's central bank, told the Financial Times that Pretoria "could take a unilateral decision on the matter and say the banks should accept it."

GrandMet to sell Mecca and William Hill betting shops

By Vanessa Houlder in London

GRAND METROPOLITAN, the UK drinks and retailing group, is selling its Mecca and William Hill betting shops in a deal expected to raise at least \$600m (\$384m). The group acquired William Hill nine months ago.

Brent Walker, the drinks, leisure and property company, is seen as the most likely buyer of the shops, which form the UK's second largest bookmaking chain.

GrandMet acquired William Hill from Sears, the retailing group, for £331m. Mr Sheppard justified the apparent shift in strategy by saying the William Hill acquisition had given GrandMet the opportunity to add substantial value to its betting business.

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OVERSEAS NEWS

Right-winger to lead Nicaraguan opposition

By Tim Coone in Managua

THE principal opposition alliance in Nicaragua, known as UNO (National Opposition Union), at the weekend chose a controversial presidential slate to fight the ruling Sandinista party in the forthcoming general elections.

Should UNO win, Nicaragua's next president will be Mrs Violeta Chamorro, the owner of the opposition newspaper La Prensa. As the UNO candidate, Mrs Chamorro now shares its banner with allies of her husband's assassins.

Her husband was Mr Pedro Joaquín Chamorro who,

through the newspaper's editorials, fought the right-wing dictatorship of General Anastasio Somoza. The dictator had him assassinated in 1978 but his murder helped to rally middle-ground support behind the left-wing Sandinista guerrillas who swept to power one year later. Since then the newspaper has taken a shift to the right under his widow's tutelage and become the mouthpiece of the right-wing opposition, including the US-backed Contras. The Contras were born out of supporters of the defeated dictatorship.

One experienced observer of Nicaraguan politics said last night: "It is as though she is saying 'my husband's enemy is my friend'". Her elder son, Mr Carlos Fernando Chamorro, is editor of the Sandinista newspaper Barricada.

Mrs Chamorro's running-mate is Dr Virgilio Godoy, the leader of the Independent Liberal Party (PLI) which until 1984 was allied to the Sandinistas. He challenged the Government in that year's elections from a centre-right stance but won only 9 per cent of the vote. His further gravitation to the

right into the UNO alliance caused a recent split of the party. It's centre-left is now running independently in the electoral race.

The final choice of the UNO presidential ticket came after two days of intense debate and eight different rounds of voting between the 14 parties. Despite the satisfied smiles on Saturday night it was only last-minute negotiations which saved the nomination, pointing to continuing deep differences.

Mrs Chamorro, who does not have a party affiliation, was obliged to read out a prepared

statement in her candidature acceptance speech, promising to abide by the UNO electoral platform if she is elected President next February. Her adopted platform is as broad as the main political trends represented in UNO. It embraces Conservatives, Liberals, Social Democrats and even Socialists and Communists.

Electoral promises include vague references such as "a commitment to a social-market economy". The pages of her newspaper, however, have led the campaign for her candidature and created distrust of her



Violeta Chamorro: late husband's enemies are now her allies

within UNO ranks.

Any pre-electoral splits in the UNO alliance will guarantee victory for the Sandinistas. They still have a large cushion of support: they won the 1984 elections with 67 per cent of

the valid votes cast. The biggest single opposition party, the Nicaraguan Conservative Democrats (PCDN), which won 14 per cent of the vote in 1984, is also running independently of UNO.

Ethiopian delegates to seek ceasefire

By Peter Riddell, US Editor, in Atlanta

A CEASEFIRE in the 28-year-old civil war between the Ethiopian government and the Eritrean revolutionaries has been set as one of the initial objectives of peace talks starting in Atlanta on Thursday under the chairmanship of former US President Jimmy Carter.

The Ethiopian government and the Eritrean People's Liberation Front have agreed to meet on an open-ended basis without pre-conditions, unlike in previous abortive discussions, in an attempt to end a conflict which has contributed to the deaths of hundreds of thousands of people through war and famine.

During a wide-ranging interview with the Financial Times, Mr Carter said that while the outcome was "totally unpredictable", he hoped that the preliminary discussions would at least decide an agenda, format, time and place for later substantive talks.

He hoped that the four- to five-member negotiating teams would agree on possible confidence-building measures, notably a ceasefire.

This, he suggested, could lead to an improvement in tribal communications and also to a greater involvement by international relief organisations.

Former President Carter will act as an observer, presiding over the initial sessions and keeping a record of proceedings but not acting as a formal mediator.

The talks in Atlanta follow a number of visits by Mr Carter to Ethiopia over the past year. Both sides expressed an interest in his involvement.

The discussions will be held at the Carter Presidential Centre on the outskirts of Atlanta. This has been closely involved in examining civil wars and similar domestic conflicts. Mr Carter chairs the International Negotiating Network, a private body backed by the Norwegian and Swedish governments and by charitable foundations in the US.

Monday Interview, Page 34

Brazil to discuss bank payment

By Stephen Fidler, Euromarkets Correspondent

BRAZILIAN debt negotiators are due in the US this week to discuss a threatened \$1.6bn interest payment to commercial banks, due later this month.

Brazil is unlikely to make a payment without the promise of support from the International Monetary Fund. But the possibility of short-term IMF finance to help the country over elections in November and the takeover of a new administration is still being considered by Mr Michel Camdessus, managing director of the IMF.

The assumption is that, if

the IMF provided short-term help, banks and other lenders would be willing to amend debt agreements signed last year to provide further help. A \$600m bank disbursement has been held up by Brazil's failure to meet its IMF economic targets.

Some bankers claim that some of Brazil's short-term trade and other credit lines will be jeopardised if the payment, due around September 18, is not made. Others are hoping that a partial payment will be made if full payment is not possible.

Mr Sérgio Amoral, director of international affairs at the

Ministry of Finance, and Mr Arnim Lore, central bank director responsible for foreign debt, will visit Washington and on Thursday will meet commercial bankers in New York.

Brazil last week announced the exchange of \$1.1bn of its external bank loans for exit bonds under the commercial bank financing package agreed last year. The bonds - carrying a fixed interest rate of 6 per cent, a 25-year maturity and a 10-year grace period before principal repayments begin to be made - were issued to 109 bank lenders at the full face value of their loans.

Chile in stand-by deal with IMF

By Barbara Durr in Santiago

CHILE has reached an accord for a 986m one-year stand-by agreement with the International Monetary Fund, retired General Enrique Seguel, the Minister of Finance, has announced in Santiago.

The minister said the IMF agreement, as well as other accords with multilateral organisations, helped to pave the way for Chile to use the Brady Plan for debt reduction.

Given the country's careful debt management and stable economy, he added that Chile would demand benefits equal to or better than the 35 per

cent debt reduction achieved by Mexico, the first country to take advantage of - and in effect define - the Brady Plan, named after Mr Nicholas Brady, US Treasury Secretary.

Gen Seguel said: "We must continue to try to be distinguished within the international community as a separate case. Chile today is perceived as a secure, reliable, stable country with a future."

The technical negotiations on Chile's new agreement with the Fund were finalised in Washington last week. Chile's three-year extended fund facility with the IMF ran out

last month. The new agreement is expected to be ratified by the Fund's board in October.

While Chile met its previous fund programme targets, it has been attempting to cool its overheating economy during the last five months. Growth in Gross Domestic Product in the first six months was 10.4 per cent, a level that was considered unsustainable.

June statistics showed that cooling measures, including higher interest rates and a speeded up devaluation of the peso, were beginning to take effect.

US plans curbs on Soviet Jews

By Lionel Barber in Washington

THE Bush administration has drafted plans to impose curbs on the admission of Soviet Jews because it fears a wave of migration following Moscow's easing of exit restrictions.

If implemented, the plan would represent a shift in long-standing US policy.

Previous policy has been to insist on human rights grounds that emigrating Soviet Jews should have complete freedom to choose their destination.

But the US is finding it increasingly difficult to cope with the cost of Jewish emigration which doubled last year to almost 19,000, and is likely to rise this year to nearly 50,000. The most likely alternative haven for Soviet Jews would be Israel.

The draft plans - drawn up by the State Department and other Federal agencies - are bound to arouse controversy in Congress where both House and Senate members have sponsored bills to make it easier for Soviet Jews and evangelical Christians to come to the US.

The Administration argues that the cost of resettlement is relatively high - about \$7,000 per refugee. But officials also say it is proving more difficult to show that the Soviet Jews are political or religious refugees.

The US began to impose stricter rules on refugee status for Soviet Jews late last year when it became clear that President Mikhail Gorbachev's relaxations were leading to a dramatic increase in emigration.

The previous wave of Soviet Jewish emigration came during the 1970s, a period of détente between Washington and Moscow. But restrictions were reimposed and became a focus of criticism by the Reagan administration.

Post for Mousavi

IRANIAN President Ali Akbar Hashemi Rafsanjani yesterday appointed former Prime Minister Mir-Hossein Mousavi as his adviser in a concession to radicals within the leadership, Reuter reports from Nicosia.

The post of prime minister was abolished by constitutional reforms endorsed by a referendum held during presidential elections in July.

SHIPPING REPORT Tanker demand rising

By Kevin Brown, Transport Correspondent

BROKERS said the tanker market appeared to be emerging from its summer doldrums last week as demand for Very Large Crude Carriers (VLCCs) began to increase, especially in the Middle East Gulf.

Japanese principals were prominent among those inquiring for tonnage and rates appeared likely to move significantly up as several cargoes were fixed to Japan at around Worldscale 55.

However, Shell subsequently entered the market for 270,000 tons from the Gulf to Singapore and secured a re-let at

NWS 45.

Elsewhere, demand continued to be strong for ships of around 1m barrels in the West African loading areas. Rates appeared to have stabilised at around NWS 85 for trips to the US Gulf when Shell obtained a ship 2.5 points below the previous set level.

Little tonnage was thought to be available for the first week of September as the North Sea and oil owners were able to push rates to NWS 145 for coastal movements of half a million barrel stems and NWS 130 for trans-Atlantic voyages.

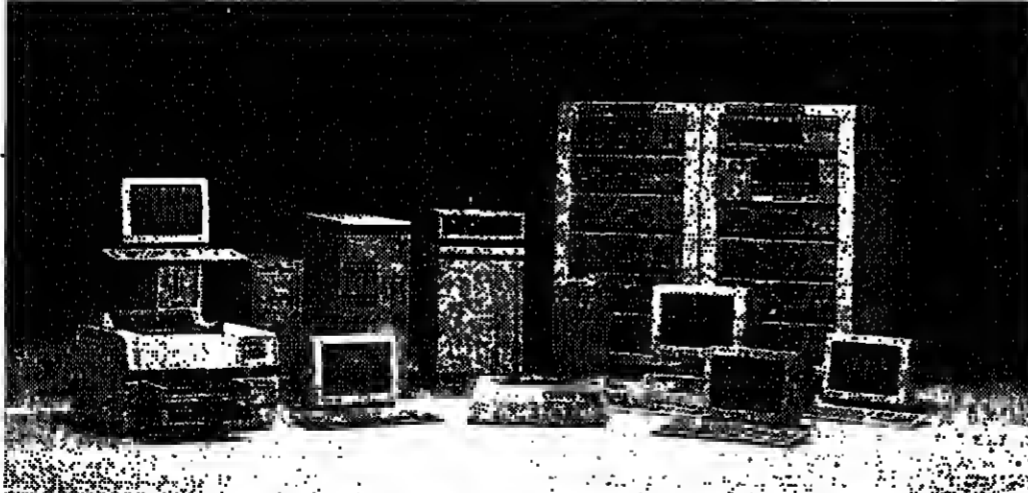
WORLD ECONOMIC INDICATORS				
UNEMPLOYMENT				
USA 000's	Jul '88	Jun '88	May '88	Jul '88
%	6.42	6.58	6.52	6.62
UK 000's	1771.4	1743.1	1802.5	2327.7
%	6.2	6.1	6.3	6.1
Japan	1.59	1.45	1.46	1.67
%	2.2	2.4	2.4	2.5
W. Germany 000's	1873	1915	1946	2200
%	7.7	7.4	7.5	8.6
Belgium 000's	367.5	348.6	367.8	402.1
%	10.2	9.1	9.2	11.3
France 000's	Jun '88	May '88	Apr '88	Jun '88
%	2626.1	2516.8	2594.4	2577.6
	10.0	9.9	10.0	10.1
Netherlands 000's	May '88	Apr '88	Mar '88	May '88
%	578.0	408.0	420.0	420.0
	6.3	6.6	6.9	6.8
Italy 000's	3678.0	3645.0	3862.0	3818.0
%	16.6	16.9	16.9	16.3

Source: (except UK, US, Japan) Estimates

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OVERSEAS NEWS

E Germans continue to flee in hundreds to Hungary

By Judy Dempsey in Budapest

HUNDREDS of East Germans continued to enter Hungary at the weekend as the Austrian, West German and Hungarian authorities worked overtime to agree on the final arrangements for evacuating thousands who still remain in the country.

West German passports will today be issued to 4,000 East Germans who are at present in temporary shelter in four camps in Hungary of which three are run by the International Red Cross and the Maltese Cross, an international ambulance and humanitarian organisation.

When and how the East Germans will be transported to West Germany, said Mr Wolfgang Wagner, head of two of the camps. But Hungarian media and diplomats say the date of departure might be on Wednesday.

In addition, thousands of East Germans will either be allowed to leave the country on special "permits de voyages" (travelling permits) which will be issued by the International Red Cross.

The Hungarian authorities might also decide to drop all border restrictions for those who will leave the country carrying passports, different from those on which they entered the country.

Congress to press Bush for Polish aid boost

By Peter Riddell and Lionel Barber in Washington

CONGRESSIONAL leaders will this week press President George Bush for an expanded programme of US assistance to Poland.

ITALIAN MINISTERS TO MEET Scandal grows over \$1.5bn in BNL Iraqi loans

By Alan Friedman in Milan

MR Nerio Nesi, chairman of Banca Nazionale del Lavoro (BNL), Italy's biggest bank, is to hold a series of urgent meetings this week with Government ministers in Rome to discuss the widening scandal over more than \$1.5bn of unauthorised loans dispensed by the bank's Atlanta, Georgia, branch to US and European companies exporting industrial and agricultural products to Iraq.

affair in order to ascertain whether the US CCC guarantees will remain valid.

Moscow plans \$66bn import drive

THE SOVIET Union is importing more than \$66bn worth of food and consumer goods to honour the pledges which helped bring an end to July's national miners' strike, Radio Moscow said yesterday.

Ligachev calls for crackdown

MR Yegor Ligachev, a leading conservative in the Politburo, has demanded political action against nationalists who have flourished under Moscow's reforms, although the government must not be repressive or dictatorial, Reuters reports from Moscow.

Azerbaijan gears up for week long general strike

Passions are inflamed and independence is the cry on many lips, writes James Blitz from Baku

VIEWED from the roof of the hotel Azerbaijan on Saturday evening, the city of Baku was crying out to be painted by some old master.

The strike is being called to protest about everything. The Azerbaijani Popular Front seems to have as many demands as supporters: it wants to be legalised by the local communist party, it wants economic sovereignty, and of course, it wants Azerbaijan to have Nagorno-Karabakh returned.

Eight months later, the curfew is still in force between 1am and 5am. Everywhere, skinny Russian militia men wield enormous back-up.

Mr Sarukhanov says more than 48bn roubles (\$66bn) have been allocated to buy food and other commodities abroad.

Despite the warnings, leaders of mass political movements in all three republics said they would pursue programmes to loosen or cut ties with the Soviet Government.

Backs to the sea, their eyes and arms were raised towards the podium. Each new speaker from the unofficial Azerbaijan Popular Front received a roar worthy of a Cup Final goal.

But there are plenty of hard liners around. Mr Zvyad Zamobadze, the central committee secretary, in charge of the economy, bravely stood at the back of the popular front podium on Saturday and held a quiet, impromptu chat with a few western journalists.

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Despite the warnings, leaders of mass political movements in all three republics said they would pursue programmes to loosen or cut ties with the Soviet Government.

But to no avail. The demonstration was a warm-up for a week-long general strike which starts today.

It is the first-ever all Republican work stoppage in the Soviet Union. The rigs will be empty. The cost in lost production prodigious.

It is a million pities for him that he was overheard.

BNL's top three executives have meanwhile been despatched to Baghdad, New York and Atlanta in order to co-ordinate the international investigation, which now involves officials from the Federal Reserve, the Bank of Italy, the FBI, the District Attorney's office in Atlanta and a Rome investigating magistrate.

The BNL affair first came to light early last month when the FBI informed the Federal Reserve that it was looking into possibly irregular dealings by BNL's Atlanta branch.

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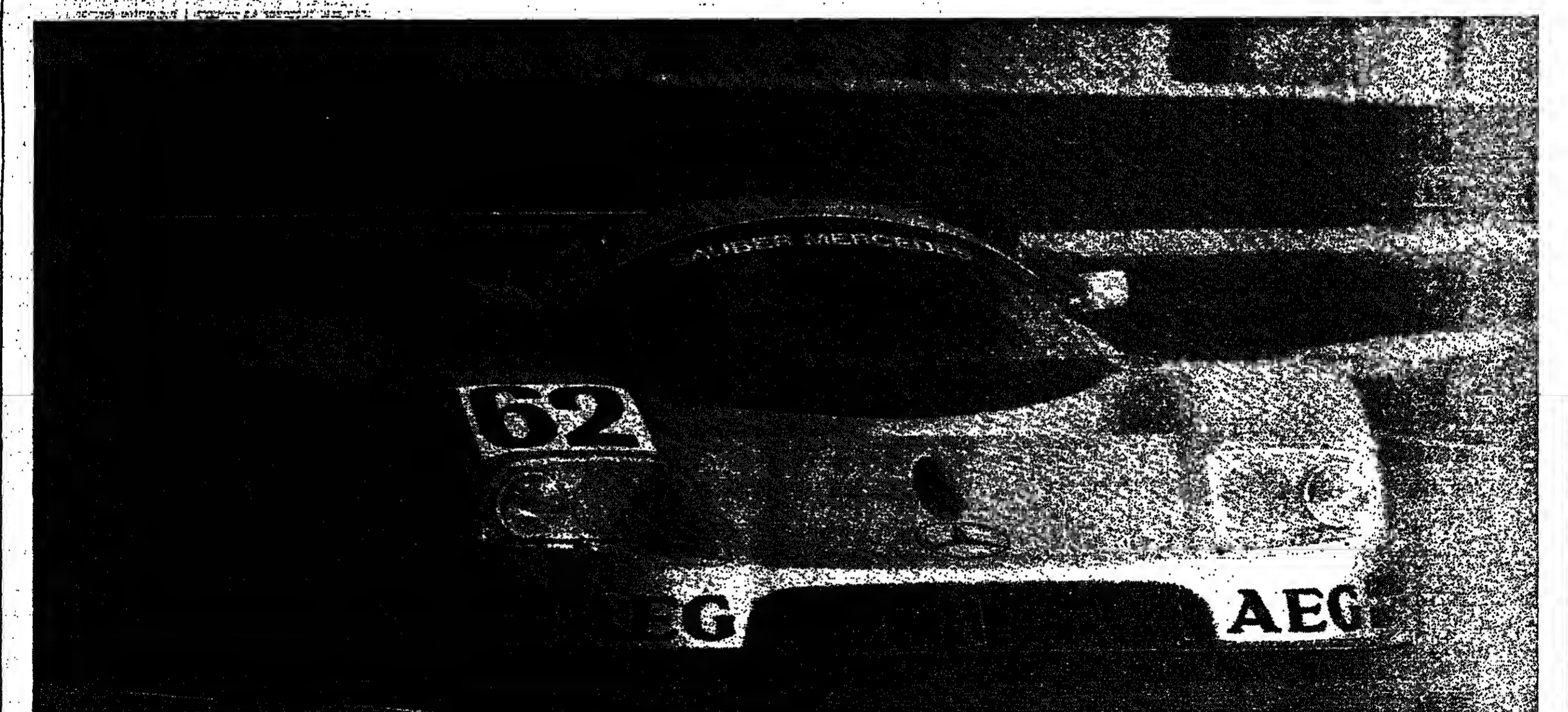
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Mercedes-Benz win for the 6th time this season

Victory at Donington Park yesterday gave Mercedes-Benz their sixth win of the season from seven starts. It also gave the team a commanding lead in the Group C World Championship, a model of consistency that underlines the fundamental strength, durability and competitiveness of Mercedes-Benz engineering.

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1st: No.62, Sauber-Mercedes C9-88, driven by Jean-Louis Schlesser and Jochen Mass. 2nd: No.61, Sauber-Mercedes C9-88, driven by Mauro Baldi and Kenny Acheson. (Result subject to official confirmation.)

OVERSEAS NEWS

Blacks defy ban on Durban's 'white' beaches

By Jim Jones in Johannesburg

SEVERAL thousand black South Africans thronged Durban's white beaches and patrolled the Indian Ocean yesterday in peaceful defiance of apartheid. The protest contrasted with Saturday's march in Cape Town in which 500 people were arrested and marchers dispersed by police armed with water cannon and whips.



A South African police water cannon drenches demonstrators with identifying purple dye

No quick fix for ailing South African economy

Bankers fear renewed foreign borrowing is a distant prospect says Patti Waldmeir

HENDRIK VERWOERD, the architect of "grand apartheid" in South Africa, told whites in the 1960s they must choose between being pure and poor or mixed and rich.

As the focus of the international sanctions lobby shifts to bank lending, that pressure can only increase.

Mr Chris Stals, the new Governor of South Africa's Reserve Bank says the country needs economic growth of 5.6 per cent a year to keep pace with population growth.

surpluses needed to make those repayments, Pretoria must suppress economic growth to keep imports to a level which would not strain the balance of payments.

Vietnam rejects political reform

NGUYEN Van Linh, the Vietnamese leader, has rejected any multi-party system and the hastening of democratic reform in his country.

Japan detains Chinese from refugee boat

By Robert Thomson in Tokyo

JAPANESE police detained 31 Chinese yesterday and were searching for more members of a refugee boat found anchored near Nagasaki.

Guangdong trade official sacked for corruption

A SENIOR foreign trade official in China's Guangdong Province was sacked for corruption yesterday.

He also allocated himself a huge flat and arranged for it to be decorated on the cheap, the agency said.

Japanese and US officials today begin a difficult new round of trade negotiations. Ian Rodger looks at the complaints raised by each side

WHAT WASHINGTON WANTS

1. Land use. Low property tax and exemption from succession duties on farmland promote hoarding of land and discourage its sale, exacerbating shortages in urban areas.

Spectre of sanctions haunts talks

SENIOR Japanese and US government officials begin today in Tokyo the first round of what will be perhaps the most difficult and dangerous bilateral trade talks they have ever undertaken.

WHAT TOKYO WANTS

1. Savings rate. Both at government and personal levels, the US is not generating enough savings to finance its spending.

US battle for Seoul \$3bn fighter contract

By Maggie Ford in Seoul

TWO US defence contractors are vying for a \$3bn contract to equip South Korea with a new generation of jet fighters in a deal which will boost the country's aerospace industry.

Gandhi accused of cover-up in Bofors payments affair

By David Housego in New Delhi

UNEXPECTED disclosures by one of India's most senior generals have provided evidence to suggest that Mr Rajiv Gandhi, the Prime Minister, was directly involved in a "cover-up" of the Bofors affair.

Egypt sentences 26 Moslem militants

By Tony Walker in Cairo

AN EGYPTIAN court at the weekend sentenced 26 Moslem militants to long periods in jail in a continuing crackdown on dissidents of both the left and the religious right.

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Howe remains determined to influence Government

By Philip Stephens, Political Editor

SIR Geoffrey Howe, the deputy prime minister, yesterday underlined his determination to remain an influential force in Mrs Margaret Thatcher's Government after his forced move from the Foreign Office in July's cabinet reshuffle.

In his first interview since his appointment as Leader of the House of Commons and Deputy Prime Minister, Sir Geoffrey made it clear he envisaged an "active and independent role" in shaping policies in the run up to the next general election.

He sought to downplay his differences with Mrs Thatcher over her insistence he should make way as Foreign Secretary for Mr John Major, but added that he still saw himself as a candidate for the future leadership of the Conservatives.

Sir Geoffrey's comments,

which included a number of references to the importance of key decisions being fully debated in Cabinet, will reinforce the view at Westminster that Sir Geoffrey is determined not to be brushed aside by the Prime Minister.

The interview came against the background of two new opinion polls showing the Labour Party retains an 8-point lead over the ruling Conservatives and amid continuing grumbling among the Government's own supporters about a number of its policies.

His remarks may rekindle concern among backbenchers about the potential for internal splits at the highest level of the Government if Mrs Thatcher is unwilling to delegate significant authority to Sir Geoffrey.

Despite suggestions from

Downing Street - the prime minister's official residence - that his designation Deputy Prime Minister was purely a courtesy title, Sir Geoffrey emphasised he had now plans to take a backseat or subservient role.

He will chair a number of key cabinet committees, including those planning the legislative programme and adjudicating in public spending disputes. Yesterday he insisted that the scope for potential conflict with the Prime Minister had been greatly exaggerated by the media.

He acknowledged, however, that Mrs Thatcher had "strong views" and "a strong sense of purpose" and said that he did not doubt that, as in the past, they would have some differences of view.

Ferriday 'plans return to UK'

By Richard Tomkins, Midlands Correspondent

MR John Ferriday, the man at the centre of the Eagle Trust affair which is under investigation by the Serious Fraud Office, was yesterday said to be planning to return to Britain to give his version of events.

Mr Ferriday, chairman of Eagle Trust until June, went overseas last month amid publicity over the auditors' difficulty in tracing about £12.5m of Eagle's funds.

Eagle's new chairman, Mr Malcolm Stockdale, had earlier called in the Department of Trade and Industry to investigate the whereabouts of the £12.5m. The DTI passed the case to the Serious Fraud Office.

Mr Ferriday, 45, reportedly told the Sunday Telegraph at

the weekend that he was coming back to Britain "to set the record straight."

He was also reported as giving a comprehensive explanation of how the £12.5m was used to finance the purchase of Eagle's own shares following the collapse of a £21m rights issue in the October 1987 crash.

Under the Companies Act a UK company cannot legally purchase its own shares except under certain clearly defined circumstances. These include the requirement that shareholders receive prior notification and give their explicit authority, and that each such transaction is reported to the Stock Exchange.

The suggestion is Mr Ferriday brought in friends and

associates to sub-underwrite the 1987 rights issue, but when it flopped, many of them were unwilling or unable to meet their commitments.

In an attempt to save the situation, the interview says, arrangements were made for Eagle to loan funds to Connect, a parcels company later to become an Eagle subsidiary.

Connect passed them to another company called Automotive Industries (UK), and that company used the money to take up the rights from Savory Millin, the stockbroking subsidiary of Swiss Bank Corporation that organised the rights.

Mr Ferriday is reported as accepting all responsibility for the arrangements.

UK NEWS

TUC CONFERENCE

Willis predicts era of union ascendancy

By Charles Leadbeater and John Gapper

MR NORMAN WILLIS, general secretary of the Trades Union Congress (TUC), yesterday delivered an upbeat assessment of the union movement's prospects, declaring that the political and economic tide had turned in its favour.

On the eve of the TUC's annual conference in Blackpool, north-west England, Mr Willis said there was a new mood of confidence in the union movement which would mark the end of ten years in which the unions have been on the defensive.

After a decade in which the unions have been hit by tough Government legislation, high unemployment, employment growth in non-unionised sectors and more assertive management strategies, the unions had now laid the foundations for significant membership growth in the next few years, Mr Willis said.

He said 1989 might be regarded as a turning point for the unions because over the summer several unions have taken successful industrial action without falling foul of the law or losing public support.

Mr Willis was honoured by opinion polls published in two Sunday newspapers which showed a majority believed unions were essential to protect people at work.

A Mori poll in the Sunday Times found 58 per cent of people blamed managers for economic problems, but only 19 per cent blamed unions. For the first time since Mori



Willis in optimistic mood

started asking the question in 1976, a majority said unions did not go too much power.

A Gallup poll in the Sunday Telegraph found that only 14 per cent of people thought the Government's law enough, while 83 per cent said it had gone too far.

Mr Willis said the unions were ready to launch a recruitment drive, especially among part-time, women workers in the service sector, which would create a "tidal wave of trade unionism".

Mr Willis said he was confident Congress would today approve his proposals to reform the membership of the TUC general council, despite the opposition of a group of large left-wing unions.

Unit says women may lead casual workforce

By Jimmy Burns, Labour Staff

WOMEN could become the new casual workforce of Europe following the creation of a single market in 1992 unless urgent measures are taken to safeguard their rights, according to the Low Pay Unit, the research group.

In a report published today, the Unit states that Britain has spearheaded a deregulation of labour markets which is spreading rapidly across Continental Europe and could become the norm after 1992.

It argues that in the name of flexibility, women are increasingly being employed on a part-time, temporary or casual basis, as homeworkers or on a variety of new types of contract which "erode their rights

as employees."

Drawing on a comparative survey of conditions in Britain and The Netherlands, the reports concludes that flexible working is associated with loss of benefits, insecurity of employment, low pay, and exclusion of legal protection which is available to full-time permanent employees.

The TUC Congress is due this week to debate a motion calling for a Europe-wide action to improve working conditions for women both in the office and at home.

What Price Flexibility? The Casualisation of Women's Employment. Low Pay Unit, 9 Upper Berkeley Street, London W1H 8BY. (Price £3.00p)

Strike vote likely at Rolls-Royce and BAe

By Charles Leadbeater, Labour Editor

Rolls-Royce and British Aerospace (BAe), two of Britain's leading engineering groups, seem increasingly likely to face strike ballots called by engineering unions in the next stage of their campaign to win a reduction in the working week to 35 hours.

The two companies have engaged on leading candidates for ballots on strike action after a series of mass meetings addressed by union leaders over the past month.

The programme of meetings, several of which attracted thousands of workers, was designed to rally support for the Confederation of Shipbuilding and Engineering Unions' campaign to win a four hour cut in the manual workers' working week and a two and a half hour cut for white-collar staff.

The unions have made 12 companies in the Engineering Employers Federation targets for possible ballots. But union officials report the strongest response has come from workers at Rolls-Royce and BAe.

Shop stewards from the two companies are expected to meet engineering union leaders on Tuesday before a final decision is made.

It is likely the unions will aim at a central plant in each company, where industrial action would quickly bring other plants to a halt by stopping the flow of components.

Union leaders believe both companies would be under pressure to concede a reduced working week as they have strong order books. They believe the mounting pressure of the campaign, combined with skill shortages, prompted Rolls-Royce last month to pay an 8.9 per cent increase to workers at its Bristol plant.

The other companies which have emerged as the most likely targets for action are Lucas Industries and GKN, the components suppliers. A strike at either company would threaten components supplies to the car industry and other manufacturing companies.

Some officials of the AEU, the union leading the campaign, are pressing for targets for strike action to be announced this week. However Mr Bill Jones, the AEU president, said it was likely the unions would wait until at least next week, when they will have the details of how much money has been raised through a membership levy.

Suppliers face shortage of Chinese nuts

By Richard Donkin

BRITISH industrial suppliers are facing a shortage of hexagon nuts caused by a squeeze on supplies by China, the largest exporter.

According to one distributor supplies of steel hexagon nuts began to dry up last November when deliveries became increasingly erratic.

Imports have now slowed to a trickle and some distributors, faced with a run on their sup-

plies, have introduced rationing.

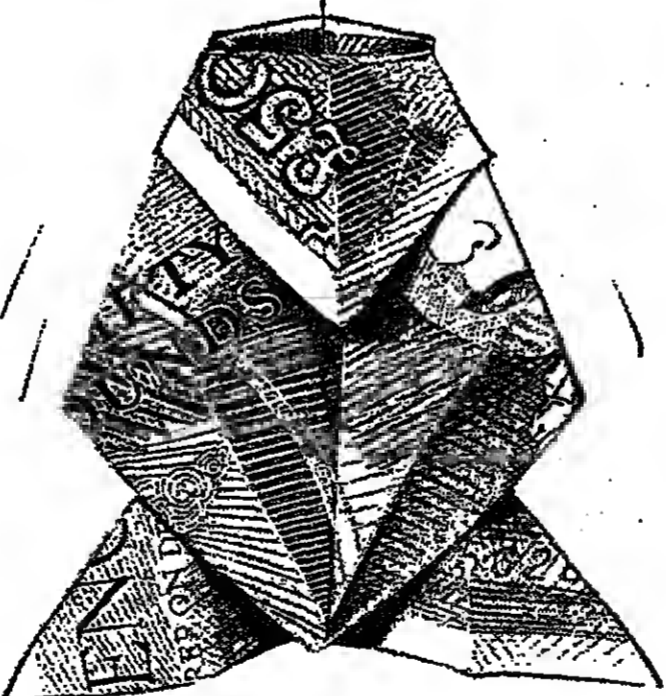
Several factors are thought to have affected supplies. The Far East is suffering a steel shortage and since China buys steel with dollars but sells nuts to the UK in sterling it has found the margins so tight it has not been worth exporting to the UK.

A currency shortage has also cut into China's steel buying

which may have had a knock on effect on the industry.

Hong Kong which finances some Chinese industry is also believed to be using financial muscle to exert pressure on the Chinese Government following the pro-democracy massacre in Tiananmen Square.

The shortage follows a period when the price of basic steel hexagon nuts had steadily fallen.



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UK NEWS

STC to shed 700 workers at two south-east plants

By Terry Dodsworth, Industrial Editor

STC, THE UK electronics group, is to make 700 workers redundant in a rationalisation caused by the shift from telecommunications product manufacturing to software and services.

Two sites, New Southgate in North London and Basildon in Essex, will be affected. Most of the jobs will be lost at New Southgate, where 600 manufacturing employees out of a total workforce of 2,000, are to be made redundant.

A further 100 workers from a staff of 550 will lose their jobs at Basildon.

STC's move follows a wave of rationalisation in the British electronics industry this year as companies have responded to the steady decline in manufacturing content in their products. The rapidly increasing use of components, such as microchips and fibre optic cables, means that production lines use less space than in the past and demand fewer workers to operate them.

Those trends were behind a decision by ICL, the computer manufacturing subsidiary of STC, to launch a similar reorganisation in March this year. Closure of the company's two Letchworth plants in Hertfordshire resulted in 500 redundancies, as manufacturing was concentrated at Ashton-under-Lyne in Greater Manchester, and Kildgrove, near Stoke-on-Trent.

Ferranti, one of the UK's leading defence electronics groups, has also announced a wide-ranging rationalisation this year with the closure of its civil computer manufacturing plant near Manchester.

Other restructuring moves have occurred at Racal, the defence and telecommunications group, and GPT, one of Britain's leading telecommunications companies, which announced 700 job losses at its plant in Aycliffe, County Durham, in July.

Several of those companies will benefit from the reorganisations as spare land is released for redevelopment. It is expected, for instance, that STC will be able to redevelop about 32 acres at its New Southgate plant, valued at approximately £30m.

STC said yesterday it would be concentrating its manufacturing resources in future at its Monkstown plant in Northern Ireland and Treforest, in South Wales, both of which benefit from lower production costs than the south-east of England.

Parts of the New Southgate and Basildon sites will be maintained for development and pre-production work, strategic planning and procurement.

The company emphasised that, in spite of the closure, its order book in telecommunications is continuing to rise. The orders derive largely from the company's new high-speed transmission systems, which are replacing its output of the older generation of equipment.

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Optimism in business improving, IoD says

By Alan Pike

GENERAL OPTIMISM about the economy has increased among business leaders during the summer although their main concern is still insufficient demand, according to an Institute of Directors survey.

Mr Peter Morgan, the institute's director-general, said the survey results indicated that business had so far experienced a gradual deceleration of economic activity from the boom conditions of a year ago, rather than the hard landing that many had feared.

"In the light of these figures, we can see nothing in the present situation which should make the Chancellor change either his short-term monetary policy or his long-term fiscal stance of reforming the tax system through tax reduction to create a low-tax, high-growth economy."

The survey shows that 18 per cent of directors interviewed in August were more optimistic about the UK economy than they had been six months earlier. Another 29 per cent felt about the same.

In the institute's June survey, only 8 per cent were more optimistic. Exactly half those interviewed in August were less optimistic than they had been six months earlier, but that compares with the 64 per cent who had been less optimistic in June.

As to whether directors were more or less optimistic about prospects for their own companies, the survey discloses little change in thinking during the summer.

Of the sample, 46 per cent said they were more optimistic about company prospects in August, against 47 per cent in June. The ratio feeling less optimistic dropped from 23 per cent in June to 23 per cent in August.

Insufficient demand - which replaced labour supply as the chief business concern among directors at the time of the institute's April survey - is shown as a growing worry.

It was expected to be the main cause of concern during the next six months by 25 per cent of those interviewed, compared with 22 per cent in both June and April.

Fickle fashion kicks up a trend

Alice Rawsthorn on the recent resurgence of a 70s cushion-soled cult

THE SCENE is Solaris, a London night club, on a Sunday night. A young man is dancing to the house music that throbs out from the sound system. He is wearing a long T-shirt, loose track pants and a pair of brightly coloured boots called Kickers.

Kickers have become the shoe to wear in London clubs this summer. They were last popular in the late 1970s but fell from favour in the early 1980s. The current craze for house music - and the fashion for the sports clothes worn by New York street kids in Brooklyn and the Bronx - has made them fashionable again.

Pentland Industries, which holds the licence for Kickers in the UK through its Airbourne Footwear subsidiary, noticed a sudden surge in sales last autumn. It has been struggling to satisfy demand ever since.

The shoes originated in the France of the early 1970s, when a company called Ransant introduced a new style of brightly coloured, soft-leather shoes and boots.

Kickers have since appeared in different designs in various countries. The British version has a leather "flower", emblazoned with "Kickers", tied to the left shoe; together with a red tab on the left foot and a green tab on the right.

In the late 1970s, Kickers were popular with the sheepish sort of students who wore dungarees and duffel coats.

By the mid 1980s the market had shrunk to the faithful few who bought Kickers, probably as a memento of their duffel-coated university days.

Last autumn, however, Pentland noticed that orders for Kickers were rising rapidly. The new orders came mainly from shops in London that had not bought Kickers before.

By this summer, Kickers had become a common sight on the London club dancefloors. Afficionados bought extra leather flowers so they could tie five or six at a time to their laces.

Kickers, selling for £40 or £50, have achieved the same cult status in London as high-performance sports shoes, or trainers, in New York.

As the summer progressed, Pentland - which is also a big shareholder in Reebok, one of the biggest US sports shoe companies - received new orders from the North, the Midlands and Scotland. Sales of Kickers are now three or four times higher than at the same time last year.

The immediate task has been to find enough Kickers to fill the extra leather flowers to prevent its competitors from buying them to pass off their fake Kickers as the real thing.

But the principal concern for Pentland is that the Kicker craze might disappear as quickly as it began.

The company is working on new styles and new colours to sustain demand, but the precedent set by Griggs, another British footwear firm, is far from reassuring.

Griggs has been making Dr Martens, the classic British working shoes, for decades. Two or three years ago, Dr Martens suddenly became fashionable.

The same shoes that had been sold to London construction workers for £20 were being snapped up at smart shops in Tokyo for £100.

Griggs boosted output to meet the sudden surge of demand - but the orders from the smart Tokyo shops have started to fall. Now Griggs has been forced to adapt to a new environment where Dr Martens are no longer quite so fashionable.

Investors paid compensation under scheme

By Richard Waters

CLIENTS of three failed investment firms have been paid compensation out of the Investor Compensation Scheme, set up almost exactly a year ago under the Financial Services Act.

In all, 257 clients of the firms - Bowers Cudde, E. J. Collins, and Greenan Investment Management - have received £265,542, an average of £2,368.

Most of the money (£208,902) was paid to clients of E. J. Collins, the stockbroking firm that went into liquidation in March.

More than 200 other clients of the three firms will also receive compensation once they return their claim forms.

There is also a "significant number" of others whose claims are more complex or have been received only recently, according to the independent management company which runs the scheme.

Compensation covers the first £20,000 of a loss and 90 per cent of the next £20,000.

Lloyds Bank report backs idea of pollution tax

By Ralph Atkins, Economics Staff

FURTHER backing for taxes on pollution-generating products comes today in a report published by Lloyds Bank.

A report by Mr Patrick Foley, deputy chief economic adviser at the bank, suggests levelling and taxing goods according to the amount of environmental damage their production or consumption caused.

The report follows a government study published last month by Professor David Pearce, special adviser to Mr Chris Patten, Environment Secretary, which proposed "pollution" taxes to preserve the environment.

The Lloyds Bank report says pollution taxation would correct, rather than create, market distortions. It would mean the price of goods reflected their environmental cost and would encourage research into methods of reducing pollution.

Taxes could be placed on goods such as electricity, chemicals and pharmaceuti-

als, which generate pollution in their manufacture, as well as goods that cause damage when consumed - such as petrol, chemical fertilisers and some aerosols.

Mr Foley says VAT could be cut to compensate for the extra revenues from pollution taxes. That would, he suggests, also reduce the inflationary implications.

Pollution taxes should be made obvious to the consumer and easy to understand, he says. By levying taxes at the consumption stage, the impact on the UK's competitiveness would be minimised because imports would be subject to the same penalty as domestically produced goods.

However, Mr Foley says the adoption of such taxes by the entire European Community would be "greatly preferable."

Being economical with the environment. Economics Department, Lloyds Bank, 71 Lombard Street, London EC3A 3BS.

Doubt over electricity emissions clean-up

By Maurice Samuelson

BRITAIN'S £1bn programme to combat power station pollution is in doubt because of confusion over how to finance it after the electricity industry is privatised.

Work has started at only one power station, the 4,000 megawatt plant at Drax, North Yorkshire, accounting for only a fifth of the whole clean-up programme. No firm decisions have been taken about the work to be carried out at other big coal-fired stations to meet international deadlines.

Under an ambitious European Community plan accepted last year, the Government undertook that emissions of sulphur dioxide (SO2) should be reduced progressively over the next 25 years to only 40 per cent of the 1980 level by 2003. The sulphur emissions are thought to cause widespread "acid rain" damage to forests and plant life in northern Europe and North America.

Britain's clean-up programme is the latest casualty of the prolonged impasse in negotiations between the elec-

tricity generating companies and the regional distributors about their trading arrangements after privatisation.

The same difficulties, centring on the contracts for bulk supplies from power stations, have already threatened to delay by at least six months the flotation in the 12 distribution companies of England and Wales and caused the old Magnox nuclear stations to be withdrawn from the sale.

It has also led to the shelving of the generators' plans for three large, environmentally clean coal-fired power stations.

The generating companies have told the Government that cutting contracts for power station output to a maximum of five years instead of 15 will give them insufficient time to underwrite the heavy cost of fitting fine-gas desulphurisation equipment to coal-fired stations.

Moreover, if the individual power station had to bear all the additional clean-up costs, as the Government currently appears to require, it might

lose business to an older, unconverted power station, thereby defeating the whole purpose of the investment.

Several alternative ways of financing the clean-up programme have therefore been suggested. The generating companies say that since everyone will benefit from it, the electricity users should meet its cost.

That could be spread across the whole electricity industry by adding it to the cost of using the transmission system.

It is also suggested that the distributors would be obliged to buy the power from the sulphur-free plants in the same way that they will have to take supply from nuclear stations.

Above all, however, the Government is being urged that contracts of at least 10 years should be permitted for all the coal-fired power stations which would be modified to meet the clean up targets.

That is particularly attractive to British Coal, which is fighting to secure long-term guarantees for its market in

the face of threats from cheaper imports.

Once the clean-up programme is clarified, it would lower the asset value of the power stations prior to their privatisation, but it would remove an important element of uncertainty for potential investors.

The Government, for its part, says that the whole issue is still subject to negotiation and that no decisions have yet been taken.

Drax power station, the only plant where large-scale anti-pollution work is in progress, belongs to National Power, the larger of the generating companies to be carved from the Central Electricity Generating Board.

PowerGen, its competitor, is expected to confirm in a month that it will instal de-sulphurisers at two of its biggest plants, including the 2,000 MW Ratcliffe station in the Midlands. However, no contracts will be let until it knows how they will be financed.

Where do powerful ideas in communications come from?

NORTHERN TELECOM

THE POWER BEHIND COMMUNICATIONS



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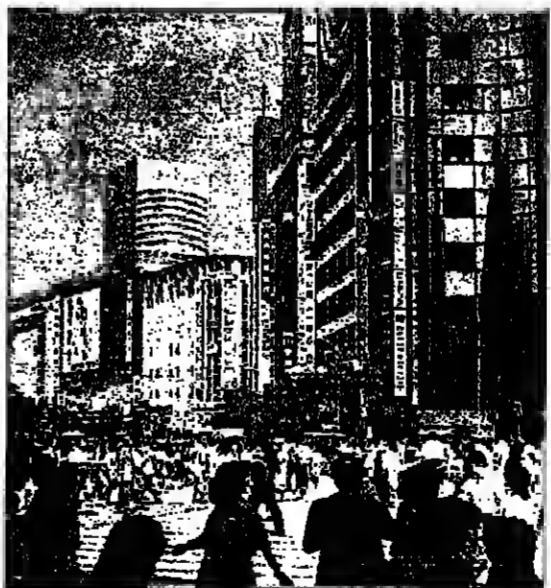
With this system, the brokers, dealers and agents trading on the Exchange can give their customers rapid access to accurate and up to date information and maintain constant contact with shareholders, banks and stock markets worldwide.



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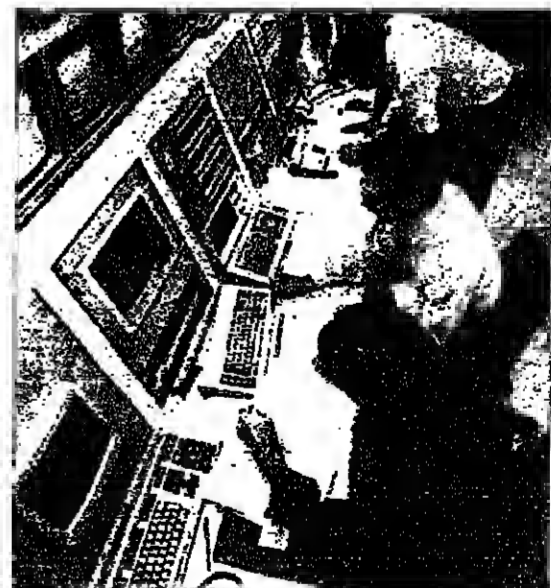
It links the widest variety of terminals of any PBX. It opens access to the local network of supercomputers, mainframes and minicomputers. It even reaches data on NASA's nationwide computer network.



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When Japan's enormous public telephone network needed new community dial offices, they wanted the most advanced equipment available.

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UK NEWS

Higher-education funding 'is down'

By David Thomas, Education Correspondent

PUBLIC SPENDING on higher education has fallen further in Britain in the 1980s than in almost all other industrialised countries, an independent study for the Organisation for Economic Co-operation and Development has concluded. The unpublished study looks at changing patterns of finance in higher education across the OECD, the Paris-based group of industrialised nations. It was prepared by Mr Gareth Williams, Professor of Educational Administration at London University's Institute of Education. The report is to be debated at a three-day conference starting today in Barcelona, jointly organised by the OECD and the Council of Europe. Reviewing spending patterns in 13 OECD countries, the study concludes: "Countries

where higher education has apparently had the least favourable treatment in recent years are Denmark, [West] Germany, the Netherlands and the United Kingdom." Critics of the UK Government's policy towards the universities and polytechnics are likely to seize upon that conclusion. However, other aspects of the 90-page report confirm arguments used by ministers to defend their policies, particularly on student loans. The report cites figures showing that Britain has the most generous financial support for students of any country in the study, but that is coupled with low participation rates in higher education. "The British system of relatively generous grants for all students on traditional higher

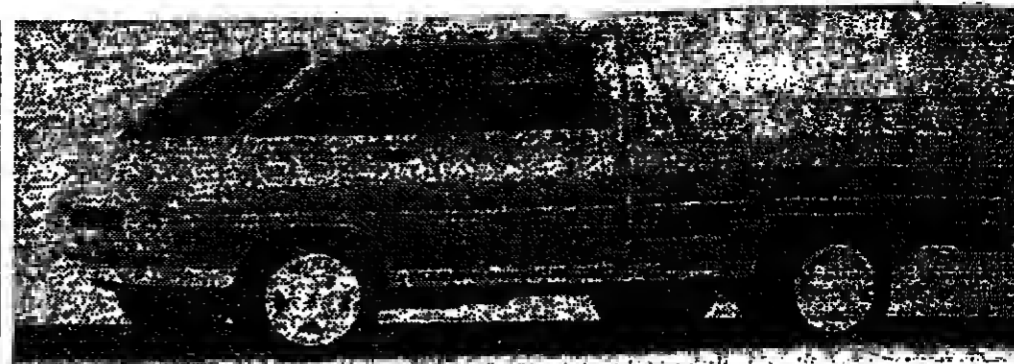
education courses is not well suited to mass higher education," the report concludes. Moreover, even after the recent financial squeeze, total spending per student in British universities is higher than in any other country, except in private US universities, the most prized sector of US higher education. The report shows that most OECD countries have cut funds to higher education in the 1980s. Japan and Spain were the only countries to escape such cuts in the decade up to the mid 1980s. Only France and Finland are predicting increased public spending in the sector in the foreseeable future. The study also points to widespread interest in introducing more private funds into higher education.

Scandinavian countries led the way in the recent introduction of student loans, although there are now fears that they might be deterring some potential students from higher education. There is a general desire for more business funding of higher education, although the report suggests that Britain has gone relatively far in this direction. A paper prepared for the conference by the Council of Europe questions whether the US derives clear benefits from devoting a larger proportion of national income to higher education than most European countries. However, it also notes there are few reliable comparative figures on higher education, although it costs almost \$100bn (£64bn) a year in the US and a similar amount in Europe.

DIY retail sector 'faces slowdown in growth rate'

By Maggie Urry

A GLOOMY outlook is predicted for do-it-yourself retailers, suggesting that the DIY market growth rate will slacken after the rapid expansion in most of the 1980s. The report, by economic forecaster Staniland Hall, suggests that DIY spending has been boosted by rising owner-occupation, particularly through council house sales. It expects the growth rate in the DIY market to fall to 16 per cent in the seven years to 1994, compared with 25 per cent in the previous seven years. "A crunch must come sooner or later in the fast-growing DIY retail sector," Staniland Hall says, adding that it is probable in the early 1990s. The leading retailers have achieved growth rates faster than the market as a whole, aided by acquisitions. It is expected to slow down, however, and the six largest retailers are likely to see their sales growth converging with that of the sector as a whole. "The Do-It-Yourself Market to 1994. From Staniland Hall Associates, P O Box 643, Alderbury House, Upton Park, Slough, SL1 2UJ. Price £125.



The TJ135 design: first non-European contract for designer MGA

Car designer wins China deal

By Richard Tomkins, Midlands Correspondent

MGA DEVELOPMENTS, a vehicle design and engineering company based in Coventry, West Midlands, is working on what is believed to be the largest vehicle design project awarded by China. It is being paid \$12m (£7.69m) by the Tianjin Automotive Industrial Corporation of China to design and put into production a multi-purpose, 1½-tonne truck, the TJ135. China's decision to commission a design marks a significant break with tradition. Most vehicles made in the country have been variations of Western models, manufactured under licence. Production of the TJ135 is due to start in February 1991 at a new plant in Tianjin, 75 miles south-east of Peking. The makers are aiming for an output of

60,000 units a year. The vehicle will be based on the chassis and engine of the TJ130 truck, a 20-year-old design in production at Tianjin. The MGA project includes styling and engineering the vehicle body and interior, producing a prototype; manufacturing tooling, assembly and inspection equipment; and helping with plant layout. The contract is MGA's first outside Europe and was won in the face of fierce competition from Marubeni, the Japanese trading house, which planned to put the work out to its associates. MGA, formed in 1979, is a relative newcomer to vehicle design and engineering and is small compared with better-known companies such as Hawtial Whiting, of Basildon,

Essex, and International Automotive Design, of Worthing, Sussex. Since 1985, however, when it invested heavily in computer-aided design equipment and moved to its present site in Coventry, the number of people it employs has risen from 30 to 290 and annual turnover has grown to £8m. Mr Michael Gibbs, chairman, said most of the company's body styling work involved designing variations of existing models for companies such as Ford, Volvo, Jaguar, Rover, Leyland-DAF, BMW and Land Rover. "Most of the major manufacturers still have the in-house capability to design and engineer a car, but they don't have the capability to do several concurrently," he said.

Market research services up 8% last year

By Christopher Parkes, Consumer Industries Editor

UK SALES of market research services grew by 8 per cent in real terms last year, continuing the strong expansion since 1982, according to the Association of Market Survey Organisations. Growth has been helped by increased demand among companies other than consumer goods manufacturers - tradi-

tionally the principal users of the service. Non-consumer research accounted for 60 per cent of turnover last year against 49 per cent in the early 1980s. Combined turnover of the association's 31 members rose to £206m last year, accounting for about three quarters of the industry's sales.

Food and soft drinks manufacturers formed the biggest single client group, paying £32.5m during the year to investigate the rapidly changing habits, demands and lifestyles of consumers. However, television and other media companies came second, with £20m. Government clients spent £8.2m.

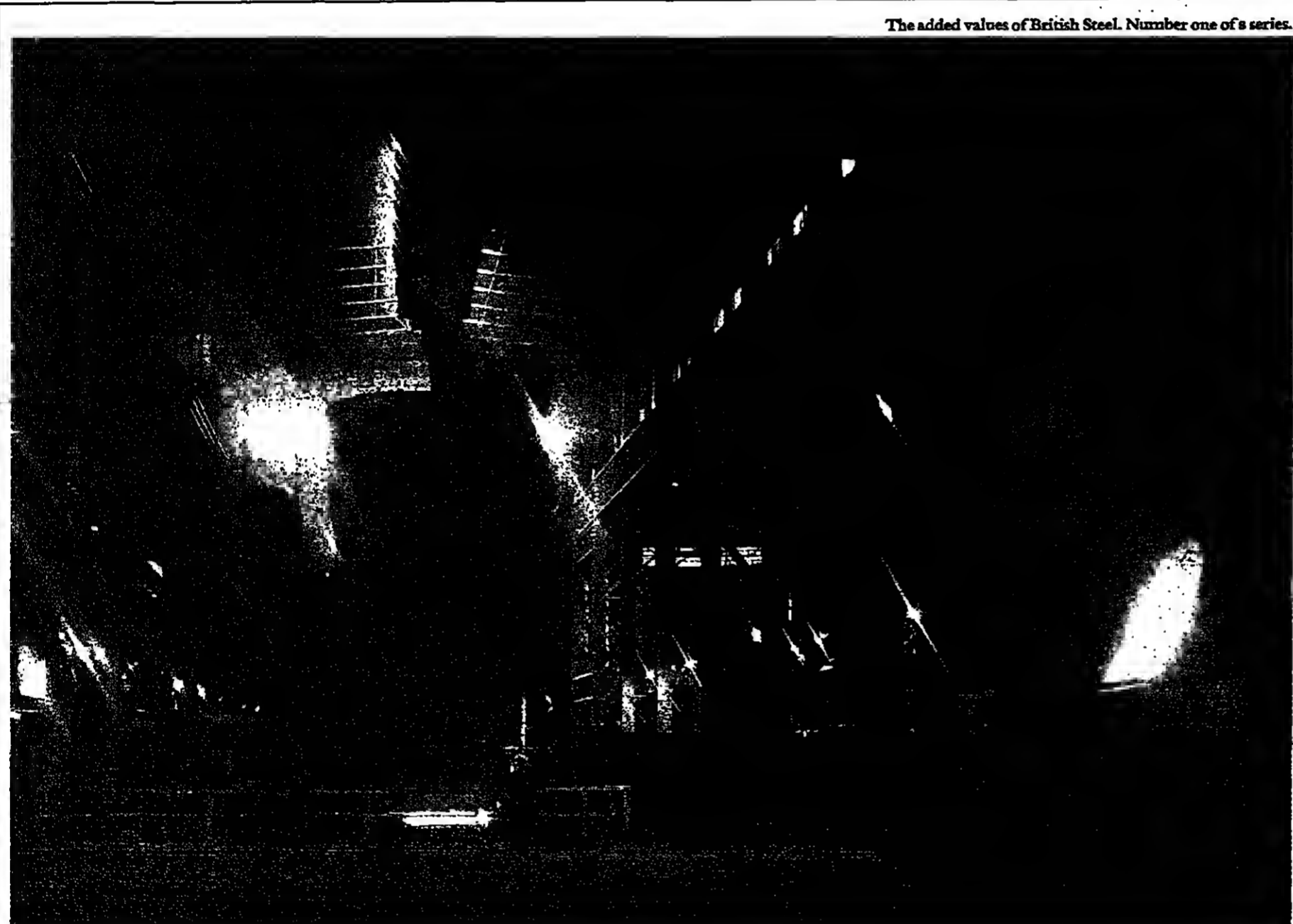
Most surveys among consumers were devoted to market measurement, developing and testing products and monitoring advertising, while most non-consumer work studies the retail and wholesale trade. AMSO Handbook 1989/90. AMSO, Inc House, 60 Kenilworth Road, Leamington Spa, Warwickshire CV32 6JY.

Little boost to jobs seen in single market of 1992

By Alan Pike

GAINS IN employment as a result of the change in the EC to a single market in 1992 are likely to prove "rather modest," according to a report by the Employment Institute. The report - by Paul Gerosci and Jonathan Haskel, economists in the London Business School's Centre for Business Strategy - is contained in the institute's latest economic study. It says estimates of medium-term community-wide employment growth are in the range of 1.8m-5m jobs. Such gains, it says, are small when set against Europe's working population of more than 140m, and would reduce the EC's unemployment rate by only 1.2 per cent. The study of claims that 1992 proposals alone would result in bringing about big changes in the

employment structure of the UK. Any reductions in production costs and expected economies of scale resulting from the expanded European market were likely to be small. Dr John Philpott, director of the Employment Institute, said yesterday that when delegates to this week's TUC conference in Blackpool and the political party conferences this autumn debated 1992, they would be wise to ignore the "hype and rhetoric" and consider instead the more sober view presented in the report. "While the UK had to be prepared for the single market through investment in capital, research, development and training, there was a need to be wary of claims that 1992 proposals alone would result in a transformation of industry."



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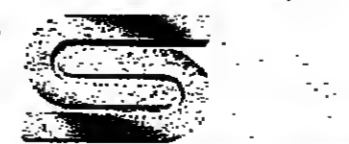
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BA to encourage travel voucher scheme

By David Churchill, Leisure Industries Correspondent

THE AIR MILES holiday flights promotion introduced last year by British Airways is being rejuvenated by the re-launch of BA's Super Shuttle today to leading UK cities. BA is giving passengers 50 free Air Miles vouchers for each of their first three journeys on the new Super Shuttle Executive service, followed by 100 vouchers for every subsequent domestic Shuttle flight taken, up until the end of October.

The move is aimed not only at helping the fortunes of the Air Miles scheme but also to make BA's Shuttle service more competitive in the important business travel market.

BA's decision to offer vouchers for customers on its flights reflects determination to help the promotional scheme. Air Miles was launched last Autumn by BA through a 51 per cent-owned company, Air Miles Promotions. It followed BA's concern that, along with most leading airlines, it had several million unsold seats each year on its international passenger network.

The scheme is similar to the Green Shield stamps scheme popular in the UK in the 1980s and early 1970s. The aim is to encourage consumers to shop with particular stores or use specific services. Companies pay between 6p and 9p to Air Miles Promotions for each voucher and then give them to customers according to how much they spend. The Sketchley dry cleaning outlets, for example, give one voucher for every 25 spent; Shell gives one for every 25 worth of petrol bought; while National Westminster Bank's Access, Visa, or MasterCard users get one voucher for every 210 spent with their credit card.

When consumers have collected sufficient vouchers they can exchange them a BA return air ticket to virtually anywhere in the world. A return trip to Paris requires 450 Air Miles, New York 6,500 miles, and Sydney 20,000. The scheme, however, has been criticised for offering too little for consumers. Marketing experts have suggested that the large number of purchases needed to pay for flights discourages many shoppers from collecting them. Buying a £13,000 MG Montego car from a participating dealer, for example, would only qualify for two return tickets to Paris. Alternatively, a shop-

per would need to spend £68,000 on an Access card to qualify for one return ticket to New York.

Mr Keith Mills, managing director of Air Miles Promotions discounts such criticism: "We have nearly 100 companies with 15,000 outlets participating in the scheme and our research shows that some 3.6m consumers are currently collecting Air Miles," he said.

More than 4,000 airline bookings have been made with Air Miles vouchers since its launch. The present rate of bookings runs at 600 a week. Some 700m Air Miles have been given away through retailers, with a further 600m in circulation from consumer promotions such as a competition run by Cadbury's Eclair chocolate brand in conjunction with Woolworth's.

Last week Thomson Holidays decided to accept Air Miles vouchers for part payment of any of its brochure holidays. Poundstretcher, BA's own holiday company to long-haul destinations, already accepts the vouchers in part payment. Mr Mills acknowledges that the scheme still has some way to go to become established. "It took Green Shield six years to get off the ground in the UK, so I think we're not doing too badly so far," he says. He believes that the scheme will develop a "critical mass" of sufficient collectors later this year to become profitable for BA.

By then, however, Air Miles may face competition from other similar promotions. Norfolk House Group, a US-based company, has launched a Holiday Points scheme aimed at providing incentive schemes for discounts of holidays.

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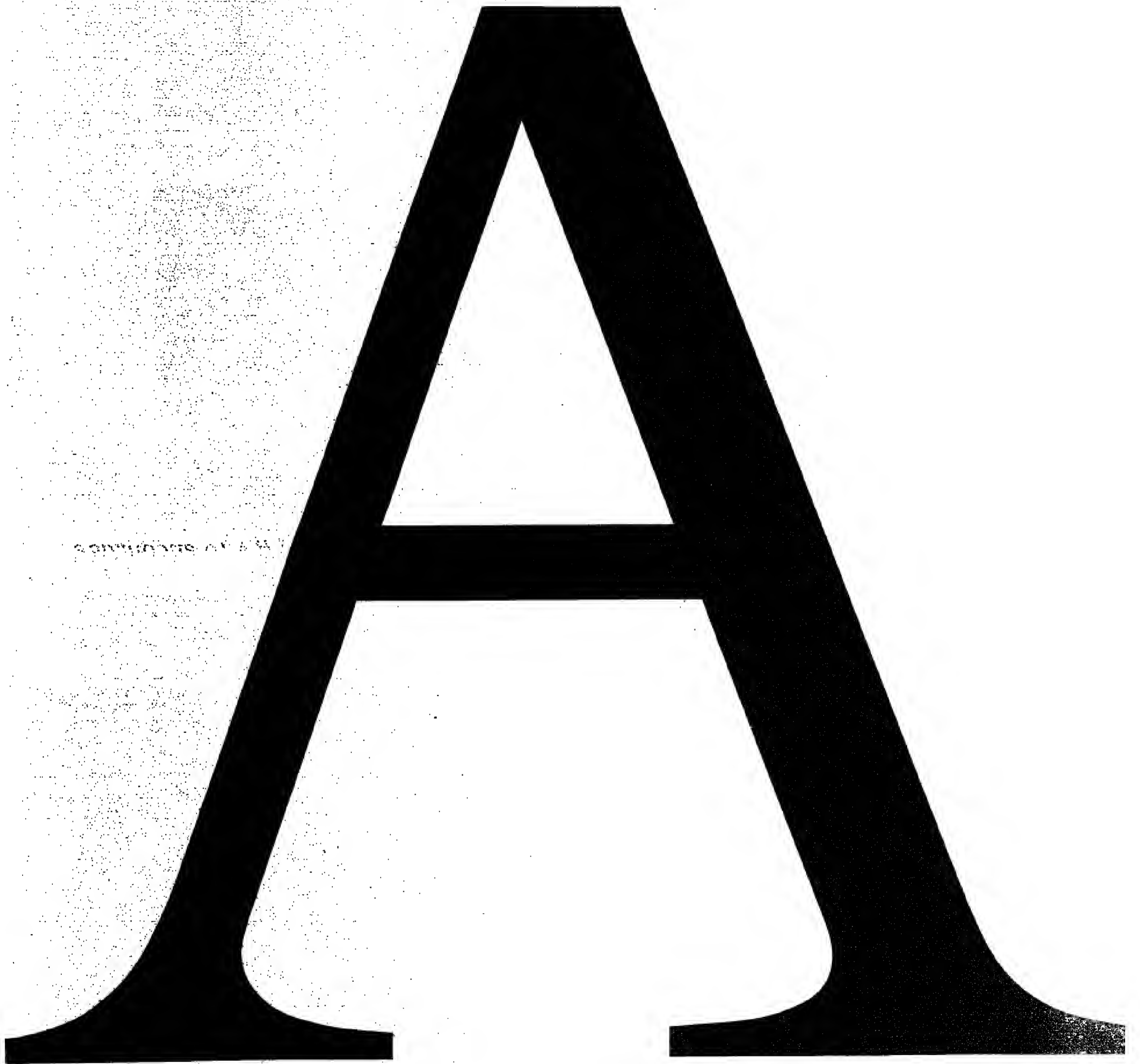
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UK NEWS

Overseas competition for council tenders 'will grow'

By Richard Evans

LEADING French, Dutch and Spanish companies are likely to be serious challengers for council services such as refuse collection put out to tender, according to a report published today by the Association of London Authorities.

So far, local authority direct labour organisations have won most of the contracts for refuse collection and street cleaning put out to tender in London and the rest of the country.

However, most ALA members and large authorities such as Sheffield, York and Southampton have been approached not just by local bidders but by overseas companies, including Sitaclean Technology and Cory Onyx of France.

Cory Onyx has won a £2.2m refuse contract in Bromley, Kent, and a £1.5m refuse and street cleaning contract in Tower Hamlets, London. Sitaclean has the £286,000 a year refuse collection contract in Erewash, Derbyshire.

The ALA publication provides details of the Continental competitors and a history of their involvement in municipal contracts in their own countries.

Six council services, including refuse collection, street cleaning, vehicle and grounds maintenance, and school meals, must be put out to compulsory competitive tender by all councils in stages during the next two years.

Mr Len Turner, vice-chairman of the ALA, said yesterday that as the second round of tendering was completed for the phase that is to begin in January, and as further rounds opened, it was increasingly likely that more and more authorities would find themselves dealing with a number of Continental competitors on the tender list.

"This guide will be a crucial starting point for assessing the competition and recognising the European challenge," he said.

The Continental Challenge: European competition for local authority services. ALA, 36 Old Queen Street, London SW1H 9JF. 55.

N Sea oil platform shut down after 'kick'

By James Buxton, Scottish Correspondent

A NORTH SEA oil platform was shut down yesterday and its non-essential personnel evacuated after a high-pressure "kick" was encountered during drilling.

Some 113 men were evacuated from Amoco's North West Hutton platform, which lies about 90 miles northeast of Shetland, leaving 75 essential personnel on board. No one was injured and there was no explosion.

One of the platform's drilling derricks was drilling a development well when the drill yesterday morning encountered an unexpected zone of high pressure gas. Although this caused a series of heavy vibrations, a possible blow-out was averted by swift closure of the blow-out preventers - valves that block off the flow of oil and gas from the well.

Production on the platform, which normally runs at between 19,000 and 20,000 barrels of oil and gas per day, was shut down. In accordance with Amoco company policy, non-essential personnel were evacuated to nearby platforms.

An Amoco spokesman said it was not known when production would resume.

Exchange's paperless trading plan worries listed companies

By Richard Waters

LISTED companies expressed fears about the Stock Exchange's planned paperless trading system for the first time last week.

Concern surfaced at the meeting of the Investor Relations Society late last week, which heard representatives from the exchange explain how the system will work.

Listed as being present were more than 100 representatives of leading companies which included British Telecom, Imperial Chemical Industries, National Westminster Bank and Marks and Spencer.

Companies are worried that the long-awaited automated settlements system, Taurus, will make it more difficult and expensive for them to identify who owns their shares.

"There was very widespread dissatisfaction," said one representative at the meeting. "People felt very concerned."

Another said: "People could see nothing for companies except increased cost and the same, or marginally worse, service."

At the heart of the fears is the exchange's plan to extend its nominee system, currently restricted to market makers, to cover all users of the market.

All shares traded in the market would be registered in the name of one of the so-called Taurus Account Controllers, which will include banks, brokers and other institutions.

Under present plans, companies will be given information about the holdings of these TACs once a fortnight. They will only get information about the underlying shareholders once every two months but will be able to request it more often.

Companies fear that by issuing a request they will signal to the market that they fear a

hostile bid. "It would be too easy to start a rumour," said Mr Terence Jagger, head of investor relations at Burmah Oil.

Another, who declined to be named, said that the volume of requests would put too much strain on the system.

The exchange sought to counter the fears by emphasising the design stage. It also pointed out that a representative of listed companies sits on the committee responsible for the development of Taurus.

However, companies are afraid there will not be enough time for proper consultation. Experts say that to meet its scheduled introduction by the end of next year, full specifications for Taurus will need to be produced before the end of this year. That leaves companies fearing they will be presented with a fait accompli.

Age trends behind high pay rises, survey says

By Jimmy Burns, Labour Staff

FRESH EVIDENCE of the extent to which UK demographic trends are contributing to pressure for higher pay settlements emerges today with the publication of two reports on the pay of clerical and manual staff.

The reports, carried out by the Institute of Administrative Management and Reward, the pay and employment research group, found that companies are having to award higher pay increases to retain and recruit a diminishing number of young people entering the labour market.

One report was based on surveys of pay to over 250,000 employees ranging from a cabinet assistant to a senior office technician during the period January to June 1989.

While the average annual increase recorded for these staff was between 7.7 per cent, skilled and semi-skilled 17-year-olds were getting pay increases of up to 14 per cent.

Another report detailing salaries being paid to over 30,000 clerical and administrative staff at 227 offices at April 1 1989, found that novice and basic office clerks below the age of 18 had been getting pay increases of 10-15 per cent.

The surveys confirm continuing wide regional differentials in pay rates. For clerical staff, the six highest-paying regions (all in the south-east) have moved ahead of the national average by 1.3 per cent, while the six lowest regions (all in the Midlands, the north, the south-west and East Angles) have moved behind the national average by 1.6 per cent.

One of the surveys also found that 34 per cent of companies have their manual workers on a basic 39-hour week, while 19 per cent are still on 40 hours and 18 per cent have moved to 37.5 hours. Only 7 per cent worked 35-hour weeks.

Clerical & Operative Rewards: Office Trends Report 1989 (£70 and £25 respectively). The Reward Group, Reward House, Diamond Way, Stone Business Park, Stone, Staffs ST15 0SD.

Big rise in satellite TV sales

By Raymond Snoddy

SALES OF satellite television receiving equipment surged last month, in spite of the holiday season and unusually hot weather.

According to the FT Satellite Monitor, the total number of satellite dishes installed rose by 33,000 - the largest monthly increase since the monitor began six months ago.

The best estimate now is that 160,000 British homes can directly receive satellite channels such as Mr Rupert Murdoch's Sky Television, MTV or W. H. Smith's Screen Sport, apart from those receiving them via cable networks.

The latest monthly research carried out for the Financial Times by Kennington Research does, however, suggest that the total market for satellite television - those who say they will definitely or probably install equipment - is declining as some of the "probables" decide against.

About 4.5 per cent of the population say they will definitely get satellite television - 988,000 homes. That represents a slight increase on the April figure.

The percentage of the population who say they will probably install satellite receivers has declined from 15.7 per cent in April to 10.8 per cent in August - 2.3m homes.

Mr John Clemens, managing director of Kennington, which is being merged with a new company, Continental Research, said: "This kind of trend probably reflects growing awareness of what is on offer and of the likely cost and is a result of those in the middle market making up their minds."

About a third of the potential market said they did not know when they would install satellite receivers.

Of the remainder, only one in four said they would move by the end of December and the rest, 73 per cent, said some time next year.

Allowing that not everyone buys products when they say they will, that suggests a total installed base of 450,000 dishes by the end of the year.

The main two reasons given for delaying installation are the cost and lack of knowledge of what is available.

Only 16 per cent cite waiting for British Satellite Broadcasting as the main reason for delay. BSB - which has Pearson, publisher of the Financial Times as a shareholder - says it plans to launch its five channel satellite service "in the spring."

Only one in 10 said they were delaying because of poor quality of the programmes.

Just as the June figure for television satellite installations was swollen by 10,000 dishes given away by the Today newspaper, so the August figures include sales from the Sun's "100,000 sale-or-return dishes" campaign and the News of the World's "50 per cent off" promotion.

Last week Sky Television announced a £1m advertising campaign behind a subscription package which will offer all the necessary equipment and four channels for £4.49 a week.

Market research, based on a sample of 4,136 adults located 10 homes with large satellite dishes and 23 with the 60cm dishes needed to get Astra channels such as Sky.

Because of the small numbers involved the estimate of 160,000 homes that can directly receive satellite transmissions is subject to a margin of error of plus or minus 25,000.

The strongest interest in satellite television is among the under-45s but the market is spread fairly evenly across the UK.

The concept is most popular among skilled workers but professional and managerial homes are not far behind.

The full FT satellite monitor is available from FT Market Research, price £185.

D. C. Thomson ends printing in Manchester

D. C. THOMSON, the Scottish publisher, yesterday announced a £50m reorganisation of its newspaper production facilities.

The restructuring means the closure of the company's printing facilities in Manchester with the loss of 128 jobs. At present the company employs a total of 2,750 people.

It will make colour available to the firm's publications, which include The Sunday Post, The Weekly News and the Dundee Courier and Evening Telegraph.

Printing in Manchester has been slowly run down in recent years to allow retirement and natural wastage to minimise redundancies.

Prince plans community 'army'

Financial Times Reporter

PRINCE CHARLES plans to create a volunteer community army of at least 10,000 young people between the ages of 16 and 25 working on projects such as helping the handicapped and reclaiming derelict land.

Details of the scheme, drawn up after months of consultations with Cabinet ministers, Labour Party and trade union leaders, are scheduled to be announced in the spring next year.

The project, to be organised by the Prince's personal charity, the Prince's Trust, would aim to attract 10,000 young people initially, rising to as many as 100,000 as it becomes more established.

The Prince's idea is that those in work would be paid by their employers and allowances would continue to be claimed by those on youth training schemes.

Students would also continue to draw their allowances and others could be supported by funds raised by local businesses. Young people on the scheme would work full-time for three months.

Advisers to the scheme are likely to be Sir Richard

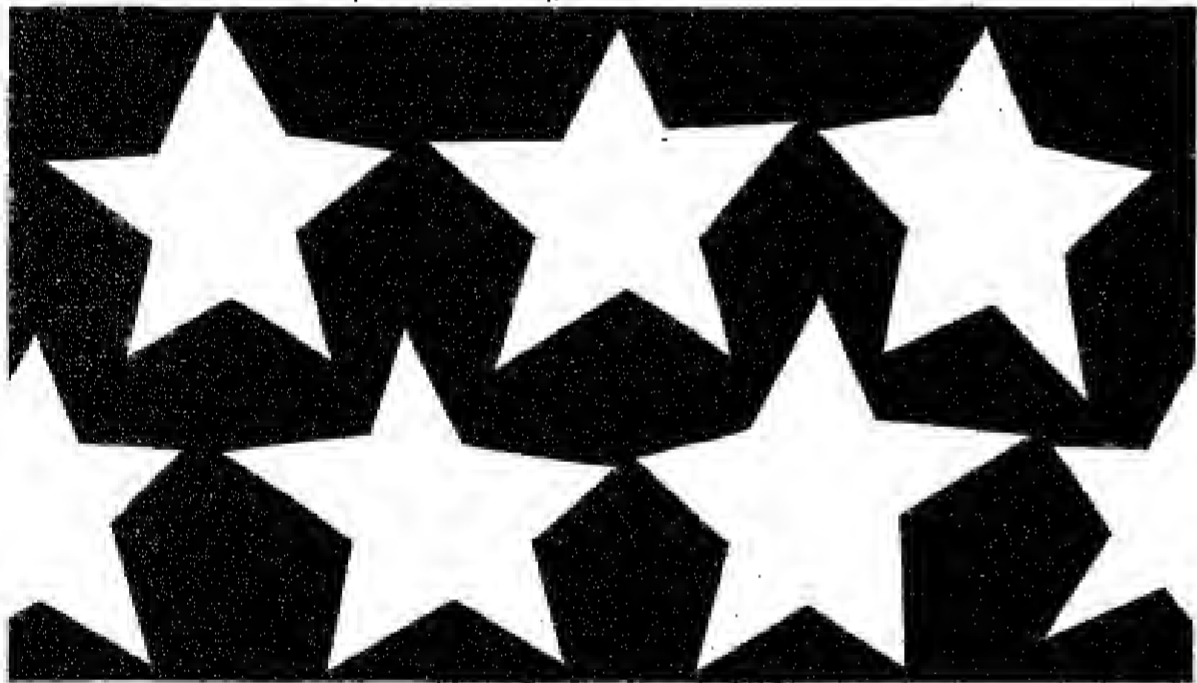


Prince Charles: plans a volunteer community army

O'Brien, former chairman of the Manpower Services Commission, and Sir John Gossells, director general of the National Economic Development Office.

The Sunday Times, which interviewed the Prince, said

the scheme would provide a common experience for young people of different backgrounds and put right "the damage done to the sense of community within society by a social philosophy too narrowly based on individualism."



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Chelmsford shopping facilities. Work on four contracts in Chelmsford, Harlow and Saffron Walden...

Building offices in Sydney. The newly established Australian office of BOVIS INTERNATIONAL has been appointed project manager for a \$12m contract...

CONSTRUCTION CONTRACTS £50m Sellafeld project

Sir Robert McAlpine & Sons has been awarded a contract worth over £50m by British Nuclear Fuels for the main building and civil engineering works...

Refurbishing the Royal Academy

BOVIS CONSTRUCTION, a P&O company, has been awarded a £4m management contract to extend and modernise the Royal Academy of Arts in Piccadilly...

Fenchurch Street station development



ELEMENTA, part of the Conder Group, has been awarded the \$11m design, manufacture and construct contract for bespoke station, London EC3. The steel and aluminium wall panels will be clad in granite.

SWEDEN. The Financial Times proposes to publish a Survey on the above on 2 OCTOBER 1989. For a full editorial synopsis and advertisement details, please contact: CHRIS SCHANNING OR GILLIAN KING on 01-873 3428 or 4823.

FIDELITY DISCOVERY FUND Societe d'Investissement a Capital Variable Luxembourg, 5 Boulevard de la Folie R.C. Luxembourg B 2.250. DIVIDEND NOTICE. At the Annual General Meeting held on August 31, 1989, it was decided to pay a dividend of US\$ 0.07 (seven cents) per share...

APPOINTMENTS Management changes at Northern Foods. Mr Tony Hughes has been appointed managing director of NORTHERN FOODS' grocery group...

Mr John Dawson (above) has been appointed operations director of CIM INTERNATIONAL, the Hampshire-based food group. Mr Dawson has been previously managing director of Ess-Food Danepak, the Danish-owned UK bacon and food product processor...

FINANCIAL

COMPANY MEETINGS TODAY. Encalibur Grp., Encalibur House, Park Lane, Birmingham, 11.30. First Technology, First Mile, Midway Road, Fleet, Herts, 10.30.

COMPANY MEETINGS TOMORROW. Birmingham Mkt., Birmingham Botanical Gardens, Westbourne Road, Edgbaston, Birmingham, 12.00.

COMPANY MEETINGS WEDNESDAY SEPTEMBER 6. Bampf, Berget Way, North Lynn Ind. Estate, Kings Lynn, Norfolk, 11.30.

COMPANY MEETINGS THURSDAY SEPTEMBER 7. Cardiff Engineering, Queens Hotel, Leeds, 4.00.

COMPANY MEETINGS FRIDAY SEPTEMBER 8. Conder Grp., Conder Court Hotel, Wallfield, 12.00.

COMPANY MEETINGS SATURDAY SEPTEMBER 9. Black (Peter), 131, New Bond Street, London, 10.30.

COMPANY MEETINGS SUNDAY SEPTEMBER 10. Dividend & Interest Payments, 100, Abchurch Lane, London, 12.00.

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DIARY DATES

Trade Fairs and Exhibitions: UK. Current Top Drawer Gift and Decorative Accessories Exhibition (until September 6) (01-727 1929).

Overseas Exhibitions. Current International Autumn Fair (until September 9) (0375 392222).

Business and management conferences. Current European Society for Opinion and Marketing Research 42nd ESOMAR congress (until September 7) (Amsterdam +31.20.6842141).

FINANCIAL TIMES CONFERENCES. The following conferences are among those to be arranged by the Financial Times this Autumn and Winter: WORLD MOTOR 13 & 14 September - Frankfurt.

Bolder

Goals

British Gas's success in Britain probably has not escaped your notice. Particularly if you happen to be a shareholder.
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sion only rarely achieved elsewhere. Using highly sensitive testing equipment, they inspect every aircraft down to the last rivet. Because they think it's impossible to be too thorough. That's just the way we Germans are. For us, everything has to be exactly right. There are simply some things where we never try to cut corners. And this pays in the long run. Precision is our maxim. And we won't budge an inch from this.



Lufthansa

MANAGEMENT

Metals mining and processing

How Billiton climbed out of the pit

Shell's specialist division is digging deeper where other oil companies have quit. Kenneth Gooding explains why

The exodus of oil companies from their generally disastrous foray into the metals and mining industry continues with Exxon's sale at the weekend of its holding in Les Mines Selshe, a copper, zinc and precious metals mining company in Canada. This follows only a few weeks after British Petroleum completed the disposal of most of its mining and minerals assets to the RIZ Corporation.

But the Selshe deal also draws attention to the biggest exception to the rule - the Royal Dutch/Shell oil group. Exxon is selling its stake in the wholly-owned metals division of Shell, Billiton International Metals.

The question is: why is Shell not only holding on to Billiton but also building up its mining and metals interests when BP and Exxon would argue this is an opportune time to take advantage of current high metals prices and sell?

Jan Slechte, president of Billiton, readily admits that one of the options given serious attention by Shell at the time he took up the post early in 1986 was the break-up and sale of Billiton. The outlook was bleak and other oil companies had started to divest from metals and mining.

Billiton had been acquired by Shell in May 1970. For a time it did well, but then it suffered severely at the beginning of the 1980s in the long recession in the metals business. By the time Slechte jumped aboard the company was sinking under accumulated losses totalling more than \$700m.

Shell, like the other oil majors, moved into mining and metals for what seemed very good reasons and proceeded to follow some very sound management theories when dealing with its new acquisitions. The oil companies relied heavily on an incorrect economic forecast from the Club of Rome (a group of industrialists, scientists, economists, educators and statisticians from many countries) which, after an international study of world problems and prospects for the future made in the mid-1960s, painted a very rosy picture for commodity-based industries. The Club suggested that resources were finite, that increasing demand would make commodities more scarce and that prices would have to rise. With the market growing by 5 per cent a year, more capacity would be needed and the market price would have to rise to meet the cost of that

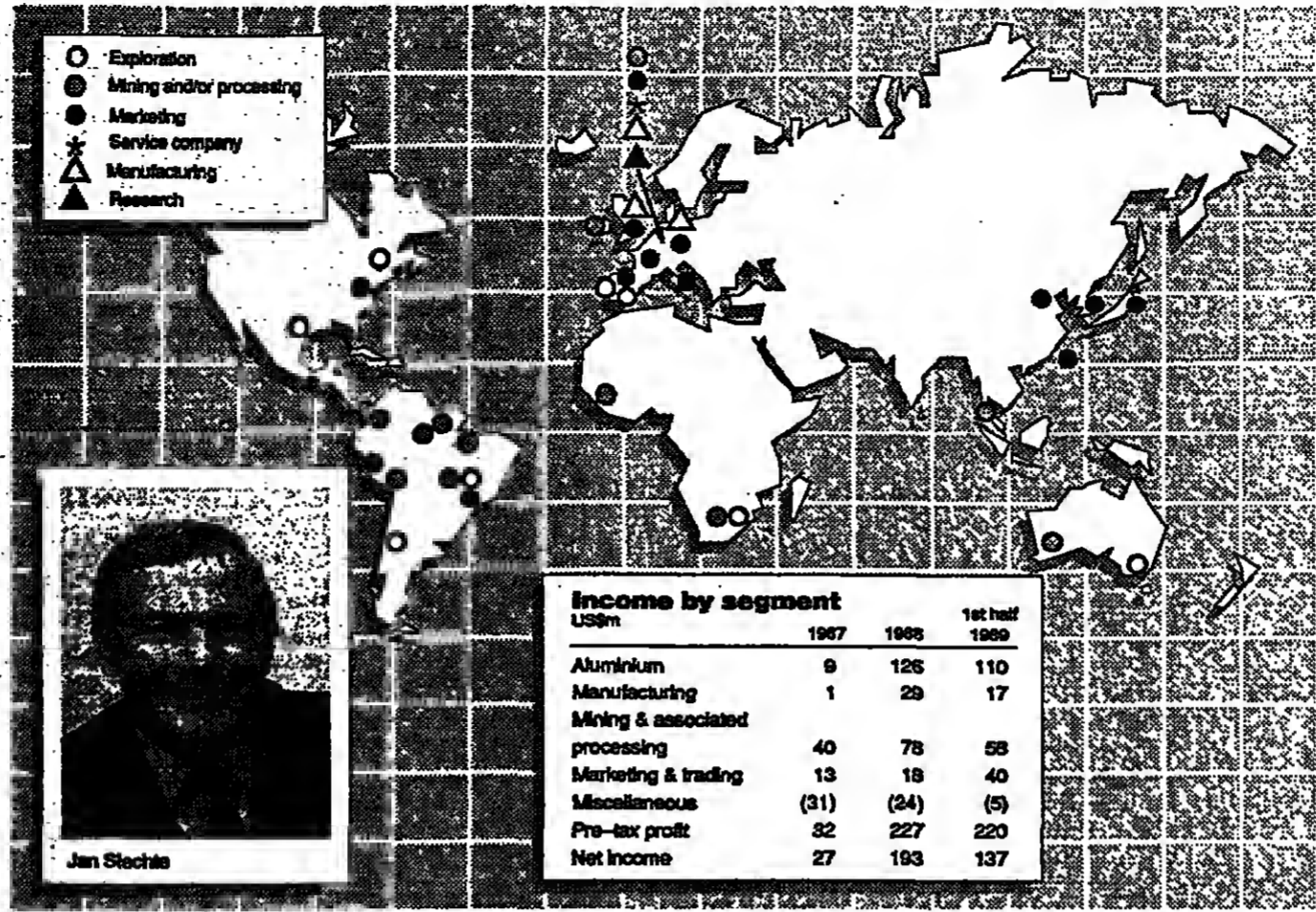
capacity. Taking such forecasts into account, Shell considered that mining and metals might become its "fourth leg" to complement oil, gas and chemicals. So it paid \$1.22bn (\$40m then) for Billiton, a company with an 110-year history, first in tin and then in bauxite mining. It also had the attraction of being based, like one of the Shell partners, in the Netherlands.

However, with its turnover of about \$1bn a year, Billiton was only a medium-sized mining group, and certainly not big enough on its own to be even a spindly "fourth leg".

Shell decided it should expand it quickly to the right "critical mass" and that it should account for about 10 per cent of the group's business. That indicated Billiton must have to an asset base of about \$12bn and steps were taken to push it steadily in that direction.

In view of the total size of the mining industry that was a very unrealistic target and the Billiton managers might have pointed this out more forcefully had they been less over-awed. They regarded Shell management as highly respected and successful and the Billiton executives could be forgiven for thinking "Perhaps they know something we don't".

According to some of the executives who lived through this period, some important management disciplines were sometimes overlooked in the push for size. At the beginning of the 1980s came the long period of low metals prices. That recession was caused partly by the oil supply shocks in the 1970s but also because companies like Billiton responded to strong world growth in the 1970s and to the Club of Rome forecasts by making large investments in new capacity. This mainly came on stream just as economic growth fell back. There were then seven years of fundamental over-supply across the whole of the metals and mining industry. The serious consequences were fully apparent when Slechte was appointed. Apart from selling off the assets, other options were considered at that time, including the pos-



Jan Slechte

ability that further massive investment in Billiton might help. Ultimately, Slechte and his team concluded that there was a great deal which could be achieved with Billiton just by working on its existing operations. He advised Shell that, if Billiton were eventually to be sold, it should be put into better shape first.

That was after every one of the operations within Billiton had been reviewed "to define what businesses we were in and why we were in them".

A survival plan was implemented. Billiton's product-oriented divisions were scrapped in favour of four core business segments: mining and associated processing; aluminium; manufacturing and marketing of downstream, added-value products; and global trading and

marketing of metals and minerals. Billiton's management organisation, in typical metals industry style, was heavily centralised but Slechte believed it was better to push responsibility as far down the chain as possible.

Head office, a pleasant building on the outskirts of Leidschendam, near the Hague, was turned into a service company. This required the staff to be reduced by half. Some went to the operating businesses but there were also redundancies.

"As the roles of people in the organisation were changing we decided we had to change behaviour and attitudes as well," says Slechte. The new management team decided, for example, that "we would like to trust each other. We wanted individuals to tell their bosses what the problems really were,

not what they thought their bosses wanted to hear." The team dealt with other problems identified in the business review, "from the bottom up." Bankrupt Billiton subsidiaries were refinanced by Shell. Loss-making long-term supply contracts were renegotiated. Over-manning was dealt with and so on.

It was also important for Billiton to live within its own cash flow so that it would never again have to run to the parent group for more money. And, if Billiton were to be a healthy part of the Shell group, it would have to match the average return on capital achieved by sister companies over the economic cycle of between 11 and 15 per cent.

From that latter objective came a determination that Billiton should rely less on the aluminium operations which

currently dominate its business. In the early 1980s Billiton had about \$1bn of aluminium investment coming on stream. Slechte points out that the aluminium industry is one in which national governments are frequently involved for reasons not primarily associated with maximising profits or return on capital.

Also "if we want to achieve a competitive rate of return on our aluminium business in the Shell class (11 to 15 per cent), it would have to be well above the industry average. Given the quality of some of our competitors in North America and Europe, that is unlikely."

But we are in the aluminium business and we will optimise what we already have," says Slechte, which suggests that other parts of the Billiton business will have to do much better than the Shell

standard to compensate. Billiton's aluminium interests currently account for 73 per cent of its \$1.6bn capital employed and include alumina refineries in Surinam, Brazil, the Republic of Ireland and Australia plus the associated smelting facilities of Alumar and Valesul in Brazil, Bauxite, the raw material for alumina, is produced from mines in Surinam, Guinea, Brazil and Australia. To complete this strong vertical diversity in aluminium, there are alloy manufacturing plants in Venezuela and the Netherlands.

Away from aluminium, processing assets in a share in a ferro-nickel plant in Colombia (and its associated mine), zinc and lead smelters in the Netherlands and the UK, a tin smelter in Thailand and magnesium oxide and titanium dioxide plants in the Netherlands.

Surprisingly, Billiton was not very strong in mining when Shell acquired it but the company has recently acquired gold mining interests in Ghana and Indonesia to add to existing gold operations at Vilaicollo in Chile and at Boddington in Western Australia and lead-zinc mines in South Africa and Australia.

Slechte says that, in order to counter the cyclicity of metals market, political upheavals and currency realignments, Billiton wants a wide spread of metals, countries and currencies in its portfolio.

It already is one of the very few multi-metal companies (there are 12 in the portfolio), but it is still making strenuous efforts to look worldwide - outside the US - for further mining investment opportunities which are past the exploration stage. Within the US, metals company activities are directed by the parent there, Shell Oil in Houston.

New mining investments not only have to be capable of producing low-cost metals but also must meet the financial criteria Billiton has set itself. So far mainly gold properties have been able to match up until the opportunity to buy Exxon's stake in Selshe came along.

The Selshe deal also highlights another part of the philosophy - although Billiton

would prefer to have control, it is willing to accept something less than 50 per cent of a venture. In this particular case only 35 per cent of Selshe is available.

Billiton's drive into more mining ventures - and its annual \$260m to \$300m in capital investment and acquisitions - has not been made because of an optimistic view of future metals demand and prices. Slechte says that the long term trend in metals prices in real terms is inexorably downward. Metals will not benefit fully from future worldwide industrial growth because producers are not investing enough in product development, there will be less intensive use of raw materials and substitution for metals in future. "So it would be asking a great deal for metals demand to grow in line with the world economy."

But, he suggests, there is an opportunity for more growth through adding more value to products and giving customers a better service. Also Billiton, even with 5,000 directly employed worldwide, is still only a medium-sized metals group so it has a chance to grow bigger in a fragmented industry where the competition is nothing like as formidable as Shell faces in the oil or chemicals businesses.

One is all talk of Billiton becoming a fourth leg for Shell but so far this year it is contributing a healthy 4 per cent of group profit.

Billiton produced its first net profit since 1980 in 1987 - \$27m. This jumped to \$183m last year. In the first half of 1989 net profit soared again to \$137m. Return on capital employed rose from 2 per cent in 1987 to 13 per cent last year and currently is 17 per cent. Billiton generated a cash surplus of \$104m in the first half of this year.

Slechte is the first to admit that record metals prices have been mainly responsible for Billiton's remarkable financial recovery. "The real proof will come with a downturn in economic activity," he says. "Then we will see the results of the fundamental improvements we have made to the business - in cost controls, applied technology, contributions from new and expanded operations, marketing and trading and the emphasis on higher-margin products downstream. We are confident that, even in recession, we will still have a relatively good rate of return and will be able to live within our cash flow. That will be the acid test of our success."

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PROPOSED CAPITALISATION ISSUE OR SUBDIVISION OF SHARES AND PRELIMINARY RESULTS

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At a meeting of the Board held on August 31, 1989 the Directors of The Korea-Europe Fund Limited agreed in principle to putting proposals to shareholders to effect either a capitalisation issue or a subdivision of the existing shares on the above terms. The purpose of the proposals would be to improve liquidity in the market for the Company's shares.

A further announcement will be made in due course.

PRELIMINARY RESULTS

The Directors of The Korea-Europe Fund Limited recommended the payment of a final dividend of 7 cents net per share for the year ended 30th June 1989 on the shares of the Company.

The preliminary results are as follows (subject to audit):

	For the period 12th March 1987 to 30th June 1989	1988	1989
Dividends from listed investments	1,443	868	868
Deposit interest	76	148	148
Total revenue	1,519	1,016	1,016
Administration expenses	(1,198)	(795)	(795)
Revenue before taxation	321	221	221
Taxation	(380)	(172)	(172)
Revenue available for shareholders	(59)	49	49
Amount available by dividend	208	90	90
Earnings per share	0.54 cents	0.27 cents	0.27 cents
Dividend for the year per share	1.40 cents	0.70 cents	0.70 cents
Net Asset Value per \$1.00 share	\$24.78	\$15.58	\$15.58

Annual General Meeting: Thursday, 19th October 1989 at 10.30 a.m. at Basfield House, 19, Jullien Avenue, St. Peter's Park, Gibraltar.

Dividend Warrants (subject to confirmation of the dividend at Annual General Meeting) dispatched 2nd November 1989. Payment date: 3 November 1989.

Copies of the Annual Report will be made available to holders of depository receipts and to the public at the Company's place of business in England: 30 Old Jersey, London, EC2R 8ES or at the Morgan Guaranty Trust Company of New York, 35 Avenue des Arts, 1040 Brussels.

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- M. Jean Paul Franlatte**
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LEGAL COLUMN

Probing the workings of Japan's legal system

By Hiroshi Oda

THE JAPANESE legal profession is small by the standards of Western industrialised countries...

The contrast is not so sharp, however, because Japanese attorneys share the "legal" market with other professions...

Their qualifications are less stringent than those of attorneys and they are more accessible. Patent cases are handled by patent counsels...

Patent cases are handled by patent counsels, while advice on taxation is available from tax consultants. Attorneys are entitled to perform the functions of tax consultant...

In addition, many large and medium-sized companies have legal departments staffed by specialists...

The law gives attorneys a monopoly over legal services and a breach of that monopoly by an unqualified person can lead to two years' imprisonment...

Partly as a result of the difficulty in contacting attorneys, people sometimes turn to judicial scriveners for legal advice...

The examination system for lawyers is often blamed for the shortage of attorneys and judges. There is a uniform state examination for judges...

About 500 out of 20,000 applicants pass the examination every year and go through two years of learning at the Legal Training Institute...

Out of the status of attorneys was much lower than that of judges and public prosecutors, who were part of the officialdom...

Before the end of the Second World War, the status of attorneys was much lower than that of judges and public prosecutors...

The bar enjoys full autonomy under the present system. Attorneys are reg-

istered with a local bar and there is also a national Japan Federation of Bar Associations. Disciplinary action against members is taken by the disciplinary board of the bar...

The fact that the number of attorneys is small does not mean that Japanese attorneys live in a non-competitive environment. Most attorneys are concentrated in main cities...

An important difference between Japanese and British law firms is that Japanese lawyers are predominantly sole practitioners...

It is often difficult for clients to find an attorney, even in large cities such as Tokyo and Osaka

on domestic matters and are seldom involved in international business.

There are larger firms advising big companies, but even those firms are much smaller than the well-known law firms in England...

Access to attorneys by ordinary citizens and small companies is further

limited by the fact that legal fees are not easy to predict. The Bar has a standard scale of fees, but it is not binding. The set fees are often vague and offer little information to prospective clients.

People seldom consult an attorney unless a dispute actually arises. As a result, most attorneys spend considerable time in court and preparing cases for litigation.

Companies seek the advice of an attorney from time to time, but the day-to-day legal work is carried out by staff. A few leading law firms that deal with transnational business are exceptions to the pattern.

The development of international trade and Japan's role has affected the legal profession to some extent. Urged by the US, the Japan Federation of Bar Associations has reluctantly accepted the need to open the door to foreign attorneys.

A law in 1986 made it possible for attorneys qualified in a foreign country to practice in Japan, but the law is still considered to be unsatisfactory by foreign attorneys.

Partnerships between Japanese and foreign lawyers are not permitted and the requirement that the attorney should have had five years' practice in his home country is especially inhibiting.

It is fairly common for leading companies to seek advice and assistance from foreign law firms. The floating of bonds abroad is only one example of the sorts of cases where the advice of a foreign law firm is indispensable.

Such firms are contacted either through a Japanese law firm which acts for the company or by direct per-

sonal connection. In a survey of listed companies conducted in 1987, 33 per cent of the respondents said they had consulted foreign attorneys in the past. American attorneys were most frequently consulted, which is not surprising considering the close trade relationship with the US.

With closer financial and trade relations between Europe and Japan, particularly with 1993 in view, there will certainly be more cases where British and European firms will be consulted on legal matters.

There are already British law firms with offices in Tokyo advising on UK and EC law. In contrast, it may not be too harsh to say that Japanese law firms are lagging behind developments in international business.

Even leading firms are slow in preparing to take up the business opportunities that the Single European Market may provide, although some leading firms have established formal links with law firms in Europe in the last couple of years.

That is bound to increase as Japanese law firms become gradually aware of the necessity of developing expertise in the law of European countries and the European Community.

The author is a visiting professor at University College London on leave from the University of Tokyo. He will be taking part, along with a number of top specialists from Japan, in the Third UCL Conference on Japanese Law (Banking, Securities and Intellectual Property Law) from September 6-8.

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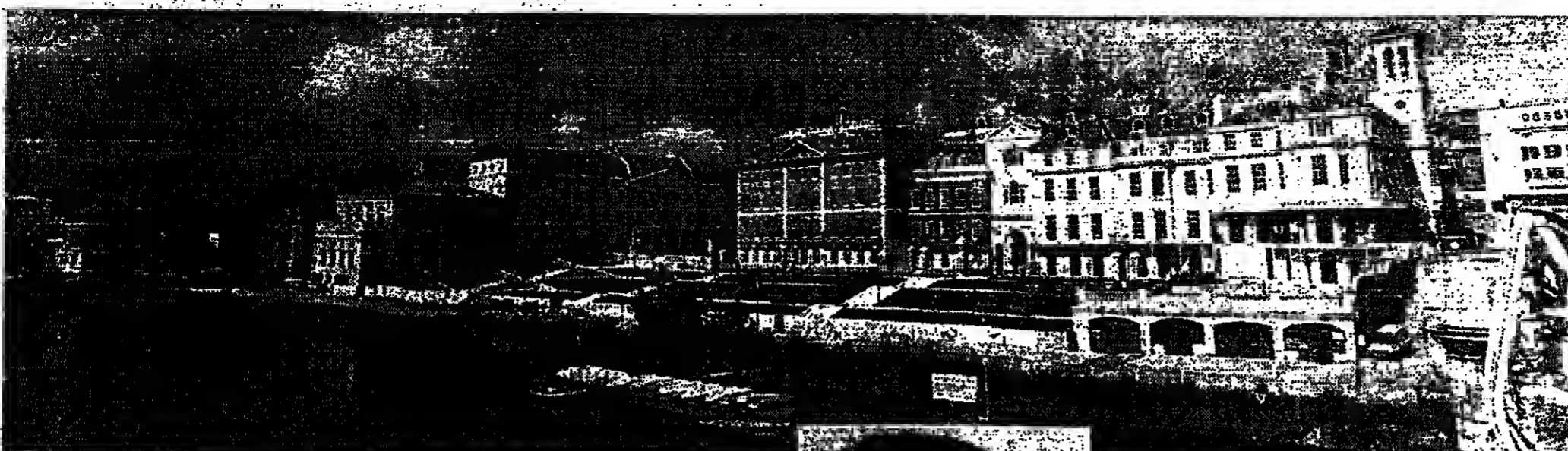
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ARTS



Architecture

A clear and unclouded vision of Britain

Prince Charles's book will kick off an eventful week for the profession, says Colin Amery

It's going to be a hell of a week. You may have thought that the architectural debate was calming down and that after the long hot summer it might be possible to slip quietly into an autumnal hibernation. Not so.

That bears some relationship to the places we know and love. Respect for the land, a sense of the importance of scale and proportion, a concern for the right use of local materials - all these seem obvious to the layman but are often ignored wittingly by professionals.

The first issue looks promising and agreeably low-key. It has an international perspective, which could help to end the ludicrously incestuous nature of much of the national debate that endlessly rattles on in so much of the professional press.

critical survey of the current state of the art. The thesis of the book is that Thatcherism has made enough people rich to encourage a wave of significant new buildings in the private sector.

David Lea and Keith Critchlow makes me wonder whether Glancey is more interested in trendiness than quality. The week would not be complete without a mention of the inevitable whimper from the Royal Institute of British Architects, which must by now feel that it can never get anything right.

into print, seemingly in order to gain personal publicity. I couldn't help wondering why he had chosen the profession of architecture. He would be much more at home at Cape Kennedy, where he could project his vision of a technological future into space.

The Moonstone

NEW VICTORIA, STOKE

Wilkie Collins's novel has not so much been adapted by Chris Martin as scribbled. On a rather fetching landscape by Anny Everson and Brigitte Lambert, three levels of polished wood, with a hint of rushes in the middle to suggest the Shivering Sands, the characters in this first of detective stories take turns to recite their parts in what I take to be mostly the words from the page.

passed it on to Godfrey Ablewhite, there is no clue to his having done anything of the sort. We are just told that he did.

Rosanna, has served a prison term for theft. Cuff thinks Rachel might even have taken it herself. The only clue we have is the smeared paint on a newly-painted door; but there is no stained garment to go with it.

Olaf Bär

WIGMORE HALL

To rehearse Bär's virtues as a Lied singer yet again would be otiose, and also unfairly tantalising, nowadays only wall-to-wall Londoners on the right mailing lists can get to hear him. The excellent Wigmore Hall is small, and so far Bär shows no inclination to try the larger ones here.

after next, a Glyndebourne Don Giovanni, and his Saturday recital showed good judgement. He is aiming toward bigger scale. He began with Schumann's least favoured cycle, the dozen op. 35 songs after Justinus Kerner - hardly operatic stuff, what with Kerner's woozy German-Romantic verses (which travel very badly) and the loyal murk preserved in Schumann's settings, but just on that account needing bold shafts of illumination.

The Bär voice has darkened perceptibly, and elsewhere it took on a sharply poignant quality. Kerner's morbid shaggy-dog story about a young novice, "Süß, Lieb und Freud," is probably unsaveable, and even Bär and Parsons sounded discouraged there, but Bär's sudden switch to a white, androgynous timbre for the nun's climactic plea had to count as an authentic risk. No space now to discuss Bär's ten Richard Strauss songs; but his newly-found irony and vocal sexiness were splendid, as well as his searing attack in "Ruhe, meine Seele." As the old disarming pudeur fades, his expanding range promises - all in due course, naturally - much more.

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ARTS GUIDE. MUSIC. London. The Proms. This year's Proms continue until September 10. Most concerts take place at the Royal Albert Hall, though St Paul's Church, Knightsbridge, and Kensington Town Hall are also used. Tickets for most concerts cost from £2 to £11, and can be booked on 089 8212, 089 9465 (10am-6pm) or 079 4444 (24 hours); promenade tickets are available only at the door on the day of the concert priced at £1.50 or £2. This week's programme includes: Knussen, Debussy, Milne Keel, Tuxton, Mussorgsky, Shostakovich (BBC Symphony Orchestra/Oliver Knussen) (Mon); Prokofiev and Rimsky-Korsakov played by the London Symphony Orchestra under Michael Tilson Thomas (Tue); Bach's Mass in B Minor in a performance conducted by John Eliot Gardiner (Wed); and a programme of Beethoven, Hindemith and Elgar conducted by Richard Armstrong (Thur).

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Sponsorship Scotland's cash balancing act

With four months still to go before Glasgow becomes European City of Culture, £1.4m has already been raised in business sponsorship and the figure is expected to reach £2m before the start of the year-long festivities on January 1.

is a commercial world and we measure the value of it pound for pound against all other elements of marketing. Patronage has no part to play in that. Whyte & Mackay chose to back the Van Gogh exhibition in the belief that it had a strong local appeal and a high profile. "We thought that putting together the biggest exhibition of a Gogh's work outside his home country was something that in PR terms we could merchandise," said Mr Shaw.

A vital part of her job is to ensure that Glasgow's gain is not the rest of Scotland's loss, with backers dropping less glamorous commitments to jump on the 1990 bandwagon. "It is very important that the big organisations don't feel we are stealing money away from them," she said. "If a firm comes to me saying they are interested, my first question is, how will it fit in with your existing programme?"

His stance is characteristic of a business community which is demanding ever bigger and more imaginative incentives from arts organisations as the competition for sponsorship increases. Figures compiled by the Scottish Arts Council from its own clients reveal a tenfold increase in business sponsorship since 1979-80, with particularly large rises in the brewing/distillery and media sectors. Deregulation of advertising has meant that legal and professional firms are also featuring for the first time.

The hacking for Glasgow 1990 - the biggest sum raised in the history of Scottish sponsorship - is expected to reach around £500,000 for this year's Edinburgh Festival. For all the confidence that the celebration will presage a new era of arts sponsorship in Scotland, there remains an anxiety as to what the effect will be.

But with more than 90 per cent of the money contracted in Edinburgh and Glasgow, and about two-thirds of it going to the Edinburgh Festival and the four national companies, huge problems still remain for organisations that are either geographically unappealing or involved in traditionally unattractive areas such as the visual arts or experimental work.

The Cumbernauld Theatre, in a new town just 10 miles from a small outlet which, through sustained hard work, now makes up to 6 per cent of its income through sponsorship, compared with a national average of about 1 per cent.

SAC's director Timothy Mason sounds a note of warning. "I think we've realised that sponsorship isn't the answer; there's no Seventh Cavalry. Longer-term sponsorships are rare and bargaining for the benefits is getting very much harder."

Administrators David Taylor said: "We are looking for extra money in 1990 for our own events, but Glasgow has a very high-powered operation and we hope that doesn't drain the money away."

In response to the uncertainties of both sponsorship and subsidy, Edinburgh Festival has launched a £10m endowment initiative, which is already well on its way to its first million.

Whyte & Mackay's approach to their involvement is hard-nosed, reflecting a feeling among many sponsors that input into the arts must justify itself in marketing terms. The company, which has channelled its sponsorship through sport, concentrating on golf and on football internationals. Marketing director Charles Shaw said: "I think up to now arts groups have seen sponsorship more as patronage, but it

Claire Armitstead

La gazza ladra

PESARO FESTIVAL

Almost exactly 10 years ago, when Pesaro's Rossini Opera Festival shyly appeared on the Italian musical scene, it inaugurated its activities - and the handsomely, tactfully restored Teatro Rossini - with an enjoyable revival of La gazza ladra in a smooth, simple production by Sandro Sequi, sometimes delightfully, though she was over-cautious.

Podesta, the forces of evil seem much stronger, and the fairy-tale takes on a dark, grim hue. Another stalwart of the festival, Katia Ricciarelli, was the Ninetta. After a recent fiasco at La Scala in a Verdi opera, here she was on safer ground; and she sang always decently, sometimes effectively, though she was over-cautious.

In 1980 La gazza ladra was something of a rarity in Italy, like many other Rossini operas; and audiences came more for the work itself than for the production. But in this past decade, the dazzling success story of Pesaro's festival in honour of its most illustrious son has inspired further Rossini investigation and performance - elsewhere.

A more-than-promising tenor, William Matteucci, was an appealing Giannetto. The gifted mezzosoprano Bernadette Manca di Nissa - who has already made her mark at La Scala - sang the trouser role of Pippo simply and movingly. But, for that matter, the entire cast was effective and stylish (another mezzo, Luciana d'Intino, deserves special praise for her interpretation of the ungrateful role of Lucia). Though Ramey seemed the protagonist of the opera, he was ably supported by another fine bass, Ferruccio Furlanetto, as Ninetta's unfortunate father.

Choosing to repeat the inaugural opera after 10 years afforded an opportunity to assess in a new light the position of Rossini and the festival. Though the Rossini canon is extensive, it is not inexhaustible, and the Pesaro festival is rightly concentrating less on discovery and more on interpretation.

Michael Hampe's staging was traditional, straightforward, awkward only in the crowd scenes. Diapri's designs were appropriately autumnal, in keeping with the general approach to the piece. The Prague Philharmonic Chorus (prepared by Lubomir Mall) and the Turin Orchestra of the Italian Radio - both apparently regulars at the festival now - were in excellent form.

In commemoration of the late Jean-Pierre Fonnelle the festival revived his staging of l'occasione fa il ladro, recreated by his one-time assistant Francesca Zambello. Actually, this revived version seemed less hectic than the original, and more likeable. Ion Martin conducted the Turin musicians deftly, unobtrusively; and the largely young cast sang with brio. Alfonso Antonozzi was tirelessly resourceful as the comic servant Martino and the petite young soprano Giuseppina (praised in these columns last January for her singing in Pavarotti's Achille in Lugo) confirmed her grasp of early 18th century style.

William Weaver

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Frankfurter Feste 1989. This year's Frankfurt Festival with the title of A Common Brotherhood is based on two historic events: the French Revolution in 1789 and the start of the Second World War in 1939.

Stress. Settimane Musicali: Teatro del Palazzo del Congresso. Katia Ricciarelli sings Mozart, Leontyne Price Handel, Paisiello and Vivaldi (Tues) (31/06/30/45/50).

FINANCIAL TIMES

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Monday September 4 1989

Labour and the unions

THIS YEAR'S season of political conferences, of which this week's annual gathering of the Trades Union Congress is the first, has as its theme the question of whether the Conservative Party will or will not win a fourth election in a row. All politicians are acutely aware of this: so are the principal trade union leaders, who remain mentors of the Labour Party. The deliberations of the four opposition parties, plus those of the TUC, will largely be about how to bring Mrs Thatcher's period of office to an end; the Conservatives will be conscious that the one thing they cannot do is take victory for granted.

They will find it less easy than was to make political capital out of the trade unions, which were once an undoubted asset for the Conservative Party. One reason is that unions are no longer perceived as a threat to the elected government. The TUC leaders have become more settled about their role in politics. Although the trade unions will finance Labour's election campaign, they are gradually withdrawing from an overt political role. There is little desire among them to resume a central position in managing an economic policy or in economic planning. Another factor is that Tory legislation is working. This summer's strikes were called after lawful ballots. None involved mass picketing or violence. As a result in some cases, such as the rail disputes, the unions enjoyed substantial public support.

Deeply fried EC chip users

THE DEAL on exports of dynamic random access chips (DRAMs) from Japan to the European Community, announced two weeks ago, is intended to resolve a long-running dumping dispute. If it is put into effect, an industry producing a particularly important intermediate input will be cartelised on a global scale. Moreover, the EC has indicated the higher prices upon itself about which it complained vociferously, when imposed by the US and Japan, unasked, exactly three years ago.

The anti-dumping policy of the EC is controversial. There are questions about whether the regulations lead to the findings of dumping when no dumping has occurred. There are doubts about the relevance of the concept of dumping. Last but not least, there is concern about whether (and when) actions against dumping are in the EC's economic interest.

The agreement on DRAMs raises the last (and most fundamental) issue in a pure form. An agreement covering not merely 256K and 1 megabit chips, but also the next generation of 4 and 16 megabit chips, cannot reflect actual findings of dumping. This is a pre-emptive, protectionist strike, one affecting a particularly important industry. Stripped of cant about whether a particular business practice is "fair," the action must be judged on the basis of whose good it serves.

unions less of a liability for the Labour Party, although there is still some way to go. Labour managed to avoid getting caught up in this summer's disputes. There will be decisive union support for the party's policy review at Labour's October Conference. Mr Ron Todd, general secretary of the Transport and General Workers Union, remains opposed to the party's revised multilateralist defence policy, but the TGVW is now largely isolated on that issue.

Block vote

The links between Labour and the unions will not be broken, but they are being loosened. During the coming year the party will produce a plan to reduce the role of the union block vote at its annual conference. On this matter a compromise may not suffice: the public will not be convinced that Labour is a truly democratic party until the special union vote is ended.

Voters will also expect a clear statement of Labour's intentions for trade union legislation. The party's policy review document promises to remove what it lists as the "most objectionable" provisions of its legislation: one effect, it may be deduced from statements by some Labour front-benchers, is that secondary picketing would in many cases once again become lawful. The Conservatives will rightly attack this as a return to the bad old days. Labour remains particularly vulnerable on this, partly for substantive reasons, and partly because a willingness to return even half-way to pre-1979 practices suggests that the trade union leading-strings may never really be severed.

The forthcoming conference will show which of the two major parties has the best chance of capturing the centre ground that is so rapidly being vacated by the disorganised and poorly led remnants of the former Alliance. If Labour is to consolidate the advances it has made this year, one prerequisite is that its relationship with the TUC and the union bosses should become at least as arms-length as that between Labour, the Democratic Party and organised labour in the US. It is still less than half-way there.

Market share

Prima facie, however, this is most implausible. Japan's share of the European market for DRAMs is about 50 per cent. It follows that, unless there is a large reduction in the Japanese market share, half of the benefit of the transfer of income from chip users to producers will go to Japan. From the EC's point of view, the benefits of this agreement can exceed the costs only if an Ecu in the hands of a European chip producer is worth twice as much as an Ecu in the hands of a user.

It is hardly surprising that the users' computer manufacturers, for example, deny that they waste money on this scale. Since they already pay a tariff on semi-conductors of 12 per cent, they fear that they will be handicapped in their competition with their Japanese rivals, the danger then being that protection will spread downstream.

Nothing could better demonstrate the point made by the committee chaired by Mr Olivier Long, former Director-General of the General Agreement on Tariffs and Trade, in its report, Public Scrutiny of Protection, recently released by the London-based Trade Policy Research Centre: "Policy initiatives, bearing on this agreement, in a piecemeal fashion, are essentially industry-specific and are biased towards increasing protection."

While it is clear that direct subsidisation of chip production in the EC would be a more effective policy than the minimum price agreement, nobody — and that certainly includes the Commission — knows the economic costs and benefits of this arrangement. This observation merely underlines the point made by the Long Committee: both governments and the wider community need a better understanding of the full implications of such decisions. Doing something about "unfair" trade may be justified, but not if the costs of the remedy exceed those of the disease.

British Airways and United Airlines have never hidden their global ambitions under a bushel. BA, the self-proclaimed "World's Favourite Airline" now wants to take a 15 per cent stake in a carrier which, with an immodesty, once called itself "The Largest Airline in the Free World."

Before glasnost had a chance to outdate United's slogan, competition did. A decade ago, United was the only US carrier to advocate deregulation. However, it fared badly in the new competitive era, the victim of misguided management, a sleepy corporate culture and poor labour relations. The final ignominy came last autumn when it lost its archrival, American Airlines, the coveted ranking as the largest US carrier.

Now its parent company, OAL, faces a hostile \$6.4bn takeover offer from Marvin Davis, a Los Angeles investor and former oilman. To beat that off, United's management and two groups of employees — pilots and non-union staff — have joined BA in a \$8.8bn buy-out offer which would create the largest employee-owned enterprise in the US. At the heart of the deal, the pilots have signed a seven-year agreement to work longer hours for less pay.

The impetus behind the sudden dawn of management-employee harmony at United is clear enough. But why has BA, with an excellent position in its home market, decided to invest \$750m for a minority holding in United? What advantages follow from partial ownership that could not be achieved through the existing marketing and reservation systems links between the two airlines?

Sir Colin Marshall, BA's chief executive, agrees candidly that he is motivated by a mixture of defensive and opportunistic motives. At the least, BA needs to protect its existing marketing arrangement with United; in the agreement's first two years, transfers between the two airlines have risen by 30 per cent more than the overall air passenger numbers. The two airlines together also control Galileo, one of Europe's leading reservations systems.

"If the deal went to a group which included another European airline, then our marketing agreement with United would go out of the door very fast indeed," Sir Colin said at the weekend. European airlines have been prising each other rapidly with financial bids with US airlines. SAS has ties with Continental; KLM is proposing to take a stake in Northwest.

"When you look around in the US at the moment there is not much choice," Sir Colin says. "Most of the big ones are spoken for. Given the extent of our relationship with United, it would be very foolish for us to pass up this sort of opportunity, particularly when it makes financial sense as well."

But the chance to take a 15 per cent stake in United, and exchange directors with the US airline, opens a new range of opportunity for BA.

"As BA alone, we have access to about 18 per cent of the world's airline market; when you add United and BA together, we will have 48 per cent." No other single airline or group of airlines has approached this level of penetration. Of the 168 destinations served by BA and 190 by United, only 31 are common.

Sir Colin says: "We have really only got our timetables well positioned to facilitate passenger transfers at four US airports. We have another 27 where we can do a much better job." The most important 11 of these are in Australasia and the eastern edge of Asia.

BA is also hoping to introduce joint training schemes and perhaps even collaborate on some purchasing. "We should be able to derive benefits from further systems development — further than Covia and Galileo which are both centred on reservations and the actual sourcing of business," says Sir

Clay Harris and Roderick Oram on British Airways' proposed stake in United Airlines Flight towards a global future

Year ended 31 Mar	Turnover (\$m)	Pre-tax profit (\$m)	Employees
1985	2.9	191	36,861
1986	3.1	192	38,939
1987	3.3	162	39,498
1988	3.9	228	42,709
1989	4.3	263	46,780

Passengers	
Domestic	5.6m
International	16.9m
Revenue Passenger Kilometres	56.9bn
Passenger load factor	69.7%
Aircraft in service	215
Average age (years)	9.6
Aircraft on firm order	70
Destinations	
Domestic	16
International	147

Year ended Dec 31	Revenue (\$m)	Earnings (\$m)	Average aircraft age (years)
1984	6.22	208.0	47.000
1985	5.30	(95.3)	47.000
1986	7.11	(112.8)	59.000
1987	8.30	(4.2)	64.000
1988	9.98	599.9	66.000

Passengers	
Domestic	4.0m
International	111.1bn
Revenue Passenger Kilometres	111.1bn
Passenger load factor	68.0%
Aircraft in service	434
Average age (years)	13.0
Aircraft on firm order	267
Destinations	
Domestic	172
International	18

Colin. "There is a whole range of other systems-related areas where we can benefit from joint efforts, recognising that both of us are IBM-based."

The logic towards an eventual full merger, and Sir Colin does not dismiss the idea out of hand. But government rules and political sentiment on both sides of the Atlantic appear to rule out this prospect for some time to come. BA is trying to defuse objections to its role at United by making clear that it would welcome the US carrier taking a similar stake in BA when its finances permit. Moreover, it emphasises, two thirds of the 23 per cent of BA shares held outside the UK are in American hands.

At present, the US limits foreign ownership to 25 per cent, and KLM's proposed 20 per cent stake — the highest so far on the table — in Northwest has not yet been approved.

"In the UK, the limit is not specified. It is dependent entirely on the level of foreign ownership at which our British operating licences will be in jeopardy," says Sir Colin. "At the time of privatisation, we said we believed it was about 35 per cent. It has never been tested. Air New Zealand is 34.9 per cent foreign-owned, and nobody to my knowledge has challenged the integrity of their licences."

Despite rumblings from Washington about the current talk of highly leveraged airline takeovers and the voracious appetite for US carriers shown by European airlines, the buy-out is unlikely to be blocked by the regulators.

But the US will strenuously fight any pressure to remove the two road-blocks to creating truly global carriers: the 25 per cent ownership limit

and the prohibition on foreign airlines carrying passengers between US cities. The US will probably only give these up in exchange for its carriers' equal access to the deregulated European skies of the 1990s.

In the current battle for United, the buy-out depends not just on outbidding Mr Davis, but also on getting the machinists and cabin staff to make similar concessions to those agreed by pilots and non-union workers. The pilots and machinists, especially, have a long history of mutual antagonism. "United's pilots are among the less enlightened and most self-interested in the industry," says one aviation consultant.

Success, however, would ensure that the airline has the cost structure, work practices and atmosphere necessary to bring to full fruition the revitalisation which has been achieved under Mr Stephen Wolf, UAL's chairman and leader of the buy-out.

"Where the industry turned right, we turned left," Mr Wolf said earlier this year. His predecessor, Mr Richard Ferris, embarked on a quixotic quest to create a global travel conglomerate at a time when UAL's competitors were pouring investment into their airline operations.

In the decade up to 1987, UAL invested \$2.7bn on buying and building up the Hertz car rental and Western Airlines. The company invested only \$5.8bn in United Airlines. AMR, American's parent, spent more than \$10bn (including aircraft leases) to build its operations. As a result, United's domestic passenger capacity increased only 3.1 per cent a year, while that of AMR and several other competitors increased by more

than 8 per cent.

The relative stagnation weakened its market power and contributed to the deterioration in labour relations, particularly with United's pilots. The blunt, belligerent Mr Ferris was no help. He pushed through, for example, a rule that executives riding in cockpits could give orders to pilots.

As a result of long, bitter strikes with cabin crews in 1984 and cockpit crews in 1985, UAL won the right to pay incoming staff less than old hands. But because United grew more slowly than its rivals, its labour costs have risen 1.7 per cent since 1982 while American's have fallen 5.6 per cent, according to Ms Candace Browning, the airline analyst with Wertheim Schroder in New York.

Ultimately, it was bad morale as much as poor financial performance that ended Mr Ferris's era. In 1987, the pilots offered to buy the airline from its parent, which helped to put the company in play. Consistor Partners, a group of three New York raiders, helped force out Mr Ferris, trigger the sale of Hertz and Western and bring about a buy-back of \$3bn of the company's stock.

The company brought in Mr Wolf to pick up the pieces. A tall man with a formidable reputation for rescuing troubled airlines, he gets the credit for yanking UAL most of the way back on track. He stands to make more than \$30m on his UAL options.

"He has intense fundability," says one corporate financier. This will be put to the test lining up the money for the buy-out, although Sir Colin said on Saturday: "Bankers are lining up to lend money to the company."

In less than two years at the con-

trols of UAL, Mr Wolf has invigorated the slow and cautious culture, reshaped the company's structure and hired new blood — about 25 per cent of its corporate officers were hired in his time.

United has greatly improved its service and marketing. It is also now much better at exploiting its big market shares at its main hubs of Chicago, Denver and San Francisco and at squeezing the maximum revenue out of its seats. Operating profits were up 47 per cent in the first half of this year from a year earlier. Mr Wolf even found time last year to get married for the first time at the age of 47.

He made one serious miscalculation, though. He told pilots and other employees, some of whom had been negotiating new contracts for two years, he would not order new aircraft until they agreed to pay and work-rule concessions.

Eventually, this may be given in and ordered 370 Boeing 737s worth \$15.7bn without getting the new labour pacts. He could not afford to be pushed even further down the industry's fast-lengthening queue for new aircraft.

Until the latest buy-out idea surfaced, Mr Wolf had made little progress in winning over the pilots. For example, two new Boeing 747-400 aircraft, worth \$125m apiece, have sat on the ground all summer because the pilots have yet to agree terms for flying them. This hurdle was cleared in last week's negotiations.

The buy-out team cannot assume, however, that they have the deal locked up. Mr Davis, the rival bidder, is still a wildcat at heart. Even if he is forced to sell, he is always on the prowl. He will be likely to push the buy-out price to the limit.

If BA and its partners win, the effect on United's domestic competition will be electrifying. Pan Am and TWA in particular will have to hasten their search for the partners they say they need to survive. "There's an awful lot of 'no-tolerance' in the industry," an analyst said. "Globalisation has barely begun."

"Pan Am and TWA will be the big losers," said Mr Morten Beyer, president of Avmark, a Washington aviation consultancy. "They will be forced into someone's arms."

Either one, but more likely Pan Am, could find a welcome at AMR, which under the aegis and guidance of leadership of Robert Crandall, will have to find a way to match the international power UAL will gain through BA.

But for BA itself, is the decision to expose itself so deeply to the cut-throat US market — especially through a leveraged bid — a wise one? It argues that it has no choice. Passenger traffic to and from the UK is forecast to grow by only 4 per cent per annum over the next decade, against a 6 per cent estimate for the world as a whole. BA needs to break out of its mature market, and the time is now right to enter the US.

"US airline profitability, particularly United's, is going to grow strongly," Sir Colin says. "They've sorted out their problems, leaving them far more efficient. Regulation has worked through, with the smaller competitors being bought up by the bigger ones. They've got a helpful regulatory environment, and United's got routes where there is very strong growth. Because the cash flow is so strong in this business, they can operate more successfully on a leveraged basis."

BA's participation has been carefully structured to avoid dilution of earnings; it could write a cheque for the \$750m on existing borrowing facilities and still show a higher rate of interest on the bid vehicle's preferred stock. The auction of UAL, however, may have only begun. The first test for BA will be how the London stock market treats its shares today.

On with the vendange

■ Thanks to the long sunny summer, the vendange in the French vineyards has started much earlier than usual this year, and looks set to produce some memorable wine. According to the Office National Interprofessionnel des Vins (ONIVINS), the harvest is set to be "a very great year", on the assumption that the harvest is not spoiled by a last-minute downpour.

(The word vendange, by the way, is a sign of the importance of the French wine industry; any other harvest may be récolte, but the wine harvest is a vendange from the Latin vindemia, itself from vitium and demare.)

In the Bordeaux region, harvesting started last week, on August 29, for the white wines of Chateau Haut Brion, and two days later for the reds. This is the first time since 1983 that the vendange has started in August, 10-15 days earlier than usual. In Cognac, the harvest is expected to start on September 25, three weeks earlier than normal.

Moreover, the quality of the harvest promises to be remarkable in most of the wine-growing areas. In Champagne, the local growers are already talking of a vintage year; in Burgundy the growers are starting to compare 1989 with the memorable year of 1976; the growers of Touraine speculate that this year's wine may be even better than the weather holds, and may perhaps approach the quality of 1969.

The price to be paid for the long rainless months is that the quantity will be much less impressive than the quality. According to ONIVINS, the national total should be about 81m hectolitres, 7 per cent up on last year's harvest, the smallest for 23 years, but around 12 per cent less than the average for the previous five years.

Only in Burgundy is the size

OBSERVER

of the harvest likely to be in line with previous averages, because only Burgundy was spared serious drought.

Royal ways

■ Totally cut off from western communications for the past week or so, the only piece of news I heard about Britain was the separation of the Princess Royal from her husband. It made the headlines on Bulgarian television several times during the week, and in my country where the news tends to be dull, aroused great interest. A Bulgarian also told me that it had been recently reported that the Prince of Wales had taken off his jacket at lunch and put his elbow on the table. Such is the influence of the British royal family, that this is now accepted practice in Sofia.



"I can't wait for the All-clear"

Kinnock, the leader of the British Labour Party, was also there.

But the Unionist mayor of Ballymena, one of the main towns in Antrim, said he did not watch it. "Sunday is the Lord's day. Protestants tend to leave hurling alone."

Pivot's exit

■ The literary world in France is reeling from the blow after 15 years at the top of the charts, the television programme Apostrophes, chaired by the engaging Bernard Pivot, is coming off next summer.

The decision was announced by Pivot during last Friday evening's broadcast, but so far no plausible explanation has been forthcoming.

Malignant voices — always in a majority on the French intellectual scene — suggest that Pivot is retreating in the face of the competition from a rival literary programme, Ex Libris, on the commercial channel, TF1. But this does not square with Pivot's remarkable success in holding a regular audience running

Levelling up

■ David Steel's new book — Against the Odds — will be reviewed in its proper place. A story about the late John Mackintosh, however, is worth retelling.

As a Labour MP and academic, Mackintosh was proud of having addressed trade union meetings in Frankfurt and Glasgow on the same day and on the same theme of brotherhood in Europe. "In Frankfurt," Steel recounts, "he had been met by a chauffeur-driven car and taken to the union headquarters, where the glass doors had automatically slid open, and he gave his talk in a warm, carpeted lecture room, complete with visual aids. Catching a direct flight to Glasgow, he had to take a bus-ride from the airport, make his way to the Keir Hardie Hall, climb the stone stairs with chipped dark-brown wall paint and settle in a room with rickety wooden chairs and a bare light bulb. At the end of his persuasive address, a voice said: 'But John, ye dinna understand. We're no goin' ta be dragged doon to their standards.'"

Darker Sussex

■ From an advertisement in a West Midlands newspaper: "For your late holiday, why not give yourself a change and be adventurous? Join our five-day safari to Brighton."

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Hugh Carney and Tony Walker on the scaling down of Middle East defence spending

When diplomats and strategists talk about the military balance in the Middle East, as often as not they warn of the dangers of a big arms build-up in the region. Yet recent evidence suggests, remarkably, that in Israel, Egypt, Jordan and Syria, the four neighbours at the centre of the Arab-Israeli conflict, defence spending is being scaled down significantly - mainly as a consequence of domestic economic problems.

Israeli economists, who have analysed the trend like to call it "unco-ordinated disarmament." That may be an overstatement, as purchases of sophisticated missiles, planes and other weaponry, especially by other Arab states such as Iraq and Saudi Arabia, have gone on apace. Established armories in the region are more than enough to sustain war on a frightening scale, especially given the proliferation of chemical weapons.

But there are strong signs that without any of the paraphernalia of formal arms or peace negotiations, the governments in Jerusalem, Cairo, Amman and Damascus are separately having to trim their defence budgets in a way which could have a longer-term effect on military tensions in the region.

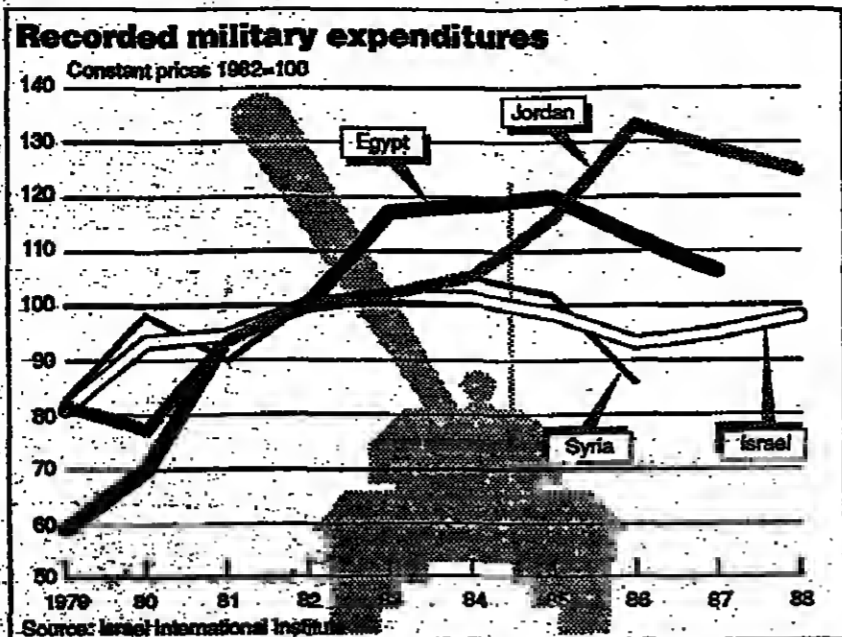
Latest figures from the International Institute of Strategic Studies (IISS) show that total domestic military spending (excluding external aid) fell in Egypt in 1988 to \$3.2bn from \$3.6bn in 1987. Likewise, in Israel it fell to \$3.7bn from \$3.9bn, in Jordan to \$2.1bn from \$700m and in Syria to \$1.5bn from \$1.8bn.

Such a trend follows a long period in which the four countries established, by international standards, huge levels of defence spending as a proportion of national income as their fraught relations were characterised recently by heavy foreign debts, large fiscal deficits, balance of payments problems, a bias towards non-tradeable sectors and other damaging distortions. And, he suggests, it appears that governments have accepted the conclusion that reversing such positions implies cutting at least the domestic component of defence spending.

In addition, the four countries are also subject to pressures from their outside suppliers of military aid.

As a result of all these trends:

- In Israel, there was an 8 per cent cut in domestic military expenditure between 1984 and 1988 when the Government finally began to tackle huge budget deficits and triple digit inflation.
- In Jordan, the cost of combating the Palestinian uprising in the West Bank and Gaza has put upward pressure on current defence spending. But economic stringencies prompted the cancellation in 1988 of a very expensive project to build a locally-developed jet fighter, the Lavi. Ministers now accept that the defence burden limits attempts to reform the economy. US aid has also begun to decline in real terms.
- In Egypt, similar pressures are at work. One of the main reasons advanced for the sudden removal from office in April of Field Marshal Abdel Halim Abu Ghazala, the powerful former Defence Minister, was that he became embroiled in an argument with President Hosni Mubarak over the defence budget. One of the first tasks that General Youssef Ab Taleh, Ghazala's successor, embarked on was a review of military expenditures.
- Egypt's military is perhaps in a slightly more fortunate position than those of Syria, Jordan and Israel. It was empowered by the late President Anwar Sadat to generate and control its own revenues from military industries, and from other business activities such as contracting. "Such a move was very radical. It gave the military a great measure of financial autonomy," says Ghehad Ando of Egypt's Centre for Political and Strategic Studies. Egypt's economic crisis has inevitably squeezed funds available for the military. At the same time the winding down of the Gulf War has reduced Iraq's demand for Egyptian-produced small arms and ammunition, worsening the financial squeeze on Egypt's military.
- Jordan's economic crisis, highlighted by price riots in April, has inevitably had an impact on military spending. An early casualty was the proposal to purchase eight Tornado attack aircraft from the UK. The deal has been postponed, and may well be cancelled. There is little prospect of substantial new equipment purchases in the short-term. A Western defence attaché in Amman says that, while there appeared to have been no reduction in the "operations and maintenance" budget of the military in local currency terms, the rapid depreciation of the



De facto disarmament

amounts to an enormous burden on the region's economies.

Professor Eliazar Sheffer, one of the authors of a forthcoming IISS study of regional economies, notes that each of the four Middle East neighbours has been characterised recently by heavy foreign debts, large fiscal deficits, balance of payments problems, a bias towards non-tradeable sectors and other damaging distortions. And, he suggests, it appears that governments have accepted the conclusion that reversing such positions implies cutting at least the domestic component of defence spending.

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dinar in the past year meant that spending in real terms is down by about 20 per cent.

Syria's own economic difficulties, plus the cost of its occupation of Lebanon, are also squeezing military expenditure. The Syrians have added difficulty that the Soviet Union, its main benefactor, is adopting a much tougher approach to new equipment sales.

Moscow has been telling Damascus that it must begin making payments on its estimated \$15bn Soviet military debt. Defence experts note that deliveries of more sophisticated aircraft such as the SU-24 have been delayed, partly because of Syria's inability to pay. Payment difficulties are also believed to be holding up deliveries of some missiles and advanced fighter aircraft.

Domestic economic pressures and pressure from foreign backers may not be the whole story. Egyptian defence experts say that military expenditures were in any case set to slow following the peace treaty with Israel and a process of demilitarisation and liberalisation at home. For perhaps the first time since the 1952 revolution, there have been public calls domestically for a reduction in military spending.

Mr Helmo Koptetz, a defence economist at the IISS, says one of the important factors in the slowdown in Middle East arms purchases is that countries had reached "saturation point" in terms of absorbing new equipment. Egypt for example did not have the skilled manpower to operate new squadrons of sophisticated aircraft beyond those it had already taken delivery of, such as the Mirage 2000.

"Barring a conflagration or military takeover in any of these countries, [spending on new equipment] is on a down-slope until major re-equipment is required," Mr Koptetz says. Ian Anthony, a researcher at the Stockholm International Peace and Research Institute (Sipri), says that the latest figures on arms purchases for the region show a marked reduction in spending from \$11.5bn in 1987 to \$8.1bn in 1988.

Sipri's research, which focuses purely on equipment purchases and not on deliveries of big items, reveals that Egypt spent \$300m in 1988 compared with \$2.5bn in 1984. Syria spent \$1.1bn last year compared with \$1.6bn in 1984. Israel's spending on equipment imports reached \$300m compared with \$1.6bn in 1987 (mostly accounted for by purchases of F-16s to compensate for the cancellation of the Lavi), and in Jordan expenditure was \$270m compared with \$165m in 1984.

Whatever the exact combination of reasons for the check in defence spending in the four countries, a trend seems to have been established. The region's chronic instability may well conspire to upset the tense peace which prevails at present between them. Nor do lower levels of military expenditure carry guarantees against war. But Israel's Professor Sheffer points out that the build-up in spending took on a life of its own as one country responded to the perceived increase in threat from the other. "Now it is possible to imagine that there might be a corresponding downward dynamic," he says.

LOMBARD

Thinking about drug legalisation

Martin Wolf

DRUG users commit at least 40 per cent of all property crime in the US. No fewer than 250,000 American drug users are infected with AIDS. Colombia faces a direct challenge to the state, with its system of criminal justice in ruins.

The natural response to such evils is to intensify the anti-drug crusade. But casual examination of the list shows that they are all the effect of not drugs, but of their illegality. They are, in the words of a pamphlet by James Ostrowski for the Cato Institute, an inflationary, free-market-oriented think tank, the "cost of criminalising an activity in which all participants are willing."

When public policy is failing on so grand a scale, it is natural to ask whether it makes sense in the first place. The basic economics of the black market in drugs sharpen the question. Precisely because demand is little affected by price (this being, after all, the economic meaning of addiction), the more supply is cut back, the greater become both the incentive and the resources to expand it once more.

The total value of black market drug sales in the US is estimated at \$50bn, this turnover being derived from drugs with intrinsic costs of production and distribution of no more than a tenth of that sum. The huge rewards - dwarfing expenditure on law enforcement - are a direct measure of the success of the policy of prohibition and explain its equally insubstantial failure.

Mr Ostrowski dares to think that a drug is harmful is not a sufficient justification for prohibition. Nor is the fact that prohibition may reduce use of a given drug. The question is, instead, whether the costs of legalisation would exceed those of prohibition, one whose force derives from the damage done by prohibition.

In his pamphlet, Mr Ostrowski argues that the case for legalisation is sustained if any of the following propositions is true: (1) prohibition has no substantial impact on

the level of illegal drug use; (2) prohibition increases illegal drug use; (3) prohibition merely redistributes drug use from illegal drugs to harmful legal drugs; or (4) even though prohibition might decrease the use of illegal drugs, the negative effects of prohibition outweigh the beneficial effects of reduced use of illegal drugs. He relies largely on the last, first and third points.

What then are the costs of prohibition? It criminalises users, increases their disrespect for the law and forces them into contact with professional criminals. It offers a lucrative criminal life to entrepreneurial young people from impoverished backgrounds, destroys the economic viability of poor neighbourhoods through drug-related crime and leads to violent gang warfare. It greatly increases the danger of the drugs themselves, because they are impure, are often injected with unsterilised needles and are used in more powerful and life-threatening forms (thus giving the user more bang for his bucks).

The economic costs of prohibition include the waste of resources in the illegal industry itself, the expenditures on health required to tackle such by-products - not of addiction, but of illegality - as the spread of AIDS, and the lack of information and quality control which cause overdoses. Huge sums are also being spent on law enforcement, \$10bn a year in the US alone.

Mr Ostrowski argues that "at least 80 per cent of deaths from illegal drugs today are attributable to the effects of drug prohibition." Tobacco and alcohol are, he suggests, both more lethal per user from the pharmacological point of view, while there is little evidence that the pharmacological effects of hard drugs themselves cause either crime or accidents.

With so huge a proportion of the costs attendant on prohibition, what are its benefits? Those benefits are, of course, the costs associated with the additional drug use that would follow from legalisation. In considering these costs, it is important to remember that any given amount of legal use is much less socially damaging

than an equivalent amount of illegal use. For the costs of legalisation to exceed those of prohibition there would have to be a substantial increase in drug use.

There is reason to doubt, however, whether legalisation would lead to an explosion in overall drug abuse. One reason is the likelihood of drug switching. Furthermore, narcotics were freely available in the US and UK during the nineteenth century, but use peaked and then declined long before prohibition was adopted. In the US the use of narcotics per head was no higher before prohibition than it is today.

Nor are the hard drugs uniquely addictive. Mr Ostrowski quotes the Surgeon General of the US as stating that "the pharmacological and behavioural processes that determine tobacco addiction are similar to that that determine addiction to drugs such as heroin and cocaine." A survey by the National Institute on Drug Abuse indicates that the proportion of repeat users of cocaine is only 24 per cent, far below that for tobacco.

In short, there is little reason to fear that legalisation would be followed by an explosive increase in addition to hard drugs. It is more likely that, at least in the US, anyone who wants to is already getting them. It has proved impossible to keep drugs out of prisons. What chance is there of keeping them out of countries?

The popular choice for President Bush will be tougher action. He may suggest stricter penalties on users, but this will largely increase the criminalisation of society. Meanwhile, the main effect of enhanced efforts to limit supply will be to make American streets still more dangerous and increase the rewards to successful drug runners. Thomas Sewall has written that "policies are judged by their consequences, not crusades are judged by how good they make the crusaders feel." Is it not time to try policy again, with decriminalisation the obvious starting point?

James Ostrowski, *Thinking about Drug Legalisation, Policy Analysis No. 121, Cato Institute, Washington D.C.*

LETTERS

The question of Estonia

From Mr Valdis Lepins.
Sir, I would suggest that it is Professor Vladen Tishchenko (Letters, August 23) and not James Blitz (August 17) who overstates matters concerning Estonia's new election laws.

Moreover, it is somewhat ironic that his letter appeared on the 50th anniversary of the Soviet-Nazi pact, which paved the way for the annexation of Estonia, as well as Latvia and Lithuania, into the Soviet Union. To this day it is not recognised by the western democracies. So the Soviet constitution may remain in force, but it has no legal basis and therefore no legal application in Estonia. The only Soviet thing that can prevail there is military force.

Because the Estonian Soviet Socialist Republic's constitution is also a result of (Soviet) occupation, it too has no legal standing. Clearly there is a constitutional vacuum which would most appropriately be filled by a new constitution of the Estonians' choosing.

In the meantime Estonians have to act as best they can in the circumstances. Part of these circumstances - a serious threat to their existence as a nation - is the continuing heavy influx of Russians in response to the forced, economically irrational industrialisation of Estonia imposed from Moscow. Professor Tishchenko euphemistically refers to this as "natural migration of manpower." Most of these migrants - some after decades in Estonia - do not even learn the Estonian language.

So it is understandable that Estonians have doubts about the fitness and appropriateness of such "residents" to participate in Estonian elections, and in the determination of Estonia's future. If anything, in an attempt to achieve an accommodation in present circumstances, the Estonian Supreme Soviet has probably been too liberal in setting the residential requirements in its new election laws.

Let me pose a question. Would Professor Tishchenko think it reasonable for Nazis occupying forces and settlers to participate in Soviet elections if Hitler had won the war and occupied the Soviet Union? Valdis Lepins, 84 John Street, Toronto, Canada

'Keep an open mind'

From Mr John Jenkins.
Sir, Following David Richardson's well-argued, balanced article (August 22) on nitrate pollution, I was flabbergasted and appalled to read Tom Spencer's letter (August 26) attacking it as a one-sided, blinkered approach.

We are all concerned with pollution, but it is important not to take up extreme positions which are not supported by facts. As Lord Lewis, the eminent Professor of Chemistry at Cambridge University, said recently, he has repeatedly asked for evidence to show that nitrate levels of 100 parts per million are harmful, and failed to get it.

We are in danger of adopting positions which will unnecessarily increase the costs of food and water significantly - the consumer will ultimately have to pay those costs. We could

also be in danger of removing from food production large areas of good land. This is not the right way to deal with surpluses, and carries at least the risk of creating real food shortages in the not too distant future (far worse than food surpluses).

But I will keep an open mind. Tom Spencer more or less admits the flimsy nature of any medical evidence to support the present proposed drastic reduction in nitrate levels. But he says that there are other reasons for such a reduction without saying what they are.

If he now produces evidence to substantiate such an argument, we must certainly examine it with great care. If not.

John Jenkins, Childerley Hall, Dry Drayton, Cambridge

Drinking water is different

From Dr Geoffrey Myddelton.
Sir, Debate about the purity of water (Letters, August 25) is based on the erroneous assumption that there need be only one supply for all purposes.

London water contains purified sewage and smells like it. It is impossible to supply pure water for every purpose - and unnecessary. Drinking and cooking water, including supplies for the manufacture of food and drink, should be absolutely pure and uncontaminated by sewage, pesticides, nitrates or other fertilisers. It could be supplied to cities by pipeline, metered and charged for at an economic rate.

Any competent authority would be planning it now.

Geoffrey Myddelton, Blue Moon, 1867 Châtères sur Olon, Vaud, Switzerland

Pension scheme risk and reward

From Mr T.S. Shucksmith.
Sir, Miss Sue Ward is correct to reject an insurance company analogy for a defined benefit scheme in which the employer meets the balance (Letters, August 22). But such a scheme is not a charity either, because in essence the trustees are dispensing the employer's money.

To be fair to Mr Redman (Letters, August 12), many private sector employers have given more than they promised under the scheme, whereas the public sector schemes have given what they promised - no more and no less.

The pity is that the private sector benefits which were promised represented inadequate pension provision. This is not surprising considering the risks involved for the employer.

May I suggest that the risks and schemes should operate more like insurance companies, with the employer's risk limited, and the members entitled on a "with profits" basis to what the scheme's funds can provide? It is legally possible to establish final salary schemes on this basis, and to control them actuarially. Why isn't everybody doing it?

T.S. Shucksmith, Shucksmith & Co., Lincoln House, Nutley Lane, Reigate, Surrey

VAT revisited

From Mr Edward Troup.
Sir, The flaw in Professor Eilon's reasoning (Letters, August 24) is to assume that just because a company is VAT-registered, it can reclaim VAT charged to it.

A further important condition must be satisfied before VAT can be reclaimed: either the company must only make VATable supplies or the VAT it seeks to reclaim must relate only to the making of VATable supplies. EC law requires us to exempt from VAT such matters as transactions in securities, financial transactions and insurance. The effect is that large numbers of businesses make some exempt supplies, and cannot reclaim all the VAT charged.

Thus it is not just members of the public who bear the burden of VAT, but any business, some or all of whose supplies are exempt. If the ability to de-register, or not pay VAT, is extended to all supplies to VAT-registered persons, there would be a loss of tax which could be very significant. If, on the other hand, the proposal is confined to supplies made to fully taxable persons, it would in practice limit its advantages to such an extent as to make it unattractive.

I suspect that until the European Commission and the UK Government can be persuaded to remove exemption from the VAT system, Professor Eilon's suggestions will not find

In favour with the Chancellor

Edward Troup, 14 Dominion Street, EC3

From Mr Graeme Hammond

Sir, I was refreshing to read Steve Franklin's account of his visit from the VATman (August 19). However, Mr Franklin's version of the penalties of sending in VAT return and payment late was not quite accurate.

After two defaults have occurred within a 12-month period a written warning is sent. A third default within 12 months of the second leads to a surcharge of 5 per cent of the tax due, with subsequent defaults attracting surcharge at rates increasing in stages of 5 per cent to a maximum of 80 per cent. Subject to certain conditions, anyone who is surcharged has a right of appeal to an independent VAT tribunal.

The VAT system allows at least one month and at most four months - an average of two and a half months - in which to collect tax before it has to be remitted to Customs and Excise. Also, traders may take credit for VAT on their purchases whether or not they have settled their supplier's account. As Mr Franklin discovered, for many traders VAT registration can provide a significant cash flow benefit.

Graeme Hammond, HM Customs and Excise, 22 Upper Ground, SE1



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FINANCIAL TIMES

Monday September 4 1989

OVERSEAS MOVING BY MICHAEL GERSON 01-446 1300

Janet Bush on Wall Street

Manhattan faces the social spiral

IT IS no longer possible for the business community of Manhattan to ignore the social problems of the city where most of its employees live and where it has to pay its taxes.

Pressure on Mazowiecki grows

By Christopher Bobinski in Warsaw

MR Tadeusz Mazowiecki, Poland's newly-appointed Prime Minister, is coming under pressure to speed up his efforts to form a Solidarity-led coalition government which will contain representatives of all of Poland's official parties, including the Communists.

television, said he would be surprised if a list of nominees would be ready by tomorrow. Mr Mazowiecki held his first talks with Mr Mieczyslaw Rakowski, the Communist Party leader, and Mr Marian Orzechowski, the party's parliamentary chief, at the weekend on the role the Communists would play in the Government.



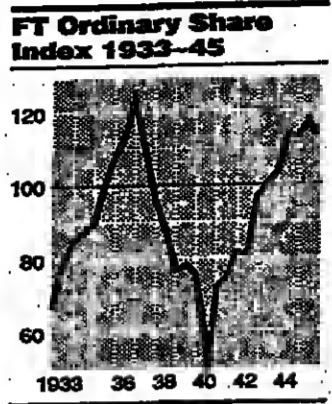
Mazowiecki: deadline looms "affecting all the major areas in society."

harvest festival ceremony at the Czeszochowa national shrine for the first time after the Government's own separate ceremonies were cancelled at the last minute. Mr Olesiak is his party's nominee for the farming post, which was promised to the Peasants Party by Mr Lech Walesa, the Solidarity leader, without consulting Rural Solidarity, his supporters in the countryside.

A tricky take-off for BA and UAL

THE LEX COLUMN

The ease with which even the world's biggest foreign airlines are now being sucked along by the collective airline takeover mania which has gripped Wall Street is worrying. It is one thing for wealthy financiers like Messrs Lehn and Davis to gamble their personal fortunes, but when relatively conservative European airlines like KLM, British Airways and now Lufthansa enter the casino with plenty of money it raises the stakes enormously.



indices, Britain's equity investors had been reckoning on war since 1936 or so. Practitioners of the then-popular Dow Theory of technical analysis were on a rally, after the FT Industrial Index's August nadir of 81.2. The manner in which war came - via the Nazi-Soviet pact of August 23 - was astonishingly unexpected. That week the index fell another 5 per cent, as ICI lost 9d to 32 1/2d. The real low, though, was still to come, during the Fall of France in 1940, and equities were to remain shaky until a bull market took off in mid-1942.

long-term average rate of return of over 20 per cent per annum, and this is before any potential operational benefits and advantages in terms of improved bargaining power vis a vis monopoly suppliers like Boeing are factored in.

It is not the sort of move which should unduly damage BA's own share price, unless the investment turns sour or BA is forced to pay a lot more. Admittedly, both are substantial risks. The financing charges of the new UAL, which will have nearly seven times more debt than equity, will be less than twice covered initially. In addition, it will still have to find over \$2bn a year for the new aircraft it needs to reverse its steady loss of market share to AMR. More important, the success of the deal hangs on the hope that there has been a fundamental improvement in US airline profitability, which will not evaporate in the next recession. This may be as dangerous an assumption as the belief that BA will not pay a lot more to gain a foothold in the US. The only consolation for BA shareholders is that if BA were ever to be valued like UAL, its shares would be well over 24, rather than a shade over 22. Step forward, Lord Hanson.

War memories On Wall Street, the market was shut for Labor Day. In London, Monday September 4 1939 found members of the London Stock Exchange at home by their wireless sets. The Exchange had closed the previous week to keep its brokers, jobbers and clerks out of the way of evacuees filling the railway trains. On the Berlin bourse, Hitler's invasion of Poland had been greeted cheerfully, with shares in Siemens and Mannesmann showing gains. In Amsterdam, Fokker and Philips were rising on hopes of war profits. Judging from the market

British shippers call for inquiry into rate accords on US routes

By Kevin Brown, Transport Correspondent

THE EUROPEAN Commission has been asked to investigate the legality of a rate-fixing agreement between a group of leading shipping lines operating between Europe and the US.

separate conferences for the Atlantic, Gulf and Pacific coast trades until Neusara took effect in mid-July.

sara line have 55 per cent of the North Europe to US market. The parties to the agreement are P & OCL, the container shipping arm of Peninsular and Oriental Steam Navigation of the UK; Hapag Lloyd of West Germany; Nedlloyd of The Netherlands; Seal-and of the US; Compagnie Generale Maritime of France; and Atlantic Container Lines, a consortium of six European container shipping companies.

Banks seek bond deal for Mexico

By Stephen Fidler, Euromarkets Correspondent in London

COMMERCIAL banks negotiating details of a new debt agreement for Mexico have approached the Bank of England to see if it is willing to make an unprecedented issue of zero-coupon British government bonds to support UK banks' participation in the deal.

A complaint filed by the British Shippers' Council (BSC) says the North Europe/USA Rate Agreement (Neusara) breaks at least two European Community competition regulations.

The BSC claims the Neusara agreement breaks regulations 4056/86 and 1017/68 by extending price fixing arrangements to the whole of a cargo voyage, rather than just the ocean leg.

Separately, the BSC and other European shippers' councils have been in conflict with seven major shipping lines over a complaint by conference operators that Hyundai of South Korea offered unfair rates between Europe and Australia.

The complaint is the latest move in a long-running battle between shipping conferences and shippers' councils in the UK and other European countries.

Hyundai denied the allegation, with strong support from shippers' councils, which saw the company as a source of legitimate competition. However, the Commission ruled in favour of the conference lines and imposed a 25 per cent redressive duty on Hyundai.

Other provisions would allow the Neusara lines to control credit and other payments jointly, and share information about "bad debts". The Commission has "come down very hard on this in other areas of business," the BSC says. The council claims the Neusara

Similar approaches have been made to other central banks and financial authorities including the US Treasury by the leading commercial banks. The US Treasury has in the past issued zero-coupon bonds to support a debt exchange for Mexico.

As part of the proposed CHILE has reached an accord for a \$65m one-year stand-by agreement with the International Monetary Fund, retired General Enrique Seguel, the Minister of Finance, announced in Santiago.

In a detailed submission to the Commission, the BSC claims the Neusara agreement creates a super-cartel covering all the routes between northern Europe and both US seaboard.

These were covered by three

These were covered by three

War memories

Judging from the market

BA wins pledge from United Airlines pilots

Continued from Page 1

him. However, at least a neutral stance by the pilots is essential to his success and they now appear committed to the consortium.

Pretoria may try to reschedule

Continued from Page 1

wealth Foreign Ministers also endorsed this approach. Mr Stals, who became Governor last month, declined to say whether any creditor had made use of the exit clause for political reasons. But he confirmed that \$4bn in short-term debt had been converted since the standstill was imposed in 1985.

Financial services companies rely on New York residents for 70 per cent of their workforce and nearly 60 per cent of total jobs in the industry are clerical.

The industry is already under severe competitive pressure and lost 8,000 jobs in 1988 after years of steady growth. Other financial centres, particularly overseas, are attracting more and more business.

The reduction in trading volume after the October 1987 stock market crash put Wall Street firms under severe pressure to cut costs and this has meant many have re-examined the advantages of doing business in New York which is so costly.

With the benefit of advanced technology, many firms have already moved back office operations out of Manhattan. Mr Shelp cites an extreme example of a New York life insurance company which has its back office operation in the Republic of Ireland.

"The big issue for us is to stop the front office moving out as well," said Mr Shelp. One of the key reasons keeping firms in Manhattan is demographic. The metropolitan New York area simply has more people in the right age group than other cities to supply the workforce and it is crucial that they are adequately educated and housed within striking distance of Manhattan.

Among the recommendations of the taskforce are that women should be encouraged to enter the workforce by providing better child care, that the city should ensure it has a top rate telecommunications infrastructure and yes that the overall tax burden on companies should be reduced.

Mr Bayer, who has been working on the telecommunications side of things, comments: "In the end, self-interest and helping in social areas such as education merge. We don't expect a quick return but, in the long term, a better city is in all our interests."

World Weather

Table with columns for location, temperature, and weather conditions. Includes cities like Moscow, London, New York, etc.

agreement between Mexico and its commercial bank creditors covering nearly \$53bn of medium and long-term bank loans to Mexico, banks will be able to swap their loans for bonds either at a 35 per cent discount to face value or carrying a fixed 6 1/2 per cent interest rate. These bonds will be supported by official resources used to purchase high quality zero-coupon securities.

Most bank lending to Mexico has been in dollars, but banks have been allowed to lend in their own national currencies, and might, under the agreement, be given the option to switch into bonds denominated in their own currencies. If British banks are to do this, then they need high-quality sterling collateral which only the UK Government can provide.

The Bank of England's initial response has been unenthusiastic. Officials are apparently unconvinced that the use of sterling is necessary and that even if it were, an issue of sterling bonds would be the only solution.

Further, the unprecedented issue of zero-coupon gilts would create a new class of bonds in the UK with a new maturity. Because of the UK Government's full-funding policy - which means that it counteracts its budget surplus by buying back gilt-edged securities - will mean that it would have to buy in other gilts to offset the issuance of new zero coupon stock.

UK banks are thought to be owed about \$5bn by Mexico, of which less than \$1bn is denominated in sterling.

The accord, agreed in principle in July between Mexico and its 15-bank advisory committee led by Citicorp of the US, had been expected to be finalised by the end of August but has proved more complicated than expected. Bankers are now hoping for completion over the next week or two - with the issue of currency choice likely to be one of the last to be settled. Then it will have to be marketed to the country's nearly 500 creditor banks. While banks view currency choice as desirable, it would not necessarily block the agreement if it was unavailable.

Official lobbying of the banks negotiating the South African sanctions, drawn up in Canberra last month by the eight-nation group of Commonwealth foreign ministers, will be high on the agenda at the organisation's heads of government conference in Kuala Lumpur in October.

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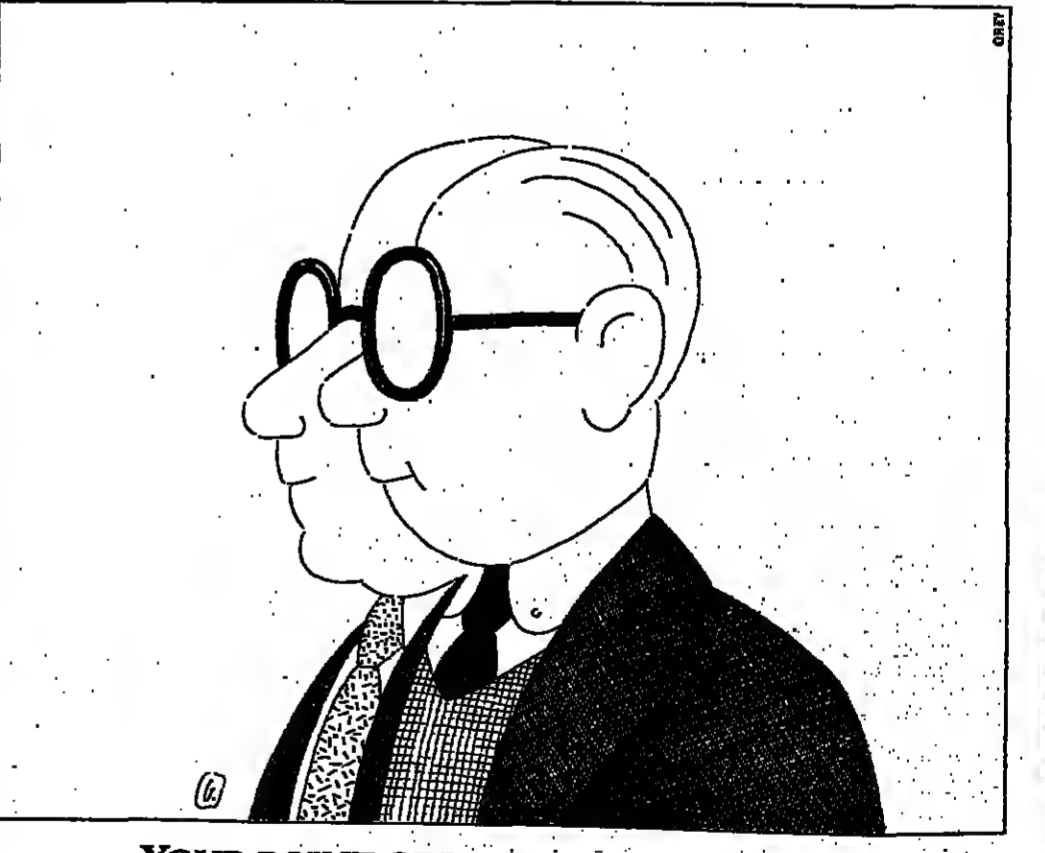
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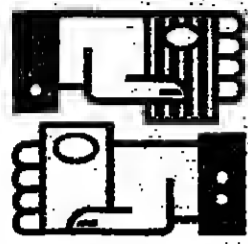
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FINANCIAL TIMES SURVEY



Although the industry is in better financial health, its structure is changing. As direct insurers grow

larger, they cede less business to reinsurers. In Europe, the 1990s are likely to produce consolidation, writes Patrick Cockburn, with less reliance on reinsurance.

A shifting perspective

WHEN LEADERS of the world's reinsurance industry gathered in Monte Carlo last autumn for their informal annual rendezvous, two topics dominated their agenda. These were the cyclical downswing in reinsurance prices, which started in most world markets in 1987, and the financial implications of the \$1.4bn loss of the Piper Alpha oil rig in 1988.

This year there is likely to be less talk about Piper Alpha, interest being greater among the British, who have been the brunt of the loss, than other West Europeans or Americans. The very size of the loss, far and away the largest in the oil and gas insurance market since it took its present shape more than 20 years ago, makes it important but its overall impact on reinsurance pricing has been confined to excess of loss cover in the offshore sector.

The lack of impact of Piper Alpha and of the storm in south-east England of October 1987 - known on the London market by its Lloyd's catastrophe number 87J - is indicative of the state of the market in general.

Despite underwriting losses, prices are soft, and it is difficult to see why, in the immedi-

ate future, this should change. "The speed with which the 1985-86 upturn softened shows the fundamental oversupply of capital," says one analyst. "We've had some huge losses, but without effect on prices. There is nothing on the horizon likely to boost rates by up to 40-50 per cent. For this, you need some companies to go under or a persistent sub-standard return on capital reducing overall capacity."

This is not a very optimistic outlook for an industry which, since the 1960s, has usually accounted for a seventh of the world's total non-life insurance revenues totalling over \$400bn. By taking a share in the insurance business written by primary property/casualty insurers, the overall risk is spread further.

Financially, the industry is now much healthier than in the mid-1980s. The capital base of the US reinsurance industry has almost doubled, to \$117bn from \$64bn in 1984. But, for all this, the structure of the insurance industry as a whole is changing, and not necessarily to the advantage of the reinsurers.

As direct insurers become larger in size, through their own growth or acquisition, their solvency margins



REINSURANCE

improve and they cede less of their business to reinsurers. This may be exacerbated by the present differential between direct and reinsurance prices. Furthermore, the business being retained by insurers is likely to be what in the past had been the reinsurers' bread and butter business.

Too much can be made of this. The impact of 1992 on the European insurance industry is still very unclear. It might precipitate a wave of mergers or acquisitions, but this is by no means certain. In general terms, however, the 1990s do

look likely to produce a consolidation in the European insurance industry, and with it less reliance on reinsurance.

Now are these changes necessarily confined to the insurance industry. Larger companies in Europe also means more sophisticated treasury departments and risk assessment, with more business retained in-house or, at least, not being ceded to the reinsurance industry.

How will the reinsurance industry respond to these long-term changes? The two largest European reinsurance

companies - Swiss Re and Munich Re - which together have an annual premium of \$9.1bn have somewhat different approaches. Swiss Re has tended to shift into direct life and non-life insurance, while Munich Re has taken stakes directly or through affiliates in major direct insurers. The most important of these is Munich Re's 25 per cent reciprocal stake in Allianz.

Lloyd's has already suffered from these changes in the structure of the insurance industry. It was, for instance, responsible for only some 40

per cent of the primary insurance of Piper Alpha, but, through reinsurance, some 80 per cent of the risk was ultimately centred in London.

This concentration of foreign reinsurance, as opposed to primary reinsurance, has its disadvantages for Lloyd's, all the more so since the size of catastrophe and disaster claims has been going up. Speaking of 87J, the October storm which cost some \$2bn in the UK, France and Norway, one insurance broker said it was "inconceivable that it would have generated the same level of loss 10

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Editorial production: Martin Davies

years ago." Even Piper Alpha was worth only 45 per cent of the top value rig in the North Sea.

Yet, despite the size of these losses, the most significant outcome of these disasters has been the lack of impact on the prices underlining present over-capacity. The one exception to this is long tail property-casualty business in the US, where there are fears of further heavy losses from asbestos, the demolition of buildings containing asbestos and environmental pollution.

Asbestos bodily injury has already produced settled or outstanding claims worth \$5.2bn, and it may be that US trade unions are getting to the end of the list of workers most likely to have been affected when asbestos was in common use. But asbestos property damage, only gradually being revealed as buildings come up for renovation or demolition, could ultimately total 10 times as much, or around \$54bn, over the next 30 years, according to one estimate. There are some 3,500 school buildings containing asbestos, in addition to 733,000 public or commercial buildings.

On hazardous waste, two important court decisions - Rocky Mountain Arsenal and Diamond Shamrock - have recently gone in favour of the insurer. But there are still 27,000 identified dump sites in the US, some 10,000 of which need to be cleaned up. With the heavy publicity given to the fate of members of REIM Outhwaite syndicate 317 which, in effect, reinsured other syndicates against asbestos and environmental risk in 1982, the lack of enthusiasm for long-term US property-casualty risk is understandable.

In these circumstances, it is hardly surprising that the outlook for insurance brokers also looks pessimistic. Revenues at Sedgwick, Frank B.Hall and several big European brokers have gone down, in part because of the poor performance of their reinsurance subsidiaries. For the 20 top international brokers, 1988 was the worst year, with the exception of 1983, since the early 1970s. This makes the compa-

nies more selective in the type of business they handle, and keen to offer consultancy and specialist services. The disadvantage of offering extra services is that this obviously increases costs at the moment when brokers are trying to cut them.

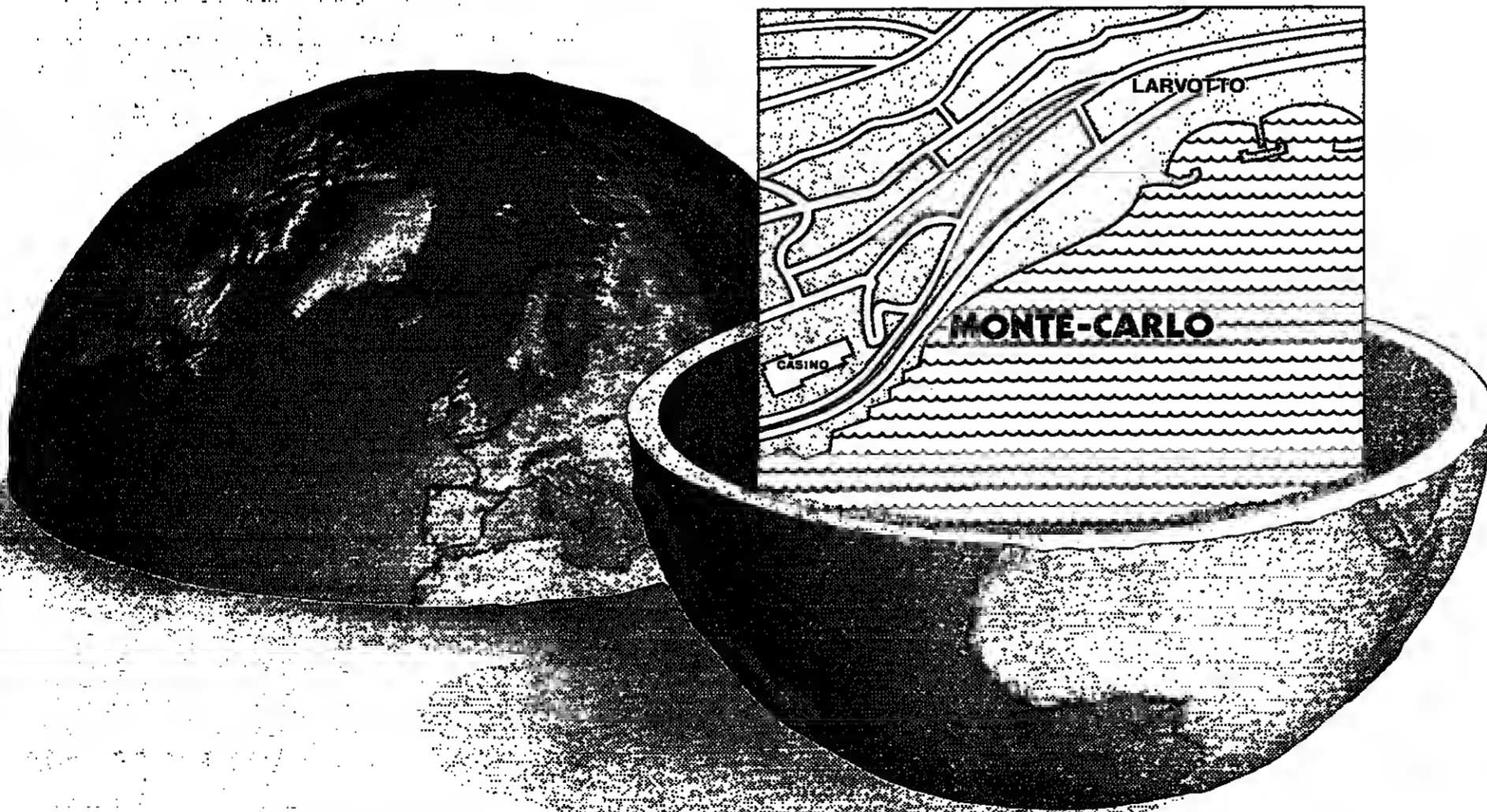
How far does the present slump in interest rates resemble the rate cutting in 1978-84? The most obvious parallel between the two periods is high interest rates, when reinsurers were prepared to cut their prices in order to collect premiums in order to invest them whatever the underwriting loss.

The argument against this occurring again is that the tax incentives, certainly in Britain, are less than they were 10 years ago. East European and Latin American reinsurers who sharply cut rates 10 years ago have not returned to the market, and companies may also be more conscious that high interest rates mean that inflation will boost the cost of claims. As a result, notes an observer, "everybody says they are not involved in cash-flow under-writing - but they would, wouldn't they?"

More immediately, the most interesting development in world reinsurance is the degree to which the US reinsurance industry has managed not to get involved in the competitive rate-cutting of the primary insurance business. Although the overall volume of reinsurance may be down, this has led to heavy buying of General Re on Wall Street, the argument being that, as the primary insurers cut the premiums, they will ultimately have to turn to the reinsurers.

According to Mr Zerbarini, of Prescott Ball: "They will eventually have to seek reinsurance relief. And strong companies, like General Re, will be able to cherry-pick their business at the price they dictate and the terms they dictate." Nevertheless, in both the US and Europe, structural changes in insurance are putting pressure on the reinsurance business as a whole, with little sign of growth in the volume of business in the next few years.

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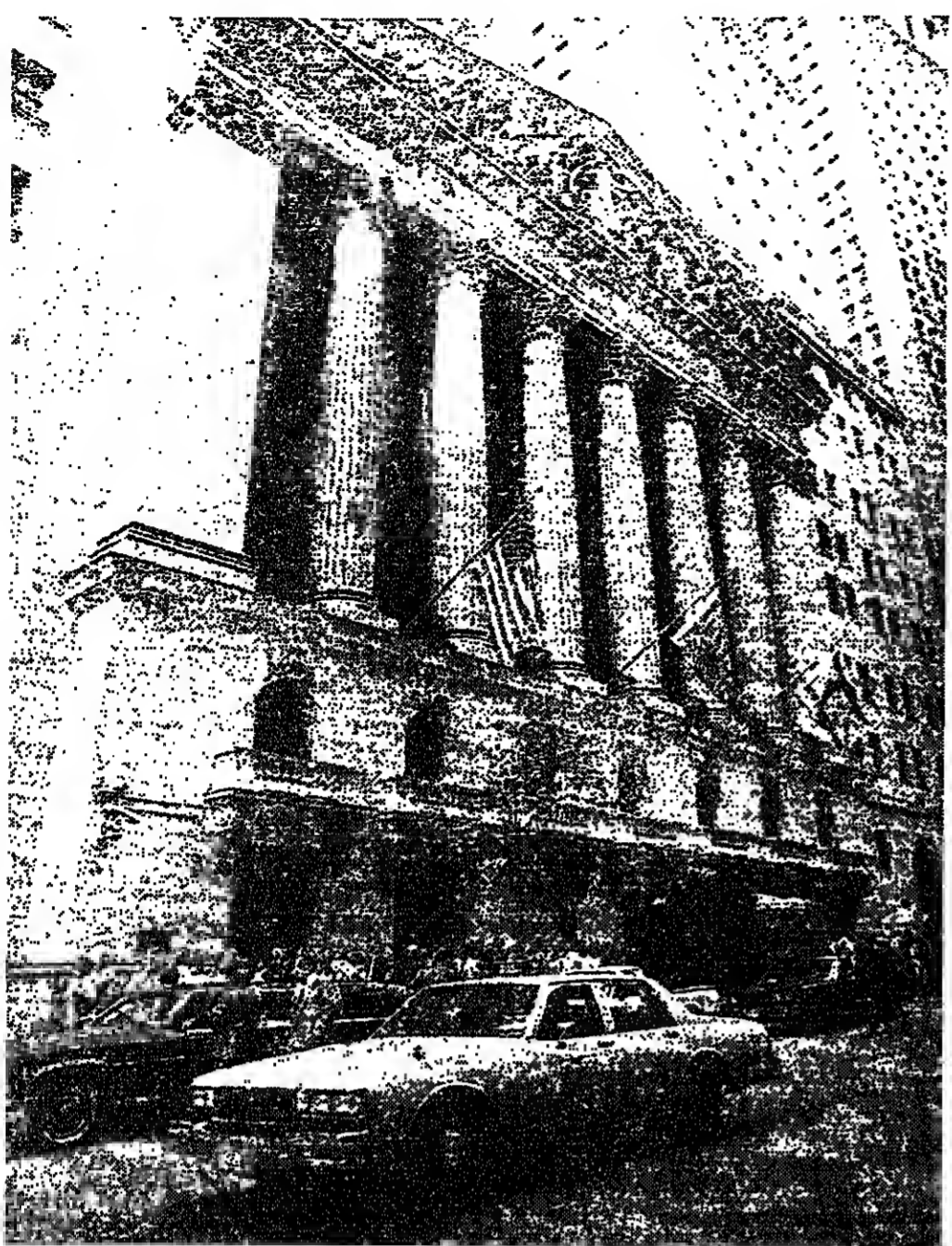
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REINSURANCE 2

THE US: two big questions are looming, says James Buchan; meanwhile...

Profitability holds up in the face of idle capacity and high overheads



Wall Street believes the reinsurance industry will escape the shake-out in the primary market

SO FAR, so good. The US reinsurance industry has just about kept its neutrality in the price war now raging in the primary insurance market. Prices are softening and terms are getting tougher for the reinsurers. But the companies are making money.

This has not been easy in a market that is shrinking markedly. The industry, which was writing \$11bn in business in 1986, had premiums of under \$10bn last year, according to the Reinsurance Association of America. General Re, the largest US company, has seen its quarterly premium fall from \$721m in early 1987 to \$460m in the quarter just ended.

Executives say the temptation to scramble for business is excruciating. With so much capacity idle, the companies are carrying excess overheads, and the pressure on expense ratios is severe. But by mid-summer, at least, profitability was holding up. General Re was writing business in the second quarter at a combined ratio of losses and expenses to premium of 93.1 - that is, it made 30 cents in profit on every \$100 of insurance it took on even before it invested the premium. The industry as a whole is probably unprofitable before investment income, but not by much.

But the reinsurance industry and the Lloyd's syndicates in the US market go into the second half facing two big questions. How long can the reinsurance market withstand the pressure on prices coming down from the primary market? And can the industry ever recapture the business it has lost?

In the primary market, the

Top U S reinsurance companies 1988 results (\$000's)

Company	Policyholder Surplus	Net Premiums Written	Net Premiums Earned	Losses & Loss Adj. Expenses	Loss Ratio %	Underwriting Expenses	Expense Ratio %	Combined Ratio %
General Re Group	2,318,177	1,780,247	1,921,097	1,344,332	70.0	517,766	28.1	99.1
Employers Reinsurance	1,045,289	1,312,890	1,332,098	996,478	74.8	341,493	26.0	100.8
North American/Swiss Re	623,401	623,811	879,178	464,370	53.4	215,277	34.2	102.6
American Re-Insurance Co	553,256	837,336	851,463	711,201	74.7	250,590	28.7	101.5
Munich Re Group	905,604	825,151	845,715	446,091	69.5	203,346	23.5	102.1
Prudential Reinsurance Co	418,812	560,529	585,575	426,903	72.9	207,583	37.0	109.9
Kemper Reinsurance Group	364,782	308,883	320,926	262,302	81.7	86,878	21.8	103.3
Skandia America Group	309,934	234,306	252,134	175,368	69.5	81,672	34.9	104.5
National Reinsurance Corp	198,891	281,087	278,332	226,827	82.0	58,110	19.9	102.0
Sigma Reinsurance Corp	187,827	282,498	294,052	207,314	70.5	83,910	29.7	100.2
Nico Reinsurance Corp	174,217	171,430	181,878	124,690	77.0	51,142	29.8	106.8
Transatlantic Reinsurance Co	174,341	311,139	298,658	243,571	81.8	73,350	23.6	105.1
Constitution Reinsurance Corp	164,790	258,183	263,905	192,427	72.8	74,182	28.7	101.8
Transamerica Reinsurance Co	149,046	257,492	208,188	151,340	72.3	71,915	27.5	100.3
Underwriters Reinsurance Co	147,816	150,581	148,258	110,003	73.7	38,250	25.4	99.1
Winterthur Swiss Insurance Co	142,468	74,025	78,038	55,151	70.7	28,585	35.8	106.6
Dorco Reinsurance Co	117,820	51,505	48,056	41,304	84.2	6,461	12.5	96.7
American Agr. Ins. Co	113,355	106,060	121,817	105,518	88.8	17,555	16.8	103.3
US International Reins. Co	113,407	201,344	188,782	136,487	72.3	63,716	31.8	103.9
Scor Reinsurance Co	108,539	110,848	112,063	73,718	65.8	32,600	29.1	85.2
Executive Re (ERIC)	107,162	51,731	48,817	31,935	68.0	16,573	32.0	100.0
Travnik America Reins. Corp.	107,940	103,871	96,275	68,254	70.8	31,888	30.7	101.6
Continental Reinsurance Corp	103,808	248,040	240,508	193,846	80.6	89,383	36.0	116.6
Putnam Reinsurance Co	103,824	138,792	127,588	99,997	78.4	34,292	24.7	103.1
Metropolitan Reinsurance Co	100,586	117,848	117,344	102,622	87.5	33,486	28.4	115.9
Total Reinsurance Companies	10,391,443	10,822,523	11,087,783	8,180,169	73.6	3,172,696	29.3	102.9

RESEARCH: RIVKA NACHOMA

crisis of the mid-1980s, when competitive rate-cutting plunged the property/casualty industry deep into loss, is but a distant memory. Two years of record profits, static loss reserves and booming stock and bond markets have swelled the industry's capital base to \$117bn, against an exiguous \$60bn in the terrible year of 1984, according to A.M. Best, the insurance analysis firm.

This increased capital will naturally support a much higher level of business. "Euphoria is still rampant on the upper floors of home offices," says Mr Donald Zerbarini, an insurance specialist

at Prescott Ball & Turben. But the new business is simply not coming in. Many traditional insurance clients, ranging from municipalities to corporations, have abandoned conventional cover, and instead set up captives or insured themselves. They remain embittered by the high rates and threaten coverage that the industry offered as it scrambled back from the crisis.

One result is cut-throat competition for whatever business there is. The other is that the property/casualty companies, burdened with capital, can now afford to hold on to business they would normally have laid off in the reinsurance market. Some companies are holding on to as much as 75 per cent of their premiums for their own account. "There is a good deal of extra surplus at hand, so they don't need to cede," says Mr Andre Maisompierre, president of the Reinsurance Association.

Reinsurers say that primary insurers are also being tough on terms. Risks that would normally be laid off separately, in what is known as the facultative market, are now routinely included in the treaty market, where reinsurers simply shoulder a portion of the insurers' business. Facultative premiums, which were 24 per cent of the reinsurance market in the good year of 1986, were down to 20 per cent in 1988, according to the Reinsurance Association.

By all accounts, the reinsurers ought to be scrambling for this reduced business, cutting rates and accepting much risk-

ier business, just like the primary insurers. But executives say that renewals on property and casualty reinsurance are running at rates perhaps 10 per cent lower than last year.

One reason for the relative price discipline is that reinsurance industry was almost bankrupted in the mid-1980s, and has not forgotten. Several reinsurance companies failed, and the average combined ratio for the industry was a horrible 128.2 in 1984.

"The crisis was a lot more scary for reinsurance than insurance," said Mr Maisompierre. In addition, the reinsurers were confronted in the early 1980s with a class of long-lived, or so-called "long-tail" risks, where huge claims have to be met years after the risk was insured.

The reinsurance industry is haunted by the prospect of big claims for environmental liability. Millions of dollars have already been awarded by the courts to clean up toxic waste sites. But these costs are dwarfed by estimates that it could take up to \$100bn to clean up the hazardous waste sites identified under the Superfund laws.

Even if just one quarter of that cost were passed on to the insurance industry, it would be quite enough to bankrupt the reinsurers. It is no great surprise that the Lloyd's syndicates, for example, are so chary of US casualty business. After all, what looks like profit now may well turn out to be inadequate loss reserves years from now.

On Wall Street, there is a growing belief that the reinsurance industry is going to escape the shake-out in the primary market, and indeed will profit from it. The argument, which is put eloquently by Mr Zerbarini of Prescott Ball, holds that rates and profits are going to deteriorate further in the primary market, till bal-

ance sheets will no longer support the current level of retention.

"They will eventually have to seek reinsurance relief," he says. "And strong companies like General Re will be able to cherry-pick their business, at the price they dictate and the terms they desire."

It is this kind of thinking that is behind the extraordinary buying interest in Gen-

Even as rates are cut in the primary market, there is no great sign that lost business is being recovered

eral Re. Clearly, if the company is solidly profitable at its current low level of business, additional premium should end up at the bottom line. The company's stock, which ended last year at \$56, was trading in the high \$70s in August, making it one of the year's best performers in the stock market.

Scor Re has also been strongly in demand. Among the property/casualty insurers, only specialised companies such as American International and Hartford Steam Boiler have generated such a following this year.

But it is very doubtful whether the reinsurance industry will ever regain its former size. Even as rates are cut in the primary market, there is no great sign that business lost to captive insurers or self-insurance is being recovered. In fact, premium growth for the property casualty companies is lagging the overall growth of the US economy.

"This business is lost for the time being and maybe for ever," says Mr Maisompierre. "I think there are important structural changes taking place."

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REINSURANCE 3

EUROPE: Jeffrey Brown weighs the implications of new directives from Brussels

Big players will not be unscathed

LIFE IS getting tougher for Europe's underwriters. The underwriting cycle is turning down, with returns under pressure in a number of individual economies as well as in the broader, free-running international insurance market. And, as if that were not trouble enough, the rules of the game are changing fast.

By the middle of next year, the first of the Brussels directives on insurance deregulation within the European Community takes effect. From then on — in the run up to 1992 — the trade barriers which have long protected some national insurance markets will start to tumble rapidly.

To a large extent, Europe's big reinsurance groups stand to one side of the direct firing line. The sort of trade restrictions which exist in many primary insurance markets are not part of the reinsurance world. Here a comparatively free market has operated across most national boundaries for more than two decades.

The likes of Munich Reinsurance, Swiss Reinsurance and Sweden's Skandia International have little to fear from deregulation in a direct sense. But the reinsurance industry cannot hope to escape entirely unscathed as Europe's primary

insurers scramble to complete a rash of takeovers and mergers ahead of 1992. In theory, the move to larger power blocs for primary insurance could lead to less demand for reinsurance.

As the primary insurance industry grows less fragmented, so its ability to spread a wider degree of risk across a greater solvency ratio should increase. The resultant prospect — a smaller slice of a possibly lower-quality cake — is not one that Europe's reinsurance industry views with equanimity.

The pattern of reinsurance flows in the US looks an ominous portent. It may have more to do with the downturn in the underwriting cycle than will real longer-term trends, but even so the slowdown in US business is disturbing. For 1986, US reinsurance premiums as a percentage of total commercial premiums stood at 12.8 per cent. Industry estimates for 1988 suggest that the ratio has narrowed to around 11.5 per cent.

Does the recent decision to merge by Scor and UAP Re, the two top French reinsurance groups, suggest that reinsurers are themselves starting to bat down the hatches for a period of stormier trading? The answer, probably, is a qualified

yes. They operate efficiently in a highly competitive working environment. Their business is tough to price and rate, and it demands a high degree of cash-management patience, since there are often long tailbacks before settlement can be completed with primary insurers.

A number of the big reinsurers might have captive relationships with primary insurance companies — Munich Re, for example, has a 25 per cent cross-shareholding with Germany's (and Europe's) biggest insurance group, Allianz — but this does not necessarily imply that management in general is short-sighted.

Munich Re might appear to be relying heavily on its links with Allianz to provide protection against a cooling business

climate. But having since 1986 paid a total of Dm2.3bn for RAS of Italy and Cornhill of the UK, Allianz has probably built for itself the best and most widely spread sales network in Europe.

Munich Re also has sheer size on its side. With net premiums running at the equivalent of \$6.5bn for 1987, the company is more than twice as big as its nearest rival, Swiss Re. This must provide it with a substantial room to manoeuvre, should the normal cut and thrust of day to day business ever develop into an outright rating war.

However, Munich Re does look to have too great a concentration of business, at a time when profits are not getting any easier to make. Premiums fell slightly last year, partly as a result of adverse currency swings, and pre-tax profits were broadly unchanged.

Against this background, the purchase of New Re, a small Swiss reinsurer, 18 months ago begins to take on increasing significance.

Taken together, Munich Re and Swiss Re dominate the European reinsurance industry. Their combined net premiums total \$9.1bn, slightly in excess of the combined premiums of the other eight compa-

nies in the top ten. But their management approaches could not be more disparate.

Munich Re remains a reinsurance purist. In contrast, Swiss Re has spent the past few years busily diversifying, pushing hard into primary insurance both on the life and non-life side. In 1984, reinsurance accounted for two-thirds of total gross premiums. By 1987, the ratio was down to 55 per cent following growth in non-life direct insurance premiums to nearly 40 per cent of the total.

The differences are equally marked in terms of management philosophy. Swiss Re operates through a decentralised structure of subsidiaries, opting for a looser chain of command than that at Munich Re which keeps a very tight centralised control over its underwriting.

The Swiss clearly believe in delegation, while the German approach tends to leave very little to chance. The freedom that Swiss Re allows its subsidiaries has occasionally backfired, notably in the US in recent years. Yet it remains convinced that delegated responsibility is the way to attract and retain strong local management.

The 1992 changes also threaten to usher in a new

The top 10 European reinsurers

Net premiums Sbn	
Munich Re	8.54
Swiss Re	2.56
Skandia Intl.	1.29
Henninger Ruck	1.19
Scor/UAP Re	1.18
M & G Re	1.14
Generali	1.11
Cologne Re	1.07
Gerling Konzern	1.06
Frankona Ruck	0.81

accounting era for the reinsurance industry. Companies that do not already do so will be obliged to produce consolidated accounts, and Brussels is also calling for greater realism in the valuation of investments.

Any new portfolio valuation directives would have a dramatic impact on company net asset values and — possibly — on the attractions of the industry to the stock market. For example, one analyst estimates that the real worth of Swiss Re's investment portfolio is around SF74bn (£1.5bn). This is roughly double the current book value.

But the new directives could also have serious implications for the way some reinsurers view their balance of risk.

German companies are not alone in making a determined stand against the disclosure of hidden reserves. The German view is partly philosophical, partly practical. Insurance, says Munich Re, is a long-term business needful of the sort of cushioning that hidden reserves provide.

Mutual sisters look like twins

LAST MONTH'S news that Deutsche Bank, West Germany's biggest financial institution, had chosen Hannoverische Rückversicherung (Hannover Re) as one of the four companies to re-insure its new life insurance unit threw an unexpected spotlight on the one of the country's largest, but least known, re-insurers.

For Hannover Re and its sister company Eisen und Stahl Rückversicherung have until recently hidden their light under a bushel. As mutually-owned organisations, their shares are not quoted on the bourse, like Munich Re, the leading German re-insurer.

Nor, like Cologne Re, can they claim to be the oldest in the field. As its name implies, Eisen und Stahl was founded by representatives of German heavy industry in 1889, while Hannover Re is a much more recent creation dating from 1968.

But, while neither company individually gets beyond around seventh place in the league table of German insurers in terms of premium income, together they rank second according to their own estimates, with combined premium income of DM1.9bn.

Yet who they are remains something of a mystery — something Mr Claus Bingemer, the long-serving chairman of their combined executive board, would now like to change.

its business abroad. For some of Eisen und Stahl's conservative cedents, merging the established and well-run group with its "riskier" young counterpart was felt to be unwise, prompting the decision to keep them apart.

In January last year, that finally changed with the decision to intensify their co-operation, which now makes the two companies all but indistinguishable. For the upshot of the "Zedlungsgemeinschaft" between them means that all senior officers will now be able to represent and act on behalf of both companies.

The fit between Eisen und Stahl and Hannover Re could hardly be better. While Hannover Re derived DM958m (some 51 per cent) of its DM1.56bn premium income in 1988 from abroad, Eisen und Stahl took in a mere DM181m from foreign activities — representing just 23 per cent of its total premiums. Indeed, no other German re-insurer derives such a high proportion of its business from abroad, according to Mr Bingemer. By contrast, domestic premiums, amounted to DM674m at Hannover Re and DM638m at the appreciably smaller Eisen und Stahl.

Given the present friendly solution, Mr Bingemer is unsure whether the two companies will ever need to mount a full merger. "Things function so well, it's not really necessary," he says. However, having finally brought the two companies together, he feels the time has come "for us to stop hiding our bloom".

International competition has also played a part in the decision to adopt a higher profile. Hannover Re is particularly active in the US, its biggest single foreign market, where the need for a company to advertise and present itself is particularly acute.

However, US re-insurance has proved extremely fickle for some of the companies which flooded into the market, only to pull back with burnt fingers soon afterwards.

While Hannover Re certainly does not put itself in that category, Mr Theodor Dielmann, the executive vice president who looks after its US activities, admits that its sharp expansion in the US after 1964 caused some concern. In three years, the group increased the size of its portfolio some five times over.

"We were not so much cleverer than the market," he says, implying that Hannover Re also went into the red. However, Mr Dielmann, who has been with the group since it had just 24 employees back in 1972, still maintains the US business has been profitable over the long term.

Nevertheless, greater caution in the US is the watchword now, with a reduction in its exposure. "Now is not the best time to be expanding," says Mr Bingemer. Double-digit growth in the US is now only being done by companies at the expense of profitability, adds Mr Dielmann.

But despite the recent decision to slow down Hannover Re's formerly breakneck growth, its achievements to date should not be underplayed. Seldom has a newcomer managed to break into the German re-insurance business from scratch, even with the help of a powerful parent like the HDI.

The share of premium income attributable to its parent has steadily declined over the years, to stand at just 30 per cent. That in itself is no mean feat in Germany, where the domestic re-insurance business is largely in firm hands.

Each group had thought alike in establishing its own re-insurance operation, in order to guarantee its re-insurance needs, and, to a lesser extent, look for outside business.

But, rather than take the obvious step of merging their re-insurance activities after 1970, the parent companies decided just to run them side by side.

The reasons lay largely in the sharply differing characters of the two operations. For while Eisen und Stahl had built up a solid but overwhelmingly domestic business, the much younger Hannover Re had been forced to look for much of

Part of the problem lies in the fact that, although closely linked, it is only since January 1988 that the bond between the two groups, which share the same modern red-brick home just outside Hannover, has been most strongly forged, effectively giving them one top management and board.

The reasons behind the lag in cementing the link are complex. Hannover Re and Eisen und Stahl first drew closer in 1970, when the Haftpflichtverband der Deutsche Industrie (HDI), a mutually-owned insurer, joined forces with the Feuerchadenverband, another mutual, which was particularly active in fire risks.

With a 51 per cent stake, the HDI was the majority shareholder in Eisen und Stahl, with the remaining shares being held by a number of big German mutual insurers, including HUK-Coburg, one of Germany's main motor insurers. Meanwhile, the Feuerchadenverband owned Hannover Re, which it had set up four years earlier.

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REINSURANCE 4

THE LONDON MARKET: as direct insurers retain more risks, reinsurers see a reduction of business, writes Eric Short

Downturn prompts players to improve their efficiency

THE LONDON reinsurance market is now firmly into the next downswing of its business cycle. But underwriters are confident that it will not reach the depths seen in the dramatic downswing of the late 1970s and early 1980s.

The basic causes of this downturn are the familiar ones of over-capacity and a slowing down of business.

Rating has been firm in the direct insurance market for the past few years, particularly for personal line property and motor business, while, at the same time, investment rates have remained high. This has resulted in a strong cash-flow for the direct-writing insurers and high solvency margins.

So direct insurance companies have been retaining a larger share of the risks put before them. Reinsurers have seen a reduction in the amount of proportional treaty business.

In contrast, the direct insurance writers have been increasing the amount of catastrophe reinsurance cover on a non-proportional basis. The October 1987 hurricane showed the need for such cover. Until then, catastrophe reinsurance had been sought for the large corporate risks, rather than for their overall personal lines portfolios. Now these companies are seeking such catastrophe cover, and are finding it mainly from the Lloyd's market.

Reinsurance accounts for most business placed at Lloyd's. This market has

always been an attractive carrier of catastrophe risks. With its worldwide book of business, Lloyd's has the experience of rating catastrophe risks, such as hurricanes and floods, and the ability to handle claims quickly.

The question facing reinsurers is how long the downturn will last. The answer is not in their hands, but in those of the direct insurance writers, particularly in the US, since reinsurance markets follow the direct markets. London is not alone in facing the downturn.

Over-capacity is a worldwide phenomenon and, as yet, there are no signs that London is losing its share of the world reinsurance market.

The indications from the US are that rates are not going to firm up again for at least another two or three years. But, on the other hand, reinsurers do not expect to see rates collapsing as they did in the late 1970s and early 1980s.

Much depends on whether reinsurance rates soften in line with direct insurance rates, so that it again becomes attractive for direct insurers to lower their retention limits and buy their cover in a soft retrocession market, expanding reinsurance business again, albeit at lower rates.

But reinsurers are expected to take a much tougher line this time against widespread rate-cutting. Although they also have strong solvency margins, they do not have the same benefit from high invest-

ment returns as the direct insurers. At present, some reinsurers are prepared to see their market share decline, rather than take on poor risks at unrealistically low premiums.

Nevertheless, the major reinsurance brokers are seeing large risks coming on to the market, where premiums are soft, cover is far wider than hitherto experienced, and policy conditions are generous.

Creation of a single European financial market in 1992 will not have a direct effect on London's reinsurance operations. Reinsurance is worldwide, with few if any national boundaries preventing the flow of business. Nevertheless, if a single financial market has in-depth effects on the direct insurance writers, then there will be a spin-off on the reinsurers.

The forthcoming downturn is giving impetus to steps being taken by reinsurers in the London market to improve their administration efficiency. It is recognised that the administration required an overhaul, making use of computers and technology. Attention is being given to networking, the processing of claims, and to planned market buildings.

Reinsurance brokers are also hit by the downturn. Lower rates and a drop in turnover means lower income, while expenses rise. However, reinsurance brokers are major international firms and an offset in margins has been effected

by currency gains.

Lloyd's faces its own wide-spread problems in connection with its reinsurance business. It is still grappling with the asbestos claims relating to cover affected many years ago - problems that have been widely publicised. Now a new threat has arisen, namely insurance claims on old business relating to pollution.

At present, this threat is dominant. Recent court judgments in the US, on whether insurers should carry the cleaning-up costs arising from pollution, have been in favour of the insurers.

Lloyd's heaved a sigh of relief over the Rocky Mountain Arsenal judgment. It faced having to meet a significant portion of the estimated \$2 billion bill for cleaning up what has been described as "the most polluted spot on this planet".

The Council is currently grappling with the problem of a growing number of syndicates leaving their accounts-years opening at the end of the normal three-year period.

One solution that is being mooted is the establishment by the Council of a reinsurance company that would offer reinsurance, at commercial rates, to syndicates to enable them to close their accounts.

The success of this proposal would, however, depend on the London reinsurance market's being willing to participate in providing at least some of this reinsurance cover - at present a problematical situation.

PERFORMANCE OF LLOYD'S MEMBERS AGENTS

The Neil Committee recommended that "The Council should take the necessary steps to facilitate the disclosure of members' agents' performance by reference to the results of the syndicates to which their Names have had access".

The Council of Lloyd's gave effect to that recommendation in Byelaw No 7 of 1988. This requires each Members' Agent to publish an annual Members' Agents Information Report (MAIR). The MAIR is to include a statement for each year of account of each agency's average performance showing the sum of the aggregate results of its Names as a percentage of the Agency's total allocated capacity of its Names.

The first of these performance reports, which Lloyd's published on July 3, in respect of the 1985 year of account. That year's results show members' profits or losses after Lloyd's and agents' charges and profit commission and after UK income tax at the rate of 29 per cent on investment income and CGT at 30 per cent on capital gains. The per-

formance by each Members' Agent on the basis of these results is shown in the table below from the highest to the lowest percentage.

The number of Members' Agents has been reduced by mergers and takeovers from 234 in 1985 to the present figure of about 140. Those now reporting have done so mainly under their present names and are listed below accordingly.

Also shown in the following listing are:

- the number of members that each Agent reported as having in 1985;
- the number of syndicates to which those members were allocated;
- the 1985 allocated capacity of those syndicates; this figure excludes capacity that was acquired by agencies enlarged by merger or buy-out after 1985; where a figure is omitted, this is because reliable information could not be readily ascertained for the agency concerned.

Members' Agent	Performance Average %	Number of Names	Number of Syndicates	Syndicate Capacity £m
Casey Allen	5.33	109	56	24.45
G & M Newark	5.33	215	64	22.99
Goode	5.31	159	34	18.84
Stewart, Gray & Hart	5.29	511	132	82.25
Laurance Phillips	5.23	304	83	56.51
Stratford Smith	5.17	43	44	7.18
David Evans	5.17	157	132	53.89
London Wall	5.17	450	124	72.58
Hinton Hill	5.10	68	64	16.74
George Hill	5.08	38	22	4.74
Stanncomb & Kensington	5.08	193	128	27.80
Fladging	5.02	73	74	14.02
Prizzen	5.02	200	43	23.32
R & F Mountbatten	5.02	55	51	8.87
L. Rowland	5.01	88	17	10.98
R K Harrison	5.01	330	121	81.54
Taylor Clayton	5.01	81	38	3.46
Richard Longstaff	5.00	39	33	6.20
Moore's Dashwood	5.00	440	169	81.71
R W Shorge	5.00	1,227	84	291.70
Crowe	5.00	46	19	12.17
A R Mountain & Son	5.00	70	36	10.80
Woodward	5.00	138	72	24.36
Griffith Davies	4.97	183	118	28.78
Nelson Haral & Marsh	4.90	582	228	128.89
Osborne Bell	4.83	182	128	52.82
J H Davies	4.83	22	42	4.44
Castle Davis	4.78	94	48	18.99
J K Shipton	4.78	209	74	39.72
Colver	4.78	79	36	12.15
Colverworth	4.70	79	36	12.15
Kelley	4.67	148	75	22.81
Hayter Brookbank	4.54	259	92	86.18
Bolton, Ingham	4.50	243	86	33.94
Rose, Thomas, Young	4.25	254	80	84.84
R J Bronsley	4.21	13	15	1.88
Blinger Heath Western	4.20	50	32	7.80
R F Milligan	4.20	25	21	2.10
Steele, Millie	4.13	49	41	10.43
Oxford	4.15	787	—	142.50
Guest Barnes	4.14	4	7	0.37
GPC	4.08	421	59	85.80
D M Green	4.00	189	46	30.06
P W Kilmichael	3.98	91	65	18.44
Stewart Wrightson	3.89	892	119	89.20
Harris & Dixon	3.82	175	86	29.99
Newgreen	3.76	248	—	7.85
Grig Fester	3.73	197	143	91.42
R D Robertson	3.62	64	29	5.70
Hewitt	3.41	847	89	124.89
Michael Payne	3.30	55	34	10.80
Towry Law	3.21	208	89	39.98
Spratt & White	3.10	35	29	5.38
Langton	2.90	300	15	54.81
Everaam	2.82	7	26	1.06
Chandler Graham	2.29	240	64	28.82
Caudek Adams	2.27	107	58	14.25
Foden-Pattinson	2.14	45	17	9.28
Edward Lumley & Sons	1.94	48	12	5.69
Roberts, Bird	1.74	81	96	21.84
Goode Walker	1.68	198	27	13.10
Colclough	1.64	223	98	50.86
Miles Smith	1.20	22	30	2.90
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Hedderford Jeffrey Langdale	0.59	109	76	22.00
M J Tulbidge	0.29	36	12	3.04
Dyer	(0.60)	20	36	3.54
K C Webb	(3.87)	5	12	0.92
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The planned London bourse will shortly have a home, as...

The founders' group grows

THE RECENT decision by the UK companies to throw their weight behind plans to form a reinsurance bourse in London has given fresh impetus to the enterprise, and has provided, in the words of one enthusiast, "irresistible momentum".

Supporters of the new market-place believe it can rival Lloyd's in size and sophistication, and help London sustain its dominance at the centre of the international insurance industry.

Market Building Ltd (MBL), the company formed to develop the bourse, is now backed by 14 London market companies and a number of leading foreign reinsurers, including the London subsidiary of Swiss Re.

Three other British composite companies - Sun Alliance, Guardian Royal Exchange and General Accident - are about to join the founders' group, which is expected to sign a 25-year lease on a building to be used for the bourse at 3, Munster Court, in November.

Plans to develop the building, on a customised basis, into a reinsurance exchange housing over 80 domestic and foreign reinsurers, who have already expressed interest in the project, will then be implemented, with a view to opening it for business in mid-1991.

Competition between the UK companies and Lloyd's market could intensify, but backers believe the new bourse is likely to strengthen the London market as a whole against the challenge presented by European and US reinsurers.

"The bourse will help us to overcome the threat of complacency, assuming that the business will flow to London no matter what," says Victor Blake, of CNA Reinsurance, chairman of Market Building Ltd.

Sceptics argue that the drift towards screen trading, in which brokers will offer risks to underwriters electronically, will undermine the importance of physical location in the insurance industry as a whole. They also say that the decision to date by some major players - including the Munich Re and Assicurazioni Generali - not to join will weaken it further.

Mr Blake is undeterred by such considerations. He says face-to-face negotiations between underwriters and brokers will remain a central feature



Victor Blake: a 'tangible expression' of market integration

ture of trading on the London market for some time to come, and that the physical integration of the market will reinforce moves towards integration being achieved through the electronic loss advice and settlement system operated by the Policy Signing and Accounting Centre (PSAC) and other developments.

Although risks are expected to be similar to other central London locations, companies will reduce costs by basing only underwriting and claims facilities in the bourse building, with back-up services - possibly located outside the London area - linked by computer. The building, says Mr Blake, will be a "tangible expression" of the market's integration.

Indeed, the extent to which the bourse's infrastructure is already in place is one of the main reasons for confidence, says Mr Blake, who identifies the inadequacy of back-up as one of the main reasons for the failure of the New York Insurance Exchange, one of a number of recent efforts to develop an international exchange to rival Lloyd's.

"The benefits may not be there from day one, but over time there is no question that the development will give great economies of scale," Mr Blake suggests.

The successful experience of the Institute of London Underwriters (ILU), the London market companies specialising in

needed to position themselves for 1992."

For the Lloyd's market, the prospect of the new bourse is an ambivalent one. Over the past 10 years, Lloyd's has seen US and European reinsurers gradually eat into its market share of international reinsurance business; and, even without the bourse, Lloyd's could expect to face tougher competition for two reasons.

First, insurance industry analysts expect a number of mergers among European insurance companies to take place in the 1990s; and the new larger companies are expected to retain more insurance business for their own account, leading to a contraction of the volume of reinsurance business.

Second, the deployment of new technologies by many of the composites has allowed some companies to reduce their costs, and has correspondingly reduced the advantage of traditionally low operating costs enjoyed by Lloyd's syndicates. The companies have also become more innovative in the range of products they sell, again undermining a commercial advantage enjoyed by Lloyd's.

Nevertheless, the bourse could help Lloyd's in its fight against continental and US reinsurers. "It forces Lloyd's to recognise that it has competition in its own backyard, and will act as a spur, helping Lloyd's to come to terms with the new realities and introduce reforms and changes in practice that are needed in any case," says Mr Blake.

Moreover, the bourse is unlikely to change the way reinsurance business is conducted, with a number of underwriters participating in the reinsurance of particular pieces of business on a "subscription" basis. The present practice, where, say, 20 companies and Lloyd's syndicates combine to write 5 per cent of a slip, can be expected to continue, especially as services in other areas, such as claims, are becoming more integrated.

The bourse could reinforce collaboration between the two sides of the market, especially for high-value catastrophe risks, where large amounts of capacity are needed.

Richard Lapper

"REINSURANCE?" says Mr Hady Wakefield. "It's changed hugely in the last 20 years. It's much more sophisticated but also much less gentlemanly. The old days of the 'have another drink, old boy, write me another 5 per cent of the risk' way of operating are dead."

At 50, Mr Wakefield has been a reinsurance broker since 1968, and now occupies one of the foremost positions in the Lloyd's broking fraternity, as chairman of C.T. Bowring (Reinsurance) and Winchester Bowring. Both are parts of US-based Marsh & McLennan, the world's largest insurance broker.

His analysis of the state of the reinsurance community at the turn of another decade is a subtle one. What it presents is a picture of an industry in many respects much healthier than in the 1970s and early 1980s, but facing the challenge of embracing information technology as a way both of cutting costs and creating new business opportunities.

An Old Etonian, educated later at Trinity College, Cambridge, where he read law, Mr Wakefield is used to thinking analytically, and well-placed to comment as a broker whose clients among primary insurers include such large US carriers as Fireman's Fund and Allstate.

Asked what he means when he says the reinsurance market is more sophisticated but less gentlemanly, he points to three changes.

First, the market is technically more efficient. "Underwriters get their premiums more quickly, and they also pay claims - particularly property claims - much more rapidly than 20 years ago. At the same time, he sees a second important change, towards the sharper, tighter wordings of reinsurance treaties and contracts.

Twenty years ago, he recalls, if you asked a Lloyd's reinsurer underwriter what he meant by the term "catastrophe", the underwriter would have been shocked by the suggestion that he needed to do so. "The underwriter just assumed that when a claim came in, he'd be around to say what the words of the policy meant," recalls Mr Wakefield.

Attitudes like that are now a thing of the past, he says, adding: "The big tightening was in 1965. During the hard market, when premium rates were on a dramatic upswing for US property/casualty risks especially, underwriters also refined their definitions of coverage. An example is the much-



Hady Wakefield: 'I deeply deplore the huge growth of litigation'

Interview: Hady Wakefield

Subtle analysis of better health

closer definition of "hours clauses," which set limits to the duration of catastrophes - such as earthquakes - covered by the reinsurer.

Unfortunately, this closer scrutiny of terms, conditions and wordings has had its downside.

The third change that Mr Wakefield identifies is the now widespread tendency for the parties in a reinsurance argument to reach rapidly for their lawyers. "I deeply deplore the huge growth of litigation and litigiousness," he says, estimating that more than 50 per cent of his working hours are now spent coping with litigation-related matters.

Much of the litigation in the London market generally arises from disputes over the meaning of 20- to 30- and 40-year-old policies, often involving US liability insurance claims. The wrangle over the extent of the R.H.M. Outhwaite syndicate's exposure to North American asbestos and pollution-related losses is the best-known example in London - and one in which Winchester Bowring is heavily involved as a broker - but it is far from being the only case.

In theory, this kind of problem should gradually diminish in scale, as tighter policy wordings and closer legal definitions, both in original insurance policies issued in the US, and in reinsurance policies written in London, start to narrow the scope for argument. But, says Mr Wakefield, "that's still 10 years away. The market is going to be squabbling over US pollution claims for a long time yet."

The cost of handling and clearing up the so-called "long-tail" of claims under old policies underwritten many years ago has helped squeeze reinsurance brokers' profit margins, says Mr Wakefield. "It's huge expense," he says, and especially vexatious at a time when the difficulty brokers find in placing some large-premium business - especially US casualty - has also been reducing their revenues.

This point helps explain his enthusiasm about the prospects for saving money and improving service in the London market by using information technology, particularly networking and electronic mail. C.T. Bowring is one of the main driving forces behind

CDEX, a project initiated by D.P. Mann, the Lloyd's underwriting agent, and intended to allow electronic placing of risks by brokers with underwriters.

A CDEX pilot scheme is due to start in early 1990, handling North American property/casualty treaties, one of Mr Wakefield's main areas of activity. "North American reinsurance is appropriate to start with because it's big business, it's straightforward. It's easy to understand and it catches people's attention," he says.

The objective, if schemes like this can be made to work in London, would be to streamline working practices and cut out much of the paper-shuffling which still bedevils the market. Mr Wakefield is especially exasperated by the cumbersome nature of the present Lloyd's systems of claims settlement.

"The fact is we just cannot go on with this ludicrous system of claims brokers carrying round their files to 25 separate underwriters on a risk, going through the same story with each one and inviting each one to contribute his six penn'orth."

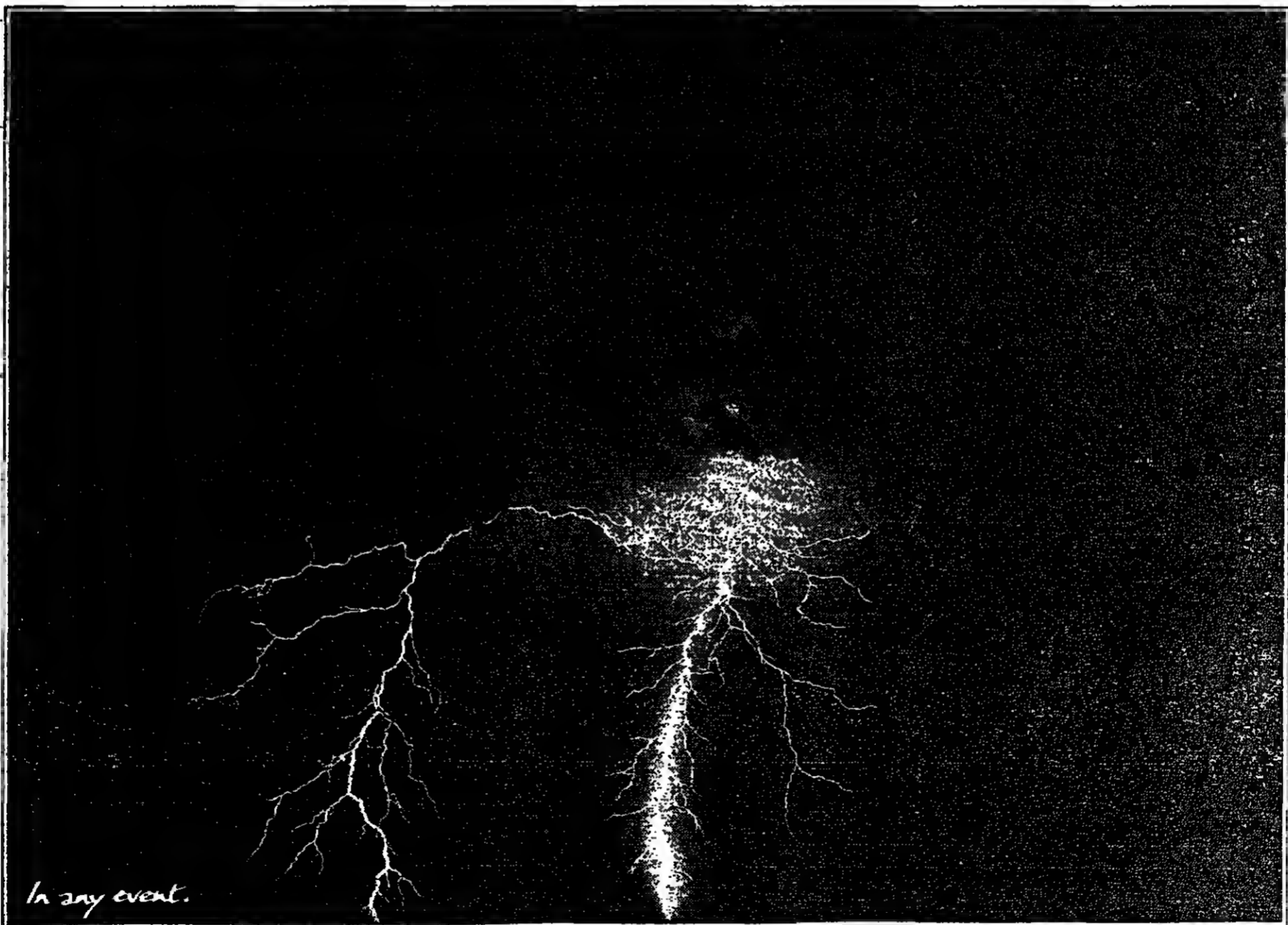
Perhaps surprisingly, Mr Wakefield is less agitated about another major issue for reinsurance brokers: the trend for primary property and liability insurers, especially in the US, to buy less reinsurance, retaining more of their own risk.

"People are re-examining the rationale of reinsurance. I don't regret that," he says. "I'm not fundamentally distressed about the move towards higher retentions: it's rather healthy."

His point is that, as primary insurers grow larger, so that even apparently sizeable losses matter less, it is natural enough for them to look at saving bottom-line profits by pruning back purchases of reinsurance. "Take a hypothetical US insurer, which has to decide whether to retain the first \$50m, or the first \$100m of any one loss. He could save \$7.5m to \$10m in premiums by doing the second in some circumstances."

The thing that is bothering the world's major reinsurers is not so much the fact that retentions are going up. "What they're concerned about is the business mix they're getting," he says. "They don't want to end up just underwriting catastrophe reinsurance, rather than seeing more bread-and-butter business."

Nick Bunker



In any event.



MERCANTILE & GENERAL

REINSURANCE

REINSURANCE 6

BROKERS

Success depends on new products and cost-cutting

WITH THE volume of reinsurance business contracting, rates low, and expenses steadily rising, reinsurers face tough times ahead.

"The position," says Allan Nichols, of stock analyst James Capel, "is awful. There has been a dramatic decline in profit margins."

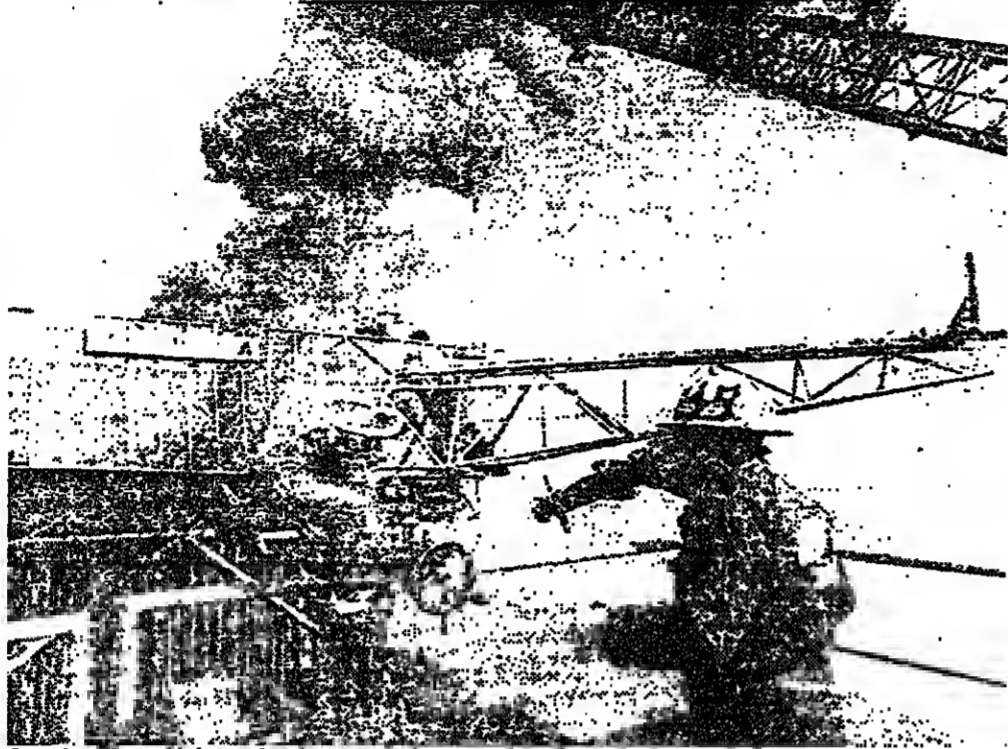
Compared with the heady days of the late 1970s and early 1980s, 1987 and 1988 were bleak years indeed for brokers, with revenues declining to many cases and profits shrinking. In the short term, the stronger dollar offers some respite for bigger London-based brokers, but in the long term success will depend on the degree to which the sector is able to cut costs, while at the same time developing new products and services.

During 1988, the revenues of the top 20 international brokers grew by only 5.2 per cent, according to one recent survey. Last year, therefore, was the worst but one - that was 1983 - since the early 1970s. Revenues at Sedgwick, Frank B. Hall and several major European brokers declined, with the poor performance of reinsurance broking subsidiaries a major contributory factor. At E.W. Payne, the reinsurance subsidiary of Sedgwick, revenues fell by nearly 20 per cent, compared with 1987.

Falling rates for reinsurance, in both the US and Europe, are clearly one of the main reasons for the decline. Rates in the specialist aviation and marine sectors have been notoriously soft. And in the offshore sector, despite last year's Piper Alpha disaster, rates have only increased to the extent expected in the highest excess of loss covers.

The decline in the crucial non-marine sector has been less marked, especially when compared with very big rate cuts that have been taking place in some areas of the direct insurance market; but here brokers have been faced with a fall-off in business as the volume of reinsurance transactions has continued to decline. That fall is due to the tendency of many direct insurers to retain more risks for their own account, a tendency, ironically, increased by the current differential between direct and reinsurance rates.

Many brokers are convinced that the decline in reinsurance volume will continue. According to Morris Mindel, director of non-marine broking at Alexander Howden Reinsurance Brokers, the recent merger activity among European insurance companies means that direct insurers are becoming bigger, have stronger solvency margins and can afford



Despite Piper Alpha, rates have only increased to the extent expected

to keep risks that they would formerly have ceded to reinsurers.

"When rates do harden," says Mr Mindel, "we are going to find that a significant percentage of worldwide cedants will be able to afford to retain a bigger share of their business for their net account."

In the short term, brokers are banking on the continued strength of the dollar to boost prospects in 1990. According to Jim Payne, chairman of E.W. Payne, between 50 and 80% per cent of his company's business is transacted in dollars. But with no with no strengthening of rates likely in the coming renewal season, the highly competitive conditions that have characterised the sector in recent years will continue, underlining the need for changes in the way bigger reinsurance brokers have traditionally operated.

Brokers are likely to develop much closer links to the reinsurers with whom they place business. "We have to make sure we are making the best use of the reinsurance market," says Mr Mindel, referring to the informal reciprocity emerging between some brokers and reinsurers. If brokers place reinsurance with the same reinsurer consistently, that same reinsurer is more likely to seek the services of the broker when looking for his own outward protection.

"Eight years ago - apart from security considerations - we wouldn't have thought twice about where we'd have

placed the business. Commercial pressures mean that you have to use leverage to increase the volume of business," says Mr Mindel.

More thoroughgoing changes, involving the cost structure of reinsurance brokers, are also afoot. The difficulty here, though, is that brokers have been forced to cut costs precisely when expenses, particularly those incurred in dealing with long-tail claims from the US are rising.

According to Mr Payne, the cost basis of reinsurance broking is increasing substantially. "We're having to manage yesterday." In addition, increased investment in technical and information systems is also reducing the room for manoeuvre.

At one level, big brokers have reacted to these problems by being much more selective about the business they write. "Nowadays there is much more awareness of the profitability of accounts among brokers," says Mr Mindel. "Today's brokerage could be tomorrow's cost."

Mr Nichols agrees that brokers are now "much more careful to see whether the business they handle is profitable". He adds that some types of reinsurance business, especially that involving Third World countries, to which travel is expensive and where there may be currency and payments problems, "are regarded as not worth the effort".

At the same time, a number of brokers have shed staff and

introduced management and organisation reforms, in a bid to increase efficiency. The changes are in line with a new emphasis on service to clients, where brokers are responding to the decline in traditional treaty reinsurance with new products, including tailor-made programmes for the international exposures of direct insurers and financial reinsurance which offers "balance sheet protections".

Among other covers that brokers are actively developing in London are insurances against computer crime, product contamination, asbestos abatement and additional forms of liability. Brokers are responding to the increasing development of self-insurance and captive insurance in the US and Europe, by offering captive management and consultancy services. Mr Nichols comments that "there has been an attitudinal change among reinsurance brokers, who are now not prepared to simply sit back and wait for an upturn."

As competitive pressures intensify, analysts expect the rationalisation, which has characterised the sector in recent years, to continue, with some smaller and medium-sized brokers disappearing; but they are convinced that efficient small brokers can survive in the new environment in which the market will become more concentrated by developing highly specialist services.

Richard Lapper

Banks now have to take LC liabilities on to their balance sheets

BANKERS are increasingly supporting the demands of the reinsurance industry with their ability to provide a high standard multi-currency international service. But changes in the financial insurance and reinsurance markets are challenging the role played by the banks, requiring some fleet footwork from the leading players.

In particular, while there have been no dramatic developments in terms of enhancements to the banking products that serve the reinsurance industry, the last year has seen the full realisation of important changes for the banks themselves.

Specifically, the Bank of International Settlements' (BIS) requirements on capital adequacy for banks have laid the ground for a potential shift of power within the business. The need for banking products to serve the reinsurance market arose from the requirement to guarantee insurer's collateral, particular where relationships across international borders were involved.

The business has long been dominated by the leading US banks which, with Citibank to the fore, developed the main products, the Letter of Credit (LC) and the more recent Regulation 114 Trust. The heavy US bias of the business is no coincidence, arising directly from the dominance of the US in terms of the world's premium income.

Now, however, while bankers are looking to find more and more imaginative uses for these and other products, for the first time they will have to take their LC liabilities on to their balance sheets.

This has already had a significant effect in curbing long-standing downward pressure on pricing of large ticket LCs - although players point out that competition will ensure that much pricing remains extremely fine. "A lot will depend on how banks decide they want to manage their balance sheets," confirms Judith Mortimer Sykes, of Bank of America.

The implications of the balance sheet requirement is arguably greater for the largest writers of LCs, like Citibank which will have to address the question of whether they want to, and then how they will, preserve a formidable market share in the traditional reinsurance business.

There have already been examples where major recipients of LCs have been offered dramatically increased prices by their providers. One bank tells a story of being approached by a client asking it to better a price from a competitor, and finding itself unable to do so. Prices have risen by anything from 10 to 30



Judith Mortimer Sykes: growth potential in one-off business

Large writers must rethink market share

basis points depending on the size of the business involved.

At the same time, overall volumes have been steady, lacking any significant growth. "Things aren't booming for the traditional LC industry," says Ms Mortimer Sykes, "but there is real growth potential in one-off larger business."

One-off business can cause headaches for the banks, particularly in the financial reinsurance area. A bank might be asked to price, say, a seven-year transaction in which the client cannot allow for any unforeseen costs during the life of the arrangement.

It is understandably hard for banks to undertake such risk without sometimes then wondering whether the client has

been given a bargain. However, David Garner, of Citibank, comments: "We're used to evaluating risk and pricing it. It's no different in specialist areas, except that we can be talking about seven-figure premiums."

Financial reinsurance has been something of a bandwagon over the last year, with some notable new entrants, especially in Bermuda where Centre-RE was only the biggest and highest-profile new player, stunning the market with its announcement of a \$200m capital base.

"Mr Garner thinks financial reinsurance is set to be a huge growth area. "The traditional business is now well established, and you can only really

there compete on price and service quality," he says. "By contrast, the building of a product structure in the financial reinsurance area offers us the opportunity for incremental profits as we find new banking relationships or ways of enhancing existing relationships."

One example of the use of LCs for novel financial insurance can be found on the Euro-bond market, where the growth of mortgage and credit card-backed securities has opened a market for credit enhancement using LCs to guarantee the credit of part of an issue.

Thus, a bank, usually a third party to an actual issue of securities, offers credit guarantees to all or part of a deal using LCs, taking a fee and allowing the issuer to claim a top credit rating which should attract investors to the paper.

To some extent, such developments have overshadowed the debate which dominated the market last year that between advocates of LCs and those of the newer Regulation 114 Trusts.

Then, players like Manufacturers Hanover were arguing that Trusts represented the way forward for the reinsurance market, offering a cheaper and more flexible alternative to LCs. In Autumn last year, Manufacturers Hanover launched a new Trust product using an SEC-registered mutual fund as the framework of a flexible, cheap credit reference.

"The aim was to compete directly with the much larger and more established LC market which was still dominated by Citicorp and a handful of other banks, including Barclays and Midland."

Trusts have failed to make the dramatic inroads their advocates were predicting, mainly because the State of California has still not granted regulatory approval for the Trust vehicle, thereby restricting its role to special deals.

Looking back, Ms Mortimer Sykes thinks Trusts were an area where banks were possibly ahead of their client base, and that the real market for Trusts lies in the future.

Also in the future lies electronic networking of the management of risk and financial reinsurance. Citibank sees a significant opportunity in Europe to develop a network, and in October is beginning a business initiative to explore ways to open up the market.

In the mean time, the growth of LIMNET and RINET offers opportunities for banks to expand the range of electronic banking services they offer to clients, at the same time diminishing the role played by intermediaries a brokers.

Andrew Freeman



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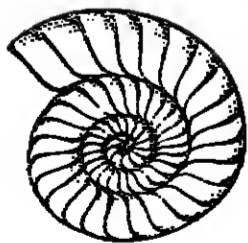
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REINSURANCE 7

CATASTROPHES

A change in the weather

"A FEW years ago, the British insurers bought catastrophe reinsurance mainly for Caribbean and Australian risks. Now they are buying catastrophe cover predominantly to protect their UK exposures," says Graham Dimmock, manager of the non-marine department of Swiss Re's London office.

He was commenting on the growing number of heavy claims that are hitting insurers and reinsurers of UK weather exposures.

Storms, floods, and freezes in north-west Europe are generating an increasing number of catastrophe insurance claims and should, on the basis of technical factors, lead the insurance industry to re-evaluate the way it covers the risk. A significant hardening of the market would result.

Instead, the dominant response to date among reinsurers has been to cut rates, and, with competition for market share fierce in the run-up to 1992, many pundits believe that the market will remain soft for some time to come.

Even before the storm of October 1987 - known as the London market by its Lloyd's catastrophe number 874 - devastated the south-east of the UK, north-west France, and parts of Norway, evidence indicating that weather patterns in north-west Europe were changing fundamentally was growing, with claims arising from a combination of winter freezes, on the one hand, and winds and floods on the other, hitting insurers.

Between 1984 and 1979, British insurers met claims for only one catastrophic weather loss. By comparison, there were a further eight such losses in the next eight years, with the losses having an increasing impact on international reinsurance markets. This experience, combined with a serious increase in the number of freeze losses in France, and heavy claims from the Netherlands, Norway and

Ireland, is leading many insurers to reassess their understanding of European weather patterns.

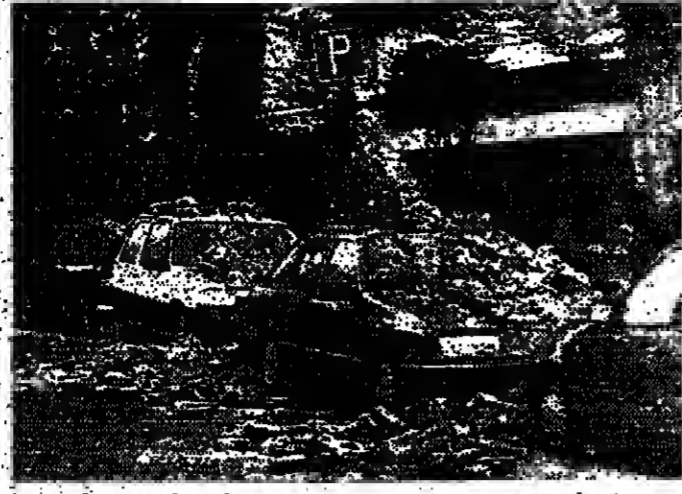
"The significant thing," says Andrew Dlugolecki, of General Accident, "is that there has been greater evidence of extreme weather events."

In the UK, a consensus appears to be emerging that the relatively mild westerly weather enjoyed for the greater part of this century, until the late 1970s, is changing. There is an increasing frequency of losses due to prolonged anticyclones or "blocking highs". These periods of sustained high pressure function as "weather mountains", diverting milder westerly airflows around the country.

In winter, the blocking high is associated with freezes, which cause losses due to burst pipes, mainly in domestic property. In summer, the high pressure results in long periods of hot weather, but this too can result in insurance claims, through property damage from subsidence.

The average number of days per year of low pressure or cyclonic weather systems, in which storms are more likely to occur, has also increased in the last 40 years. According to Graham Farmer, of the Climatic Research Unit, at the University of East Anglia, in Norwich, between 1950 and 1980, the annual number of westerly days declined by about 30 per year, while the annual number of cyclonic days increased by around 10.

All these trends are leading some insurers to reassess the statistics on which the rates for weather insurance are based. For example, on the basis of Admiralty calculations, surges in the level of the North Sea, on the scale that in 1963 inundated over 500 square miles of the east coast, are expected to occur once every 200 years. But, according to Mr Dimmock, since this return period was calculated in the early 1960s the one-in-200-year



The other crash of '87: past climate is no guide to the future

surge level has already been observed 11 times - a statistic which must make a repeat of 1963 (which caused damage of £50m at 1951 values) more likely. With insurance for flood damage now much more common among British households than in the early 1950s, potential exposures could be several billion pounds.

Losses for insurers and reinsurers are also potentially greater, because there is now an increased prospect of two catastrophic events in one underwriting year. If the probability of a damaging European storm rises to one in five years, then every 25 years we would have the prospect of two such events in one year. With most reinsurance catastrophe covers written with only one automatic reinstatement, this is bound to cause problems for direct insurers. "A worldwide cover blown today by a European storm might be hit again tomorrow by a tropical storm, leaving insufficient time to organise adequate reinstatement cover," says Mr Dimmock.

There is already considerable evidence that this increase in exposure is leading to a higher incidence of claims and losses. Mr Dimmock says that European weather reinsurance is becoming increasingly unprofitable for reinsurers. According to figures produced by Jeremy Hinde, of Swiss Re (UK), reinsurance results have deteriorated. Between 1979 and 1988 the loss ratio (the proportion of losses paid or payable to premiums earned) for first-layer UK catastrophe covers was over 210 per cent.

Theoretically, insurers should be able to accommodate these changes by increasing the costs of the policies they sell. According to Dr Dlugolecki, this has already happened in some direct insurances, with the rate of buildings' insurance for home owners gradually increasing over the past 10 years from £1 per £1,000 to around £2 per £1,000. However, with the exception of the excess of loss and retrocession markets, where reinsurers reinsure other reinsurers, rates for reinsurance have not increased in line with the new exposures.

Although reinsurance rates initially increased sharply following 87/1, there has been "a considerable softening at the edges" more recently, according to one underwriter, Sun Alliance, who in 1985 opted not to reinsure their UK weather exposures, have recently re-entered the reinsurance market, in part because reinsurance rates have become cheaper. A number of reinsurers are

now arguing publicly for a change in strategy. A Munich Re spokesman claimed recently that the increase in hazard potential must have an effect on the evaluation of risks and rates. Others argue that underwriters should buck market trends and refuse to write European catastrophe covers unless rates are adjusted sharply upward - even if it means losing market share.

Mr Dimmock believes reinsurers must re-examine the risk. "In line with the changed character of the risk, underwriters must fundamentally re-evaluate the way they write European weather exposures." An essential component of such a shift is that insurers must begin to retain more European weather risk exposure for their own account.

However, recent rating practices on international markets indicate that none of this advice is being heeded. Fierce competition among reinsurers in the run-up to 1992 is leading to rate-cutting. The problem, according to one prominent London underwriter, is "overcapacity". "It is not that people aren't aware of the problem," he says, "but there is nothing you can do about it."

Richard Lapper

Eric Short discusses a new opportunity for life reassurers

Cover for dread diseases

OVER THE past few years a radical development has taken place in the UK life assurance market - the introduction of the Dread Disease or Critical Illness Contract. And the life reinsurance companies, particularly Mercantile and General Reinsurance and Victory Insurance, have been to the forefront.

The method by which these contracts have been devised mirrors the whole range of services provided by a modern life reinsurance company to its direct life company clients.

The protection element incorporated in life company contracts is either the payment of a lump sum on the death of the life assured before the contract terminates, or payment of an income if the life assured becomes permanently disabled. The primary function of a reinsurance company is to provide cover on these two protection elements for their clients.

Under a Dread Disease or Critical Illness contract, some or all of the death benefit is paid in advance at the onset of a serious illness, such as cancer or heart disease, or on permanent total disability, though not AIDS.

Reinsurance companies, by the nature of their operations, are more international than direct life companies, though this is changing. Mercantile & General became familiar with this contract and the protection it offered through its South African operations.

Life reinsurance business is highly competitive in the UK. The reassurers are under constant commercial pressure to seek new areas of business. Dread-disease cover provides them with a significant opportunity to open up a new area of protection where their services would be in demand. Hence Mercantile & General and Vic-

tory have both been marketing the concept to direct life companies with varying degrees of success, offering advice, help and guidance on all aspects of these new contracts.

First, since this is a brand new area for UK life assurance, the precise nature of the cover has to be spelt out in the contracts to avoid any problems in payment of claims.

There were problems initially in South Africa over the wording of these contracts and

The international nature of reinsurance companies provides them with a wider knowledge of such information sources than is normally available in a direct-writing UK life company. And reinsurance companies dealing with many life company clients tend to have a wider data base of experience.

Even so, the rates used for dread-disease contracts are as speculative as those for life contracts 200 ago, with substantial built-in margins and the right to change rates in the light of claims experience from these contracts.

This development requires wider underwriting techniques than with pure life cover, with much more attention being paid to family history.

Although underwriting of life contracts remains the responsibility of the direct life company, with the reassurers following the basis of the direct company under the Treaty arrangements, the reassurers have held lengthy discussions with the direct company underwriters as to the questions to ask on the proposal form and the medical evidence that should be obtained.

Indeed, the proposal form questions are quite detailed, in contrast to the one or two questions asked for just life companies. There is greater emphasis on financial underwriting - the relationship of the life assured's salary to the level of cover being sought. For example, it is unlikely that a proposal for £250,000 of cover would be accepted from a person with earnings of £20,000 a year. The rule of thumb for financial underwriting is cover of four times earnings.

To date, there has been no outcry from the medical profession or pressure groups over this move, in contrast to the

problems over seeking information on AIDS.

Finally, the reinsurance companies have to rely on the marketing success of the direct life companies for their own business.

So it is in the interests of reassurers to provide every possible help and advice in marketing to their direct life company clients. This may appear unusual. Reinsurance companies do not deal with the public directly, and any marketing experience comes second-hand. Nevertheless, since they deal with a variety of life companies, the reassurers see the results of a wide range of marketing activities and are able to provide valuable advice very much to the forefront in guiding direct life companies in dealing with the problem of AIDS. Again drawing on international experience, particularly in the US, it was possible to control what could have turned into a potentially dangerous situation.

Matters relating to AIDS have been relatively quiet over the past 12 months, in contrast to the hectic activity and considerable controversy of the previous years. However, the House of Commons select committee on social services, in a recent report, urged the Government to seek co-operation from life companies in not asking on proposal forms whether a person seeking life insurance had had an HIV blood test.

At present the committee is seeking voluntary action by the life companies, but the request has been turned down by the Association of British Insurers. If any action is taken, it will mean compulsion by the Government, and a complete reappraisal of life assurance underwriting by reassurers and life companies.

The proposal-form questions are quite detailed, with greater emphasis on financial underwriting

the cover provided. Mercantile and General's experience in South Africa has enabled it to advise clients on the wording of contracts. Although these contracts have only been in existence in the UK for a short time, to date there have been no outstanding problems over disputed claims.

Second, while there is ample data on mortality rates in the UK, there is less on morbidity rates for these serious illnesses.

Actuaries seeking statistics on which to base the premium rates for this level of protection are retracing the footsteps of their actuarial forefathers over 200 years ago in determining mortality rates.

David Grimshaw, one of the actuaries at Mercantile and General responsible for the development of these new contracts, found it an exhilarating experience, seeking out data and producing the necessary rates on which to base the premiums.

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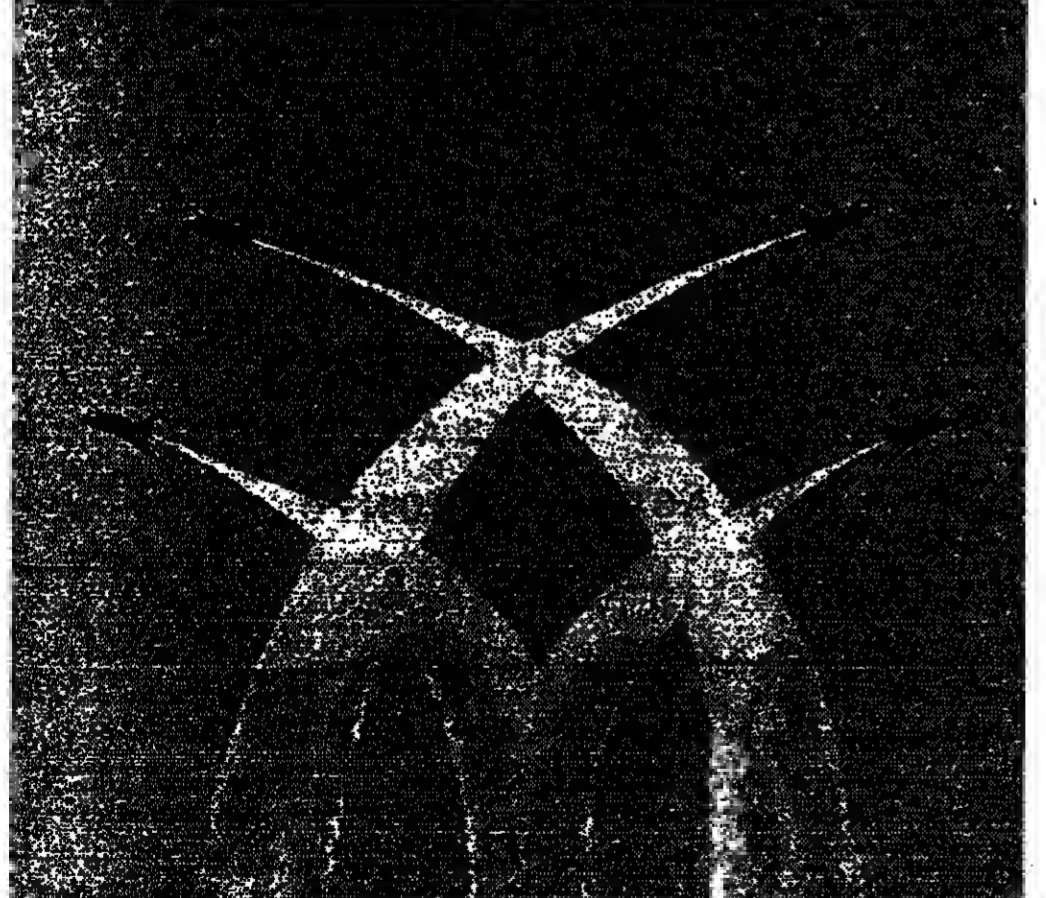
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REINSURANCE 8

Rachel Davies considers the implications for the industry of two recent legal cases

Lloyd's re-examines form J1 after criticism by the Lords

TWO CASES of significance have emerged this year. *Vesta v Butcher* in the House of Lords, and *Meadows Indemnity v Insurance Corporation of Ireland* in the Court of Appeal.

Vesta emphasises the marital nature of the insurance and reinsurance relationship, whereas *Meadows* retains a sharp distinction between the two policies.

Vesta involved what the House of Lords described as back-to-back reinsurance, in respect of loss caused to a fish farmer by storm damage. The insurance and reinsurance policies each incorporated a warranty that a 24-hour watch would be kept over the farm. Each policy provided that breach of warranty would render the contract null and void.

The farmer's failure to keep a watch was irrelevant to the storm damage, so that by Norwegian law, the law of the original insurance, breach of warranty could not make the contract null and void. By the English law of the reinsurance, however, breach of warranty, whether relevant to the loss or not, rendered the reinsurance null and void.

The reinsurers might have argued the English law into predominance on a conflicts of laws basis, had they not included the Lloyd's J1 form "follow the settlements clause" in the policy. By that clause, they had agreed to reinsure against loss on the same terms and conditions as the original policy.

As well as claiming the protection of English law, they said the follow-settlements clause had been emasculated by a claims control clause, by which no payment should be made under the original insurance without their consent.

The House of Lords said the claims control clause did not emasculate the follow-settlements clause. All it did was to show that the underwriters were entitled to negotiate a settlement of any Norwegian proceedings brought by the fish farmer against *Vesta*, the original insurer.

As the two policies were back to back, said the House of Lords, identical warranties must have the same effect in each policy.

Thus the Norwegian law of the original insurance effectively overpowered the agreed English law of the reinsurance.

The situation highlights the conflict between the easier marketability of local law insurance to a foreign insured who naturally prefers a policy governed by a law that he understands, and the English reinsurer's natural preference for a law he understands and has used world-wide on innumerable transactions.

The mirror-image nature of the back-to-back policies means that, despite express provision for English law as the governing law of the reinsurance in accordance with the intention of the parties, the governing law is effectively Norwegian law.

The House of Lords did not look at it as a conflict of laws issue. It looked at the basic contract, and asked what did the English underwriter agree to insure. He agreed to insure the risks in Norway, and that took him back to the original risk in the chain.

According to Katharine Lacey, of Clyde & Co, solicitors for the reinsurers in *Vesta*, the decision could have a serious knock-on effect in the reinsurance chain. Underwriters no longer have the protection of English law, but must dig out the pitfalls of the law of the original insurance before contracting.

For example, she says, in Norwegian law the contract would not be avoided for non-disclosure unless the non-disclosure is material and causative of risk, whereas in the UK non-disclosure, however immaterial, will avoid the contract.

The laws of some foreign countries are considerably more obscure and inaccessible than those of Norway. A reinsurer in a long chain could well have problems digging out the locality of the original contract he is indirectly covering, let alone its governing law.

It could be worse, however. With a bit of thought and proper negotiation, the problem is not insurmountable. Lord Templeman, in his judgment in *Vesta*, indicates that the reinsurance policy can provide expressly that the warranties are to have different effects in the two policies.

He said the reinsurers' liability in *Vesta* could have been limited by express provision that a breach of warranty by the insurer would absolve the reinsurers, even if an identical

breach by the fish farmer did not absolve the insurer.

Even so, the reinsurers are still going to have to know their foreign law to make sure they put in the necessary express terms, unless they can think of some standard clause which will effectively eliminate danger in all cases.

The scapegoat in the litigation was the Lloyd's J1 form, which came in for some criticism by the House of Lords. It was described as "inelegant, ungrammatical, obscure". Lord Bridge said the only people who could expect to profit from its obscurities were the lawyers.

This is being remedied. Their Lordships' comments have been taken to heart, and

The Norwegian law of the original insurance overpowered the agreed English law of the reinsurance

Lloyd's is looking at form J1 with a view to its alteration.

In September it goes before a Lloyd's Underwriting Non-Marine Association (LUNMA) sub-committee of experts, advised by Lloyd's solicitors, who will come back with a recommendation for the full committee. The Lloyd's committee system is reputed to operate efficiently, so no great delay is anticipated.

In contrast to this unwilling (on the reinsurer's part) marriage of original and reinsurance, rendering them one in the eyes of the law, in *Meadows* we find reinsurers who would have liked some such relationship but were denied it by the court.

Meadows had reinsured insurance of a loan agreement, on which the borrower defaulted. The insurer did not pay up. It was alleged that, in the negotiations, representations had been made which affected the validity of the insurance and the reinsurance contract. The insured lender began proceedings in Ireland.

Meadows claimed a declaration against the lender, to the effect that the insurer could avoid the insurance. It claimed to have sufficient "interest" in the subject matter of the declaration to give it *locus standi* to

participate in the battle between lender and insurer.

Mr Justice Hirst took the same view. He said *Meadows* had "a real interest" and was not a "stranger to the dispute".

The Court of Appeal disagreed. They said it was true that *Meadows* had a direct interest in the validity of the original insurance in the sense that avoidance would eliminate its own liability. But, it said, there was no contested issue between *Meadows* and the insured, and a court's declaratory power was limited to declaring the contested existing or future rights of parties to an issue, not those of non-parties.

Thus, an attempt to take on litigation rights attaching to the insured only, failed. Despite the "interest", the insurance and reinsurance policies were distinctly separate contracts.

Meadows is not appealing because, according to its solicitors, Ince & Co, it has got what it wanted despite being struck out. Its aim was to get the lender bank, Commercial Bank plc, involved in the London action. A stay of third party proceedings by the insurer, Insurance Corporation of Ireland, against the bank was refused, so that *Meadows* had a tactical success.

What has lain dormant ever since it disappeared from the House of Lords list last year, is the prospect of a satisfactory conclusion to the *Phoenix* issue.

In *Phoenix* the Court of Appeal decided that contracts made in the course of unauthorised insurance business were void and illegal. The result, generally considered disastrous in the Lloyd's market, is that the innocent insured cannot recover in respect of loss under such a contract, and a reinsurer is not obliged to indemnify an unwitting unauthorised insurer.

The House of Lords appeal was listed for February last year and salvation was anticipated, or at least hoped for, but it disappeared and *Phoenix* passed quietly away through settlement.

However desirable it may have been for the parties to have settled, it is disappointing to find that the question of unauthorised insurers still needs to be sorted out. Not only that, the settlement

eliminated the first ever non-governmental *amicus curiae* brief, before it had a chance to be heard.

An *amicus curiae* is a "friend of the court" who does not take sides, but whose task is purely to assist the court by clarifying the likely impact of legal issues in a particular context.

In *Phoenix* the brief, filed by Ince & Co on behalf of the UK insurance market, was regarded with some excitement as a development in English law in line with US appellate courts and the European Court of Justice. Until now all *amicus* briefs in the UK have been filed on behalf of governments, so this was an innovation, and was felt to be particularly needed in the specialised and custom-ridden context of the commercial world.

Some of the impact of *Phoenix* has disappeared with the coming into force of the Financial Services Act 1986. By section 132, unauthorised insurance is still unenforceable, but the insured can recover money paid, as well as compensation for any loss sustained.

Under section 132(3) however, the court has a discretion to allow an unauthorised contract to be enforced if satisfied that the unauthorised insurer reasonably believed he was authorised, and that it is just and equitable that the contract should be enforced.

This covers contracts made after November 1986 when the Act came into force, but does not help previous contracts, which are still subject to the *Phoenix* position as stated in the Court of Appeal. In other words, insurance contracts entered into by unauthorised insurers before November 1986 are still illegal and void, so that the insurer need not pay the claims of the innocent insured, and reinsurers need not indemnify insurers.

The recent case of *Re Cavalier* exemplified the situation at first instance. Faying the "highest respect" to *obiter dicta* in *Phoenix*, the Chancery court held that statutory "prohibition" on unauthorised performance of a particular class of insurance, renders the contract void and illegal.

Vesta v Butcher - FT February 3 1988; *Meadows Indemnity* - FT June 14 1988; *Phoenix* - [1986] 2 FTLR 665; *re Cavalier* - FT June 21 1989



Architecture at Lloyd's: more elegant than form J1

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INSIDE

Depressing news for the financial world

Few people in the international finance business can have been cheered by last week's news of the proposed merger between Mitsu Bank and Taiyo Kobe Bank of Japan. The alliance will produce the second largest bank in the world - which is bad enough in a business already dominated by Japanese institutions. Even more depressing, writes David Lascelles in the Business Column, is the fact that the plan gives the lie to the idea - gaining ground in western bankers' minds recently - that Japanese bankers had ceased to be preoccupied with sheer size. Page 36

More angry words

The war of words accompanying the £13.5bn bid for BAT Industries continued over the weekend as the Hoylake consortium headed by Sir James Goldsmith (left) attacked its target's performance and accused the board of attempting to frustrate the bid. BAT responded to the lengthy letter sent to shareholders in response to its defence document by describing Hoylake's remarks as "highly selective and misleading". Page 25

Murky waters expected

Bankers are predicting market confusion when pricing of the standby credits for the British water authorities that became public limited companies last week becomes known. The reason? Those authorities perceived by banks to be the best credits are not necessarily those receiving the finest terms. Stephen Fidler and Andrew Freeman report. Page 22

Conundrum in New York

A flash in the pan or a market rally? Last Friday's queer performance by the US credit markets has posed a conundrum. The New York markets are closed today for the Labor Day holiday so the world will have to wait at least until tomorrow, and possibly longer, for an answer. But, writes James Buchan, it will be worth waiting for. Page 24

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You have some nice foothills here," said a Swiss central banker, the kindest thing is to put it down to the altitude.

The politics of central banking

By Anthony Harris in Jackson Hole, Wyoming

The Grand Tetons are everyone's idea of a mountain range, but because they rise 6,000 ft from a nearby plain that is already 7,000 ft up, they look little less grand than they really are. They breed a slight light-headedness, and some pretty bad jokes. If you haven't heard the one about the squaw on the hipopotamus, don't let it worry you. (It has something to do with Pythagoras, and wild hirsins will not make me divulge any more.)

Every year the Federal Reserve Bank of Kansas City, which covers a vast area from the Mississippi to the Rockies, invites bankers and academics to a symposium in this wonderful resort, and every year a still more prestigious crowd accepts the invitation. The Swiss was perhaps feebly aware that Jackson Hole is now a cosmopolitan rival to Davos among the financial elite. It is a place where you can go up a trail looking for bears, and find Mr Alan Greenspan.

This does not inspire quite the same awe. When you take a central banker - even a chairman -- to these altitudes, and dress him in jeans and sneakers, he becomes relaxed and unusually candid. The discussion this year, on the challenges for monetary policy in the 1990s, was a great deal less dry than you might expect.

The central problems, as the practitioners described them, are now seen as political rather than technical. This is because there is no longer any accepted rule on which policy can be based; yet markets like to believe that actions are guided by deep principles, and politicians have to be persuaded that deflation is technically necessary, even if it is unpopular.

There appears to be no believing monetarists left, if there ever were any. There are very few practicing ones, either - though Mr Leonard Glasse, a veteran director of the Bundesbank, said that German experience showed that the markets are much comforted by monetary targets. The trick is to give clear and honest explanations of why you cannot actually stick to them at any given moment.

Mr Glasse argued that it is international money flows which make the money numbers misleading.

He went on to suggest that in large, and therefore relatively closed, economic units the quantity theory might prove to work after all, so that if 1992 leads in the end to a European monetary union, it may be a monetarist one.

This is a long way off, though. As our own governor explained, a monetary union is the coping stone rather than the foundation of an economic union. (There is unfortunately no space here to re-report his equally thoughtful analysis, which appeared last Friday.) Mr Greenspan might have wished to put another reservation:



contained in a more technical slogan adopted by several speakers: policy targets should be nominal, never real quantities. It sounds clear, but it is not what they actually do: and one market analyst at the meeting, Mr Leonard Santow, is preparing a study which shows that the Fed makes fewer mistakes when it is "fine tuning" than when it is following a technically pure rule.

Mr Guffey, who is uneasy with fine tuning, is one of the regional Fed presidents who are playing such a large role in US monetary policy at the moment. They were flexing their policy muscles in little groups all over the conference. These were the men Mr Richard Darman, the Budget Director, had in mind in his recent criticism of Fed over-caution; but they do not have to appear before Congress.

It does not seem likely that Mr Neal's colleagues would be entirely happy if Mr Greenspan went to the Hill and explained that, since his duty was to stabilise prices, he could take no responsibility for any recession which might result. Indeed, a rival bill would guard against this by making the Fed more political. It would add the Treasury Secretary to the policy-making open market committee and insist that policy decisions should be published at once, instead of six weeks late, as at present.

Central bankers nearly all believe that they need to preserve some mystery to help them in dealing with their market constituency; the strategy should be clear, but not the tactics. There may also be a clash between domestic targets and a second objective much discussed here: stabilising exchange rates. The objectives have been stated repeatedly since the Plaza meeting; but the most effective tactics are surprise raids which cause dealers to lose money. Then they support the strategy.

Again, though, things are not as clear as they seem. "Appropriate" exchange rates, like price stability "in the long run", can mean different things to different central bankers. And these objectives are not set just by economic analysis, but by political needs.

For the US, as some speakers conceded, it means a dollar rate low enough to keep protectionism at bay - but certainly not low enough to satisfy academics like Dr Rudiger Dornbusch. For Canada and Australia, as their officials explained, it means a rate which offsets swings in commodity prices, and spares them the fate of Texas. British arguments about the petro-pound are similar. It is all a matter of balance.

It was an enlightening parade of dilemmas. Can all these objectives be reconciled? Can central bankers always say what they really mean? Do they always know what they mean? And, as long as most of them produce results as good as most have recently, does it matter? My questions, your answers.

A hard lesson in the art of the deal

James Buchan on what looks like another success for Donald Trump

For nearly two years, Donald Trump has been all over New York, not only in person but on the cover of a best-selling book.

His tyro glare and crimson tie leap out at you from the satchels of trained real-estate brokers or from under cash registers at Korean wine merchants. The book is called: The Art of the Deal.

Mr Trump, who is 43, may just have delivered his most advanced lesson in the deal-making art.

His unfortunate pupils are Mr Merv Griffin, a some-time singer, talk-show host and television producer who bought a couple of casinos off Mr Trump last November, and the junk bond investors who put up \$325m to finance the deal.

On August 23, Mr Griffin, who is 64, announced to nobody's surprise that he would stop paying interest on the bonds. He did not actually default, because coupon payments are not finally due until October. But the credits have collapsed.

Last November's bond issues, though they are mortgages on Mr Griffin's profitable casinos in Atlantic City, New Jersey and the Bahamas, were quoted by one Wall Street firm at the end of last week at 62 cents on the dollar. The casinos' \$500m-odd in unse-

cred debt was bid at prices of between 28 and 35, according to Mr James Bennett of R. D. Smith, a firm specialising in distressed securities.

This devastation in value suggests a number of things. It shows that Mr Trump drives a hard bargain. It shows that business in Atlantic City is tough now that 11 casino hotels are competing for custom along the famous Boardwalk. And it shows that the big financial institutions buying junk bonds can be as innocent as an elderly slow-player bruiser in from Brooklyn. As a credit specialist put it on Thursday: "Looking back, with retrospect, in hindsight, they were insane."

The key to the story is the Resorts hotel, an old Atlantic City hotel which was the first house to introduce casino gambling in New Jersey in 1978.

In the middle 1980s, the company overextended itself trying to build a vast new casino next door, called the Taj Mahal. After many twists and turns, and a parade of figures ranging from millionaire car-dealers to dubious baronesses, control passed to Mr Trump in 1987. Mr Griffin tried to buy the company from him in March 1988, and after some to-ing and fro-ing, the two agreed to

break it up last November.

Mr Griffin put in \$60m of his own money and issued \$325m in junk bonds to buy the Resorts and Paradise Island casinos, the lease underneath the nearby Showboat casino, various parcels of undeveloped land in Atlantic City and other bits and bobs.

Mr Trump, who is best known as a real estate developer, formed a new company, put \$75m of his own money into it and borrowed \$675m in junk mortgage bonds to finish the building of the Taj Mahal. Much of his equity, or some \$83.7m, he got back from Mr Griffin as the price for buying out his management contract.

The Griffin bonds were underwritten by Drexel Burnham Lambert, the Wall Street firm which brought casino financing out of the twilight of Moh money and union pension funds by selling nearly \$3bn junk bonds to equip the Atlantic City industry. But last November, its bond investors were scared by the \$600m-odd in unsecured debt that the Resorts casinos were already carrying and demanded interest rates as high as 13 1/2 per cent on the mortgages.

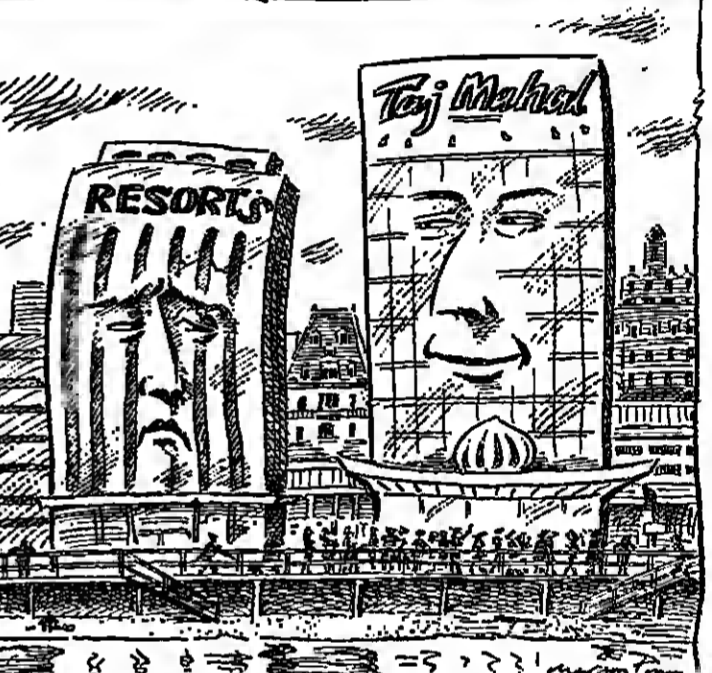
Even this was excessively optimistic. The bond prospectus made clear that the casinos could not cover the \$333m in annual

debt service from what people left behind on the tables and in the slots. Real estate would have to be sold to cover the difference.

As it turns out, the Atlantic City real estate market is now saturated, competition between the 11 casinos is ferocious, revenues are rising at about 4 per cent a year, which is much less than labour and other costs, and Resorts's market share is falling. According to the Griffin camp, cash flow is actually an exiguous \$60m a year and there are buyers so far for only about \$4m in Atlantic City real estate. The Showboat lease, which is thought to be worth \$50m-\$100m, is still being marketed.

The junk bond investors cannot put the company into Chapter 11 of the bankruptcy code, because no payment has yet been missed. On September 19, they will be invited to Atlantic City to vote on an exchange offer, which will inevitably involve the rescheduling or forgiveness of principal and interest.

Ironically, it could be Mr Griffin who puts the company into bankruptcy to convince the New Jersey casino regulators that it is financially sound and can retain its licence. After all, a bankrupt company is protected from its creditors.



In contrast, Mr Trump, who already owns two Atlantic City casinos, is set to control the world's largest gaming house for essentially no cash investment of his own. Some \$470m has already been sunk into the building.

If Mr Trump can finish the thing for the same amount or less in the next year or so, analysts say, he will make a lot of money. The Taj Mahal mortgage bonds are priced at 99 to the dollar, which suggests a measure of confidence in his building skills.

"It does seem," said a credit analyst, "that at this moment, Donald has done better than Merv. Maybe, Merv doesn't know all that much about financing all that much about financing with Vanna and all that. Donald understands financing."

Economics Notebook

Calm in the face of pressure

JAPANESE economic policy makers have been basking in international praise for so long that they have almost forgotten what it is like to be criticised. But they are not particularly dismayed by the recent emergence of some cavilling from the US and other foreign governments.

The one thing they remember from past skirmishes is that foreign pressure tends, paradoxically, to help make Japan an even more successful economy, and they are confident that this will be as true in the future as it has been in the past.

Since the spring of 1987, the government has been vigorously implementing its promise to do its bit for world economic growth, by maintaining domestic demand at a brisk pace.

While gross national product growth has risen from only 2.6 per cent in 1986-87, to 5.2 per cent in 1987-88 and 5.1 per cent last year, domestic demand has been the star performer and the external contribution has been negative.

The fact that imports have not grown as quickly as most economists would have expected, given the sharp revaluation of the yen against the dollar, is a source of embarrassment, as was the resurgence of exports late last year.

But for the past two years Japanese officials have walked into most international councils with their heads held high, knowing that they will be praised for the thrust of the country's economic policy.

However, they were startled out of their complacency a few weeks ago, when the new US ambassador to Tokyo, Mr Michael Armacost, suggested that the government should do more to stimulate domestic demand.

"The expansion of domestic demand this year won't come close to last year's impressive performance," Mr Armacost grumbled in a speech in July. He added that the government had lots of scope for spending on the country's still Third World-standard infrastructure, especially as there were now surpluses in both the government and private sectors; Japan's "twin surpluses", as he called them in an eloquent echo of the well-known US problem.

The consensus view among Japanese economists is that domestic demand is likely to grow at slightly above 5 per cent in the current fiscal year, compared with a lofty 6.8 per cent hike last year. Whether that qualifies as "not coming close" is perhaps a matter for personal taste. But it is still strong for a mature industrial economy, and its effects are provoking worry among both private and public sector economists about a possible outbreak of inflation.

By some measures, the economy is operating above its potential capacity, and the job market statistics are giving the Bank of Japan fits. Seasonally adjusted unemployment in July stood at only 2.2 per cent. The ratio of job offers to job seekers rose to 1.35, the highest since April 1974. And everyone remembers what happened then - the inflation rate jumped in the subsequent months to a peak of 35 per cent.

Largely because of the strength of the domestic economy, Japanese officials are also suspicious of Mr Armacost's beguiling argument about the twin surpluses.

It is certainly true that Japan's public sector now has the means to finance virtually any amount of fiscal stimulus it might want to apply. However, if it did so at a time when the economy was running at

full capacity, the injection might be largely absorbed by price increases rather than become a contributor to a reduction of external balances, a finance ministry official said last week.

It may be that Mr Armacost was just putting down a marker for the moment when the Japanese economy's growth rate does start to flag, and the MoF puts up its usual resistance to a fiscal stimulus on the specious grounds that funds have to be saved away for the anticipated surge in pension requirements in the future.

He may also have been trying to increase the pressure on the Japanese to propose substantial reforms of their distribution systems and other structural trade barriers at the bilateral talks that get under way next week in Tokyo.

In either case, Japanese economic policy makers are taking it all calmly. They have come to appreciate foreign pressure as a positive force for improving the Japanese economy and economic institutions.

For example, five years ago the US and Japan began what came to be called the yen-dollar talks with the aim of deregulating Japan's financial markets so foreign financial institutions could compete on a more equal basis with the Japanese banks and securities houses. Today, with most of the deregulation completed, the foreigners have a with a few rare exceptions not nowhere in the Japanese market, while local institutions have become much more competitive and profitable.

Perhaps the US could achieve its goals more easily in negotiating with the Japanese in the next few months by threatening to withdraw its pressure.

Ian Rodger

THIS WEEK

UK CONSUMERS come into the spotlight this week with three sets of figures that will provide clues about the strength of their spending and borrowing.

Final figures for retail sales volumes in July today are likely to show year-on-year growth almost at a standstill. Provisional figures - which could be substantially revised - showed sales 0.8 per cent lower than a month before and only 0.2 per cent higher than a year earlier.

Also today are figures for consumer credit in July. In recent months signs of a slowdown caused by high interest rates have been - at most - tentative.

On Thursday the Confederation of British Industry/Financial Times distributive trades survey will give the first indications of the strength of retail sales in August and expectations for September. This week's survey also includes questions on imports, retailers' capital expenditure, confidence and selling prices.

Other UK statistics include official reserves figures for August released today. Intervention by the Bank of England is thought to have been limited. The consensus of City analysts' forecasts, compiled by MMS International, the financial research company, is an underlying fall of \$250m.

Also likely to be closely watched by financial markets this week is the meeting of central council of West Germany's Bundesbank on Thursday. Speculation about a rise in interest rates in the near future is increasing as inflationary pressures in the economy seem to be building.

Also in West Germany, second-quarter gross national product figures are expected tomorrow. Earlier figures suggested a year-on-year growth rate of 4 per cent, highlighting the buoyancy of the country's economy. Analysts will be looking for any signs of a slowdown.

Retail sales



West German trade figures for July could be released sometime this week. Another large surplus is expected.

European Community economics and finance ministers, including Mr Nigel Lawson, the UK chancellor, meet informally in Antibes for a long weekend starting on Friday. Discussions are likely to include plans for European economic and monetary union.

US markets are closed today for Labor Day. Other events and statistics this week (with MMS International consensus in brackets) include:

Today: Organisation of Petroleum Exporting Countries meeting. UK housing starts and completions in July. Capital issues and redemptions in August. Trades Union Congress annual conference opens in Blackpool.

Tomorrow: UK, Mr Peter Lilley, financial secretary to the Treasury, speaks on privatisation at Glasgow Business School. Halifax Building Society publishes monthly house price index.

Wednesday: UK Department of Employment publishes Employment Gazette.

Thursday: Australia, August labour market data. US, wholesale trade data for July.

Friday: UK, construction output in second quarter. US, consumer credit in July (rise of \$4bn). Bank of Japan releases short-term business outlook.

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INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL LOANS

Water boards court bankers

INTERNATIONAL bankers are likely to be inundated with invitations today to join more than £7.5bn in standby credits for nine of the 10 British water authorities, which since Friday have been public limited companies operating under government control. Bankers are predicting some market confusion when the pricing of the credits - needed before the November privatisation of the authorities - becomes known. The reason: those authorities perceived by banks to be the best credits are not necessarily those receiving the finest terms.

Nevertheless, although some apparent pricing anomalies remain, the terms of some transactions have been altered in the two weeks since the mandates were announced. For example, what was a united front among the UK clearing banks - an unwillingness to enter a deal with a commitment fee of less than 12 basis points, which drew criticism from competitors and pressure from the borrowers - is now less than united.

Leading banks are, for some reason, under an embargo not to disclose the terms of the deals until today. However, according to bankers, National Westminster Bank (raising a £1.2bn credit for North-West and £450m for Welsh authority) and Lloyds, jointly with Manufacturers Hanover raising £1.5bn for Severn-Trent, now appear to be pricing their deals with a 10% basis point commitment fee. At the same time, the £1.5bn credit for Thames - perceived by some bankers to be the best credit - is said to carry a 12 basis point commis-

sion. This deal is arranged by Barclays, which is also arranging a £800m deal for Anglian. The margin if the Severn-Trent financing is drawn is expected to be 25 basis points above Libor, and that on the Thames deal 22 basis points. The £600m credit for the Yorkshire authority being arranged by Credit Suisse First Boston is said to have a 10 basis point commission and a margin of 25, while Wessex's £350m - one of three financings in which Manufacturers Hanover is involved in arranging - is said to carry a 7% basis point commission, rising to 12% with a margin of 22%.

Bankers point out that credit judgments about the authorities are complicated. Not only are they of a different size and perceived quality but also the regulatory environment under which they will operate will affect each authority differently. Some face larger capital costs than others for the mandated improvement of water quality and sewerage systems.

Elsewhere, the £1bn maiden international credit line being arranged by Volkswagen has been increased to £1.5bn by J.F. Morgan, the arranger. The seven-year credit, which carried a margin of 3/4 point over Libor rising to 1 1/4 point if more than half drawn, was syndicated exclusively among non-German banks, the company having large arrangements already with domestic institutions. There is a commitment fee of 8 basis points on undrawn amounts.

Three commercial programmes were announced. Daiwa (Europe) was the arranger of a \$500m programme for Prudential Finance UK, a guaranteed subsidiary of the UK insurance company. This marked the first time Prudential used the Euro-commercial paper market for short-term borrowings.

A \$150m multi-currency programme for Atlas Copco was arranged by SEB London to increase and update an older programme. BZW arranged a £100m programme for Control Securities, the UK leisure and property company.

Stephen Fidler and Andrew Freeman

EUROCREDITS

Regulators stand to gain from electronic monitoring

THE Securities Association's plan to monitor electronically Eurobond market transactions is the most far-reaching regulatory proposal ever to hit the market.

While the system, to be known as Cobra (Capture of Bond Reports and Analysis), will simply collect existing information from other sources, the data will be left in the hands of regulators with the authority to discipline participants for violation of market practices.

"We think the main effect is that it offers some form of deterrence," said Mr Lindsey Thomas, director of computer systems at TSA, who is overseeing the Cobra project.

Whereas the primary Eurobond markets have offered some degree of transparency while securities are still being placed with investors, secondary markets offer little, particularly for seasoned, secondary issues where few bonds change hands.

And it is in these securities, regulators say, that the greatest need to monitor market practices occurs. With profitability declining sharply in the Eurobond markets, dealers and regulators have commented on an increasing willingness to bend rules about good market practice in order to bolster returns. Regulators hope that even if the system pinpoints few actual violations of rules, it will at least have forced less scrupulous operators to curb some of their market practices.

Among the practices that regulators say the system will allow them to spot are front-running (firms dealing on information in advance of their clients), and the so-called practices of ramping and dumping which are organised efforts to create an artificial picture of demand or supply in a particular security.

Also, the system will allow regulators to see which firms

are "overtrading" - taking on more business than their capital allows.

The system goes much further than tracking the most notorious market manipulations in the Eurobond market. Among other things, information reported to Cobra will require participants to disclose whether they are acting as agent or principal on each transaction, thus allowing regulators to see whether prices charged to clients are in line with those of the market. Reports to Cobra will also include client identification numbers so that regulators can see whether a client's account is being churned, whether it habitually makes heavy profits or losses or whether it frequently buys or sells at off-market prices.

Among the practices TSA is most concerned with involves off-market trading where a counterparty is induced to purchase securities at, say, 10

points below the market because the seller needs to dispose of a particular holding. In return, the counterparty is promised the opportunity to buy securities at an equivalent discount at a later date. TSA officials said the practice allows firms to build up exposures to each other that may exceed prudential rules.

TSA will also be able to examine transactions between dealers and interdealer brokers, and be able to assess whether prices quoted on brokers' screens are in line with where the securities have actually traded.

Also, according to Mr Thomas, Cobra will enable regulators to see information in a more useful format. For instance, data from the AIBD's (Association of International Bond Dealers) Trax system allows viewers with access to it to match all trades among members, but it does not, for instance, provide easy retrieval of all transactions of bonds of a given borrower. The new Cobra system will gather information from Trax as well as from Euroclear and Cedel, the two main clearing agencies, and from the Stock Exchange itself.

Meanwhile, the board of the AIBD meets today to consider the imposition of fines and penalties for members who fail to use the Trax system properly.

The debt securities of UAL Corp's United Airlines unit - rated BBB and BBB-minus - have been placed under review for a possible downgrading by both Moody's Investors Service and Standard & Poor's. The action was prompted by the possibility, later confirmed, of a bid for the company by its pilots, management and British Airways.

However, investors in at least two series of the company's bonds believed they had


Norma Cohen

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS															
Ishihara Sangyo Kaisha	250	1993	4	3 1/2	100	Yamachi Int. (Eur)	3.500	Nationwide Angl(e)s	75	2004	15	(a)	100	CSFB	
Tokio Marine & Fire	600	1993	4	3 1/2	100	Nikko Secs. (Europe)	3.500	EBI(f)	100	1999	10	10 1/2	100.80	U.S.G. Phillips & Drew	10.288
Nissan Diesel Motor	200	1993	4	3 1/2	100	Daiwa Europe	3.625	GMS No. 2(f)(g)	250	2020	4 1/2	18bp	100	S.G. Warburg Secs.	
Toho Rayon	100	1993	4	3 1/2	100	Daiwa Europe	3.625	National Westminster Bk	100	1992	3	12	101.30	NatWest Capital Mkts	31.464
Old Electric Industry	300	1993	4	3 1/2	100	Yamachi Int. (Eur)	3.300								
Nippon Light Metal	300	1993	4	3 1/2	100	Nomura Int.	3.500								
Bandal Co.	100	1993	4	(4 1/2)	100	Daiwa Europe	*								
KFV Int. Finance	300	1994	5	8	100	Deutsche Bk Cap.Mkts	9.000	Bacoh Overseas	75	1992	3	8	101 1/2	Merrill Lynch	8.317
Turkey, Republic of(f)	200	1999	10	10 1/4	100	J.P. Morgan Secs.	10.250	Japan Development Bank	200	1997	8	8 1/2	101 1/2	Credit Lyonnais	8.382
Nippon Steel Int. Fin.	30	1993	4	9 1/2	101 1/2	ISI Int.	8.700	Swiss Bank Corp.Fin.	125	1994	5	8 1/2	102.05	SBC	8.233
Noritake Co.	100	1993	4	(4 1/2)	100	Yamachi Int. (Eur)	*	Total	50	1994	5	8	102	Sumitomo Finance Int	8.483
CANADIAN DOLLARS															
Royal Trust Bank(f)(g)(h)	205	1994	5	(f)	100	New Japan Secs.		LTCS Ltd.	75	1993	4	8 1/2	101 1/2	LTCS Int.	8.418
AUSTRALIAN DOLLARS															
New S.Wales Treasury(f)	100	1999	10	11 1/2	90.727	Bain Securities	13.224								
Barclays Australia(f)	20	1991	2	14	98 1/2	BZW	14.767								
Cwealth Bank Australia	100	1999	10	13 3/4	101 1/2	Deutsche Bk Cap.Mkts	13.445								
Australian Ind.Dev.Corp	75	1999	10	13 3/4	101 1/2	Commerzbank	13.445								
D-MARKS															
Rhythm Watch Co.	100	1993	4	1 1/4	100	Dresdner Bank	1.250								
Yamatane Corp.	150	1993	4	(1 1/2)	100	Nomura Europe	*								
Japan Finance Corp.	150	1999	10	8 1/2	101 1/2	Deutsche Bank	6.630	JAL Finance Europe(w)(x)(y)(z)	600	1993	4	8	100 1/2	BBL	7.737
African Dev. Bank	200	1999	10	7 1/2	101 1/2	Deutsche Bank	7.838	Crugan Finance(w)(x)(y)(z)	300	1995	8	8	100 1/2	BBL	7.838
Amro Bank(m)(n)	250	1999	10	7 1/2	100	Trinkaus & Burkhart		TNT-APC Finance(w)(x)(y)(z)	300	1994	5	11 1/4	101 1/2	BGL	8.600
EBI(n)(p)	150	2008	10.2	-15bp	100.15	Salomon Brothers		AB Industriewerk	350	1994	5	11 1/4	101 1/2	Svenska Int.	10.779
Imonan & Co.	100	1993	4	(1 1/2)	100	Dresdner Bank	*								
SWISS FRANC															
Da-ichi Katal D.(b)(c)(d)(e)	80	1994	-	3	100	Bqe Paribas (Suisse)	0.375								
Danlani Corp.(f)(g)(h)	40	1994	-	3	100	Handelsbank NatWest	0.375								
Marudji Sheet P.(a)(b)(c)(d)(e)	40	1993	-	3	100	Credit Suisse	0.500								
Heraulco Iron Works(w)(x)(y)(z)	30	1994	-	3	100	Nikko (Switz)Finance	0.500								
Viva Home Co.(c)(d)(e)	200	1994	-	(3)	100	Nomura Bank (Switz)	0.500								
Komatsu Seirei(d)(e)(f)(g)	70	1994	-	3	100	Credit Suisse	0.500								
Yanfuj Machine(h)(i)(j)(k)	35	1993	-	(3)	100	Crucorp Inv. Bank	*								
Carier Holt Harvey(o)	125max	1994	-	(5 1/2)	100	S.G. Warburg Societe	*								
Toyo Sango KK(p)(q)(r)	30	1994	-	(3)	100	UBS	*								
Onel. Lsanderbank(s)(t)(u)(v)	100	1993	-	4 1/2	100	Handelsbank NatWest	4.500								
General Co.(w)(x)(y)(z)	26	1993	-	(3)	100	Handelsbank NatWest	*								

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Westfield sells out of Channel Ten

By Chris Sherwin in Sydney

MR FRANK LOWY'S Westfield group has sold out of the Channel Ten network, becoming the first casualty in Australia's competitive commercial television industry since its ownership was transformed by media regulation changes in 1988.

Westfield Capital Corporation, the group's investment arm, disposed of its 52 per cent ownership of what is originally paid, after taking write-downs running to hundreds of millions of dollars.

The complex deal hands control of Northern Star and the network's Sydney and Melbourne television stations to Broadcast, an independent production house controlled by the AFP investment group. The other three stations in the network - Canberra, Adelaide and Perth - will go to a group headed by Mr Charles Carran, a stockbroker.

The deal marks another aggressive move by AFP,

which is run by a group of entrepreneurs including Mr John Gerahy, Mr Basil Sellers and Mr Peter Scanlon. AFP already controls Getsetner in the UK, recently acquired control of Hammett and Wormald in Australia and is an investor in Harim, which controls the Elders ILL group.

The deal also has implications for existing Northern Star shareholders, such as Associated Newspapers of the UK, which has 1.5 per cent and for its creditors, who include Mr Rupert Murdoch's News Corporation, which is owed some A\$250m.

Its most serious impact will be on market valuations of the troubled Bond Media, which controls the top-rated Channel Nine network and Mr Christopher Skase's debt-burdened Qinetex group, owner of Channel Seven, which has consistently run at a number two in the ratings.

Each of these entrepreneurs

paid top dollar to buy their networks after the Government relaxed its two-station ceiling on television ownership, only to see the 1987 stock market crash slash their value. Northern Star, at A\$3.60 per share when Mr Lowy bought in, slithered to little more than A\$1, and conditions since then have grown worse.

In recent weeks, as Ten's ratings have languished despite a management shake-up and comprehensive rescheduling of programmes, the shares have traded down to 46 cents. Mr Lowy, who made his fortune building suburban shopping centres, clearly felt the burden was too expensive.

Under the weekend deal: ● Broadcast has bought 19.9 per cent of Northern Star for 60 cents a share, using funds lent by Westfield. Broadcast has put four directors on Northern Star's board, including Mr Steve Cosser as chief executive and Mr Gerahy and Mr Scan-

lon. Broadcast has also agreed to produce programmes for the network at subsidised costs for 10 years.

● Westfield's remaining 32 per cent of Northern Star is being placed with various institutional investors. Ownership of the prime Sydney and Melbourne stations will remain with the group, but the other three in the network will be sold for A\$185m.

● Northern Star will raise A\$160m through a rights issue of six-year subordinated notes. Its properties will be sold, as will other surplus assets such as its holding in Barris Investment of the US, to realise another A\$86m. Overall, Northern Star's debt will come down from A\$650m to A\$300m.

Asked about Mr Lowy's costly exit from television, Mr Cosser said on Saturday: "I think Frank came to the view this business had many imperfections and he didn't care to ponder them."

Milan bank 35% ahead and plans rights issue

By Our Financial Staff

MEDIOBANCA, Italy's largest merchant bank, posted a 35 per cent increase in net profit to L162.4bn (€117m) in the year ended June 30, up from L120.5bn a year earlier, and plans a L680bn rights issue.

The rights issue and a scrip issue will raise nominal share capital to L340bn from L260bn.

Mediobanca said the reason for the capital increase would be disclosed at the time of the shareholders meeting on October 26.

Mediobanca also said it would distribute a dividend of 20 per cent or L200 a share, both to shares in circulation and those that will be freely distributed.

Total dividend payout will amount to L54.4bn, up 33 per cent from the dividend paid a year earlier.

Net profit in fiscal 1989 came after L87.2bn in additional reserves for bad loans and devaluations of securities holdings. This compared with similar charges of L101.3bn in the previous year.

The Milan-based financial institution also reported that funds available totalled L12,858bn as of June 30, up 12.5 per cent from a year earlier, while loans outstanding amounted to L10,234bn, up 19 per cent from a year earlier.

Investments in securities of companies that it controls were valued at L1,264bn, up 14.5 per cent from a year earlier, while financial liquidity fell 10.9 per cent to L2,611bn as of the end of June.

The proposed capital operation follows a L520bn secondary public share offering last year when state holding holding Istituto per la Ricostruzione Industriale (IRI) decided to privatise Mediobanca.

Turning to the terms of the capital increase, Mediobanca said it proposes a one-for-three scrip issue consisting of 68m new ordinary shares.

This is the first time since 1983 that Mediobanca is arranging a scrip issue.

It also proposes a one-for-three rights issue of 68m new ordinary shares with a nominal value of L1,000 a share and a premium of L9,000 a share.

Way cleared for Noranda control of Falconbridge

By David Owen in Toronto

THE withdrawal on Friday by US-based Ammax from the bidding for Canada's Falconbridge leaves the way clear for the diversified mining company to be taken over by Noranda in partnership with Trelleborg of Sweden.

The C\$2.2bn (US\$1.8bn) or C\$37 a share Noranda-Trelleborg bid is the only offer left on the table for the Toronto-based nickel, zinc and copper producer. Conditional on at least 25m shares being tendered, it is due to expire on September 15.

Ammax's prior C\$36 1/4 a share offer had surprised many observers, since the group - whose principal areas of activity are now aluminium, coal, gold and molybdenum - had extricated itself from both nickel and zinc earlier in the decade.

From Falconbridge's viewpoint, the Ammax bid forced Noranda, Canada's largest natural resources group, to make an offer for 100 per cent of the company rather than gradually accumulate a controlling stake, as its intention had previously been.

In the past year, Noranda, which is short of feed for its

Horne copper smelter in Quebec, had inexorably amassed 23.8 per cent of outstanding Falconbridge stock. Its average purchasing price for these shares amounted to just C\$24 a unit.

The past month's developments have considerably enhanced the reputation of Mr Bill James, the Falconbridge chairman, who has secured a better deal for his shareholders than previously seemed possible. Mr James and Mr Allen Born, the Ammax chairman, were once colleagues at Canada's Placer Development.

The Alouette aluminium smelter project is going ahead at Sept 1st, an iron ore and grain shipping port on the St Lawrence north shore, 700 miles north-east of Montreal, writes Robert Gibbens in Montreal.

The first stage, costing C\$1.1bn and with annual capacity of around 210,000 tonnes, will be in production by April 1992. The second phase, costing around C\$1bn, will follow by 1995.

The Alouette consortium has signed an electric power agreement with Hydro-Quebec, covering the supply of 360MW.

Lomas hints at seeking bankruptcy protection

By James Buchan in New York

LOMAS FINANCIAL, the Texas financial services company which is struggling with large losses and a heavy burden of debt, has hinted to its bankers that it would consider bankruptcy if they do not make concessions on their loans.

The thinly-veiled threat was made as Lomas, which has been hard hit in its mortgage finance business by the real estate recession in Texas, formally defaulted on \$145m in debt.

The company is still locked in talks with its bank and insurance company lenders, led by Chase Manhattan, to provide a new credit facility to cover the \$145m in notes and other debt coming due.

Wall Street saw the bankruptcy threat as largely a ploy by Mr Jess Hay, chief executive of Lomas, to hurry on the talks.

Mr Hay said Lomas would prefer "not to seek the protection of the court." But, he added, "we are committed to protecting and preserving the assets of Lomas and, to that end, we will take whatever actions will be necessary."

Lomas, which is battling to return to profit after two years of losses, said that by selling businesses it had reduced its debt from \$5.7bn at the end of June to \$3.8bn at the end of August. The company is now trying to sell its big commercial leasing operation to reduce debt by a further \$1.5bn.

Aliança to sell shares at Es3,000

By Diana Smith in Lisbon

ALIANÇA, the state-owned insurance company ranked sixth highest in Portugal, will sell 49 per cent of its capital at a basic Es3,000 (€18.50) per share this month in the third privatisation this year of state-run concerns.

The company will sell 1m new shares and 470,000 state-held shares. At Es3,000, the issue would raise Es4.41bn, but the figure could be higher.

Aliança has been valued by consultants at Es6bn. It had revenues of Es13bn and gross investments of Es5.4bn in 1988 when its profits rose 27.5 per cent to Es345m. It forecasts an Es600m profit in 1989. Lucrative life insurance business helps offset heavy losses from vehicle and accident insurance.

Aliança has just capitalised Es500m from reserves to raise capital to Es2bn.

Sale of shares begins on September 15 with a public subscription (41,000 shares) at cut prices of Es2,800 for employees, and Es2,900 for emigrants and small buyers.

Polygram silent on A&M

By Laura Rawn in Amsterdam

POLYGRAM, the record company belonging to Philips, the Dutch electronics group, has refused to comment on reports that it is negotiating to buy A&M Records of the US for \$500m.

Speculation has centred on A&M, one of the two large US independents, amid rapid consolidation in the record industry. Last month Polygram said it planned further acquisitions of popular labels after its purchase of Island Records, the UK independent.

Philips, which owns 90 per cent of Polygram, refused to comment on the reports about A&M. It wants sources of software for its consumer electronic products such as compact disc players.

After the Island Records takeover Philips said it would publicly float 20 to 30 per cent of Polygram, which analysts believe could raise between F1500m and F1.1bn. Institutional investors who own 10 per cent of Polygram are expected to sell their share.

With sales of F13.5bn (€1.6bn) in 1988 Polygram is the third largest record company in the world with 15 per cent of the global market and around 45 per cent of the classical market. The purchase of Island Records for around £200m (€300m) added another 2 to 3 per cent of the world market.

The new structure plays on uncertainties in the market, where many investors are bearish in the longer term but wary of committing themselves to a particular level.

A purchaser of this put should see the warrant appreciate in value if the index falls between now and the end of September. Conversely, if the index climbs, the investor can take advantage of the higher strike price at the end of the month, effectively attaining a

Expanding Billiton to buy 35% of Quebec mine

By Kenneth Gooding, Mining Correspondent

BILLITON International Metals, the Royal Dutch/Shell division which has been aggressively building its worldwide mining operations, is buying a 35 per cent interest in Les Mines Selhaie, a leading copper, zinc and precious metals complex in north-western Quebec, Canada.

The stakes was put up for sale some time ago by Imperial Oil. Exxon's principal operating affiliate in Canada, So far details of the terms have not been disclosed but might be given when the deal is finally completed on September 20.

Selhaie is 180kms north of Noranda and encompasses

both open-pit and underground mines. Control is held by British Petroleum's Canadian offshoot which owns 55 per cent and manages the complex.

When BP recently sold most of its worldwide mining and minerals assets to the RTZ Corporation for US\$4.3bn, its Canadian mining operations were excluded.

The third partner in Selhaie is an subsidiary of TransCanada PipeLines with 10 per cent.

Exxon's share of Selhaie's output last year was 900,000 tonnes of ore yielding 8,800 tonnes of copper and 16,200 tonnes of zinc.

Management, Page 15

Insider trading claim denied


By Robert Thomson in Tokyo

MR YASUO MATSUSHITA, president of Tokyo Kobe bank, has denied insider trading took place before the proposed merger with Mitsui Bank was announced.

The formal denial comes as the Tokyo Stock Exchange is conducting a "routine" investigation into a sudden surge of Tokyo Kobe buying before the announcement.

This announcement appears as a matter of record only.

10th August, 1989



Espirito Santo Financial Holding S.A.

Placing on behalf of
Espirito Santo International Holding S.A.
of 912,000 shares of U.S. \$10 nominal value each of
Espirito Santo Financial Holding S.A.

Offer Price U.S. \$30.40 per share


UBS Phillips & Drew Securities Limited

Bank Espirito Santo International Limited	Banque Indosuez
Crédit Lyonnais Securities	Credit Suisse First Boston Limited
Euromobiliare	Goldman Sachs International Limited
Kleinwort Benson Limited	Kredietbank International Group
Merrill Lynch International Limited	Morgan Stanley International
Nomura International	Paribas Capital Markets Group
Rahn & Bodmer Bankers Zurich	RBC Dominion Securities International
Salomon Brothers International Limited	Shearson Lehman Hutton International
Svenska Handelsbanken Group	Swiss Bank Corporation Investment Banking

New Issue

The announcement appears as a matter of record only.

August 1989



Dresdner International Finance PLC

Republic of Ireland

FF 500,000,000

9 % Bonds due 1994

Payment of principal and interest
unconditionally and irrevocably guaranteed by


Dresdner Bank Aktiengesellschaft

Frankfurt am Main

Issue price 101 1/2 %

Banque Nationale de Paris	Dresdner Bank Aktiengesellschaft
Caisse des Dépôts et Consignations	Paribas Capital Markets Group
Crédit Agricole	Algemene Bank Nederland N.V.
Bank Brussel Lambert N.V.	Banque Française du Commerce Extérieur
Banque Indosuez	Banque Internationale à Luxembourg S.A.
Banque Veuve Morin-Pons Groupe Dresdner Bank	Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft
Commerzbank Aktiengesellschaft	Crédit Commercial de France
Crédit Lyonnais	Credit Suisse First Boston Limited
Deutsche Bank Capital Markets Limited	Société Générale

UBS Phillips & Drew Securities Limited



Banque Nationale de Paris

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Mixed signals from economic data

A FLASH in the pan or a market rally? Last Friday's... credit markets has posed a conundrum.

Some the less, there was a lot in the survey that sounded well for the Treasury bond market.

cautions in trying to generalise about the whole economy on the basis of purchasing managers' data.

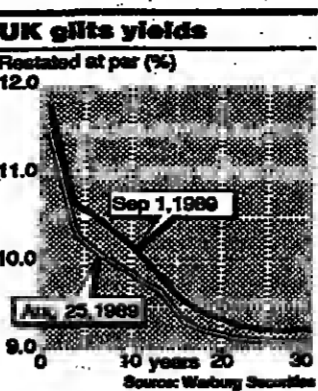
did overtime and average weekly and hourly earnings. "It all adds up to a pattern of weakness," said Mr Brusca on Friday.

James Buchan

UK GILTS

Interest rate gloom knocks prices

GILTS prices took another tumble last week as it began to dawn on more and more market participants that the outlook for interest rates might not be as rosy as first thought.



The reasoning here relates both to M0 and pay deals. It seems as if the starting point for pay negotiations this autumn/winter is 9 per cent, or a little higher.

The Bank scooped up \$384m of gilts from domestic sources while foreigners bought \$121m. At the same time, the Bank has modified the funding rule.

Coupon prices fell quite sharply, by as much as 1/8 of a point for long-maturity bonds. But soon afterwards the market got hold of the results of the monthly questionnaire of purchasing managers at 250 manufacturing businesses around the country.

US MONEY MARKET RATES (%) table with columns for Last Friday, 1 week ago, 4 wks ago, 12-month High, and 12-month Low. Rows include Fed Funds (treasury average), 3-month Treasury, 6-month Treasury, 9-month Treasury, and 30-day Commercial Paper.

US BOND PRICES AND YIELDS (%) table with columns for Last Friday, 1 week ago, 4 wks ago, and 12-month High. Rows include 30-year Treasury, 20-year Treasury, and 10-year Treasury.

NRI TOKYO BOND INDEX table with columns for Average, Last week, 12 wks ago, and 26 wks ago. Rows include Government Bonds, Municipal Bonds, and Corporate Bonds.

slackness in short rates brought about by the Bank's purchases of gilts. The Bank, through its increased sales of Treasury Bills, has turned the market from one which seemed perpetually to be in surplus to one which daily has a shortage that needs to be relieved.

On Thursday the Bank was even able to take bills at a significant discount to its official dealing rates. This represents a significant change in the Bank's operations.

The change in tactics also appears to be a victory for those in the market who have been concerned about the

As for retail sales, there is a growing belief that July's 0.6 per cent fall was distorted and that August sales will show a bounce back.

What ever the reason, M0 growth appears to be accelerating. The chances of its annual growth rate coming within the Chancellor's 1 to 5 per cent target range by the end of the year appear remote.

As for retail sales, there is a growing belief that July's 0.6 per cent fall was distorted and that August sales will show a bounce back.

BUSINESS SOFTWARE advertisement. A selection of software packages to suit your business needs appears every Saturday in the WEEKEND FT. Order your copy today.

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bonds with columns for Country, Issuer, Maturity, Yield, and Price. Includes sections for US, UK, and other international markets.

Advertisement for Nikko Securities. 'Much, much more than just one of the "Big Four"'. You probably think of Nikko Securities as one of Japan's 'Big Four' securities houses. But if you think Nikko Securities is big only in Japan, we've got news for you.

Partial advertisement for 'The Bank' or similar financial institution, showing a person's face and some text.

UK COMPANY NEWS

EC Commission removes last regulatory hurdle in way of the bid Plessey to raise dividend by 20%

By Vanessa Houlder in London and Tim Dickson in Brussels

PLESSEY, the electronics group facing a £2bn hostile bid from GEC-Siemens, has forecast a 20 per cent rise in its dividend in a document sent to shareholders this weekend.

Plessey said it was too early in the year to make a profit forecast, which furthermore, it felt was inappropriate because of its link with GEC through the GPT telecommunications joint venture.

The document, which was posted on Saturday, said that

in the absence of unforeseen circumstances, the board intended to recommend a total dividend for the year of 9.15p. Since 1985, an increase at a rate of 15 per cent per year had been achieved.

Plessey will this week complete a series of presentations to its 55 institutional shareholders, which together represent 60 per cent of the capital.

Meanwhile in Brussels, the European Commission has formally rejected a complaint

from Plessey that the takeover by GEC/Siemens infringes the Community's competition rules.

The decision, which was widely expected following the provisional blessing given by Sir Leon Brittan the EC's Competition policy Commissioner, removes the last regulatory hurdle in the way of the bid.

Complaint concerned the agreement between GEC and Siemens to purchase Plessey, combined with plans for the

future joint and/or separate management of certain assets.

The Commission said "certain elements of the agreement may constitute appreciable restrictions of competition within the meaning of Article 86(1) particularly concerning telecommunications and integrated circuits."

However, "in the light of the particular circumstances of this case", an exemption could be envisaged under Article 86(8).

TR Australia gets approval for change in policy

By John Thornhill

TR AUSTRALIA Investment Trust, a \$45m fund managed by Touche Renmant, has won shareholder approval for a change in investment policy despite previous opposition from River Plate and General Trust, which holds a 29.9 per cent stake.

In a 10-minute extraordinary meeting held at Touche Renmant's offices at Puddle Dock in London, TR Australia's board carried two resolutions enabling it to concentrate its investments in higher-yielding Far Eastern stocks.

TR Australia also won approval to increase its authorised capital to carry out a one-for-two scrip issue, and to make a bonus issue of warrants at a price of 105p.

Of the votes cast, 67.8 per cent supported the resolutions and 42.2 per cent were against. In view of the majority of the proxies in favour of the resolutions, River Plate said it would not seek a poll or try to adjourn the meeting.

Hoylake accuses BAT board of attempting to frustrate bid

By Vanessa Houlder

THE WAR of words accompanying the £13.5bn bid for BAT Industries continued this weekend as Sir James Goldsmith's Hoylake consortium issued a response to the BAT defence document.

In a lengthy document sent to shareholders, Hoylake attacked BAT's performance and accused the board of attempting to frustrate the

bid.

In response, BAT described the Hoylake document as "highly selective and misleading". It said the letter did not contain a single new argument.

Hoylake has criticised the BAT management for using the US legal, political and regulatory processes to thwart the Hoylake offer. In its response,

BAT countered by citing statements in its favour from US officials.

BAT also claimed that Sir James Goldsmith had failed in his attempts to uncover evidence that BAT had not performed for shareholders. "No feats of statistical manipulation can disguise the consistent strength of BAT Industries' outstanding record," it said.

Net assets rise at English & Scottish Invs.

Net asset value per 25p ordinary and B share of English & Scottish Investments, the international investment trust managed by Gartmair Investment, stood at 188.2p at July 31, an increase of 14 per cent over the 147.3p standing at end-January 1989.

Gross revenue for the half-year ended July 31 rose to £2.78m, an improvement of 14.8 per cent over the figure for the opening half of the previous year.

After tax of £626,598 (£563,009), available revenue worked through at £1.61m (£1.34m), equal to earnings of 1.99p (1.68p). The interim dividend is a same-again 0.65p. In July, at the time of a 22m share issue, the directors said they were committed to maintain a dividend of at least 2.5p.

Crown increases Chiltern offer

By Vanessa Houlder

CROWN Communications, the commercial radio and broadcasting group, has raised its partial offer for Chiltern Radio, a private radio company, from £10 to £15 per share.

Crown is attempting to raise its stake to 29.99 per cent, the maximum level permitted by the Independent Broadcasting

Authority, as part of its strategy of building stakes in radio companies in the south and east of England.

In its offer document it said that although it was not hostile towards Chiltern, it believed there was considerable room for improvement.

Chiltern Radio said that the offer grossly undervalued its shares. It intended to bring out a profits forecast within the next three days, it said. On Friday, valid acceptances of the offer had been received in respect of about 1 per cent of Chiltern shares, which brought its holding up to about 10.7 per cent of the share capital.

Pennant loss expands to £687,000

Pennant Group, a Third Market company with interests in the fields of leisure and holidays in Norfolk and the Isle of Wight, suffered a rise in its losses from £481,000 to £687,000 for the first six months of 1989.

Interest charges rose £70,000 to £233,000. Profit on the sale of fixed assets increased by £25,000 to £39,000. Turnover totalled £1.32m (£1.18m).

Looking ahead, the directors said it appeared that the holiday industry was going to move away from the pure volume market and look for an improvement in profits and return on capital. They were hopeful that for 1990 Pennant would benefit from this trend.

Investment costs take toll on ATA Selection profits

COSTS OF the investment programme have restrained profits at USM-quoted ATA Selection, but the new branches should contribute to the second half.

For the six months to end-June, turnover rose to £3.18m (£2.97m) but pre-tax profits fell to £404,000 (£437,000).

In the recruitment division three new branches were opened and the refurbishment programme continued. Exist-

ing outlets saw a growth in activity with turnover rising by 17 per cent.

Financial services lifted turnover by 45 per cent but money costs were materially higher because of increased interest rates. That reduced margins on the existing portfolio although profit was ahead of the 1988 comparison.

Earnings for the period were 2.17p (2.34p). The interim dividend is raised to 1p (0.84p).

British Steel reminder of final instalment

Call notices have started to go out from British Steel reminding shareholders that the final instalment of 83p per share is due by September 26.

Members who fail to meet this payment will forfeit their shares. They will receive back the first instalment minus expenses.

The instalment will raise £1.35m from nearly 400,000 registered shareholders.

Magnet £20m property deal

Magnet Group, the building products concern, has exchanged contracts for the sale and leaseback of 59 properties for around £20m.

The buildings, which include some Magnet retail outlets, have been bought by Lynton, the property investment and development company.

In two transactions this brings to 78 the number of freehold properties bought from Magnet by Lynton for a total in excess of £30m. The buildings, having a total floor area of about 1m sq ft, have all been leased back to Magnet for 25 years.

Ferrari Hldgs back in black

Ferrari Holdings, the provider of computer systems and services formerly known as Cifer, returned to the black in the year to June 30.

This USM-quoted company made pre-tax profits of \$668,000 on continuing businesses, against losses of \$206,000. Turnover leaped to \$14.5m (£9.98m). Payable interest fell to \$161,000 (£200,000) and, after tax of £212,000 (nil), earnings worked through at 0.29p.

In March Ferrari Computer Services reversed into the company and in July the newly formed Ferrari Holdings bought Message Data Switching Business and certain assets of Commercial Cable Company for £1.55m cash. Earlier this week the company made a £5m recommended offer for UCL, the troubled computer systems supplier. Details of a £3m rights issue are to be announced soon.

Stainless Metalcraft

Stainless Metalcraft, the sludge support structure subcontractor with Strachan & Henshaw has been settled with a final value of £10.25m, which has been paid in full. The directors feel the sum yields a satisfactory profit.

She's always had her followers.



Back in 1968 when we set up the first ever UK managed fund, we attracted quite a following. In the 21 years since then, the sincerest form of flattery has been paid to us by numerous competitors. Our 800 or so clients have placed us out in front for service and the results we have achieved for them.

And our £3 billion of funds under management gives us the added attraction of being the largest UK managed fund around. No wonder they're all after the Widow.

SCOTTISH WIDOWS
Looking good for your money

The value of units can fall as well as rise. Past performance is not necessarily a guide to the future. Issued by Fidelity Management (SWF) Ltd. and Scottish Widows Fund & Life Assurance Society, members of Lloyds.

Interim progress leaves Record 19.5% up at £1.8m

GOOD PROGRESS was made by Record Holdings in the first half of 1989, with sales up 17 per cent and pre-tax profit ahead 19.5 per cent.

The group is based in Sheffield and makes over 1,000 different hand and power tools for the engineering, woodworking and electronic industries, and DIY market.

Mr Michael Mallett, chairman, said markets were not becoming any easier but sales rose to £19.1m (£18.34m) and profit to £1.8m (£1.5m).

Some 13 per cent of the sales growth was organic. Good progress was made in the UK industrial and retail sectors of

the hand and power tool market.

Overseas sales moved up only to £5.53m (£5.35m) as they continued to be inhibited by unfavourable exchange rates, the chairman said.

Earnings for the period worked through at 4.36p (3.76p) and the interim dividend is raised to 1p (0.66p) to achieve a better balance with the final - 2.34p last time.

Record has acquired Burgess Power Tools and Powerline, thereby adding woodcutting bandsaw machines and soldering and engraving equipment to the portfolio.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are held for the purpose of considering dividends. Official notices are not available as to whether the dividends are interim or final and the dividends shown below are based mainly on last year's dividends.

Company	Date
Abbeycroft	Sep. 8
Baird (William)	Sep. 14
Conoco	Sep. 14
Corn. Venture	Sep. 14
Conon Beach	Sep. 14
Delta	Sep. 11
Durham (DG)	Sep. 14
Edway Hotel	Sep. 14
Porais	Sep. 14
RIZ	Sep. 14
Servo	Sep. 14
TJ Group	Sep. 12
Telomont	Sep. 6
Fluoro-Peters (Michael)	Sep. 5
Yorkshire TV	Dec. 16

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition:

Pacific Property Investment Trust (Section: Investment Trusts).

SmithKline Beecham Floating Rate Dns. Ln. stk 1990/92 (Industrials).

PKBANKEN
(Incorporated in the Kingdom of Sweden)

¥5,000,000,000

Floating Rate Notes due 1993

Notice is hereby given that the Rate of Interest for the Interest Period from 2nd September, 1989 to 2nd March, 1990 is 5.03% per annum.

Interest payable on £250,000,000 amount to £12,512,500 per £100,000,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

BRADFORD & BINGLEY BUILDING SOCIETY

£100,000,000

Floating Rate Notes Due 1994

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three months interest period from (and including) 31st August, 1989 to (but excluding) 31st November, 1989, the Notes will carry a rate of interest of 14.99 per cent. per annum.

The relevant Interest Payment Date will be 30th November, 1989. The Coupon Amount per £100,000 will be £250.00 payable against surrender of Coupon No 2

Hambros Bank Limited
Agent Bank

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5699 An AFB member Reuters Code: IGIN, IGIO

Index	Value
FT 30	2402.2412 +5
FTSE 100	2413.2423 +5
WALL STREET	2752.2764 +20
Oct. 24/13	2766.2778 +18

Prices taken at 5pm and change is from previous close at 9pm

ALLIANCE LEICESTER
Alliance & Leicester Building Society

£200,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 31st August, 1989 to 30th November, 1989, the Notes will bear interest at the rate of 14 1/4 per cent. per annum. Coupon No. 15 will therefore be payable on 30th November, 1989 at £3.52.58 per coupon from Notes of £100,000 nominal and £176.08 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

THE BECKENHAM GROUP plc
(Incorporated in England under the Companies Act 1948-1981, number 1808599)

Introduction to the Unlisted Securities Market arranged by Barclays de Zoete Wedd Limited and Rights Issue of 6,513,556 New Ordinary Shares at 85p per share

Share Capital following the Rights Issue	Issued and to be issued, fully paid
£1,936,127	£1,302,711
£2,563,873	£2,563,873
£4,500,000	£3,866,584

In addition, there are outstanding 2,559,237 Warrants each to subscribe for one Ordinary Share of 5p.

The Beckenham Group's principal activities are the design, manufacture and installation of ductwork for the air-conditioning, heating and ventilating industry and the provision of mechanical and electrical services for the construction industry. This business arises mainly from major contracts for the development or refurbishment of commercial, industrial and public property in London and the South East. The Beckenham Group is also engaged in the distribution to industrial customers of ductwork components and of engineers' tools.

The Council of The Stock Exchange has conditionally granted permission to deal in the Unlisted Securities Market in the whole of the Company's Ordinary Share capital in issue and to be issued pursuant to the Rights Issue, in its issued Preference Share capital and in the outstanding Warrants, and it is expected that such permission will become effective today. It is emphasised that no application has been made for such securities to be admitted to listing.

Full particulars relating to the Company are available in the statistical services maintained by Eutel Financial Limited and details of the Rights Issue are set out in a circular sent to shareholders on 9 August 1989. Copies of those particulars and of the circular can also be obtained during normal business hours up to and including 6 September 1989, by collection only, from Company Announcements Office of The Stock Exchange, 46 Finsbury Square, London EC2, and on weekdays (excluding Saturdays) up to and including 22 September 1989, the latest date for acceptance and payment in full under the Rights Issue, from:

de Zoete & Bevan Limited, Ebbgate House, 2 Swan Lane, London EC4R 3TS and Fiske & Co. Ltd, Salisbury House, London Wall, London EC2M 9QS

4 September 1989

FINANCIAL TIMES STOCK INDICES

	Sep 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	High 1989	Low	Since Completion	Low
Government Secs.	86.52	86.81	87.03	87.01	87.14	87.12	89.29	83.75	127.4	49.18
Fixed Interest	97.78	97.88	98.18	98.20	98.28	98.40	99.59	95.21	105.4	50.53
Ordinary	1992.7	1977.5	1970.9	1972.7	1981.0	1977.9	1992.7	1447.8	1092.7	49.4
Gold Mines	188.8	188.6	195.8	194.9	197.0	199.9	206.0	154.7	734.7	43.5
FT-All Share	1216.78	1207.45	1203.97	1204.89	1212.11	1210.39	1211.78	921.22	1238.57	61.92
FT-SE 100	2407.5	2387.9	2381.3	2380.8	2397.4	2395.1	2407.5	1782.8	2443.4	986.9

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0694 + five digit code (listed below). Calls charged at 30p per minute peak and 25p off peak, inc VAT

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Fund Managers, and others, including their names and brief descriptions.

Table listing unit trusts under the heading 'Bank of America Unit Trusts', including details like 'Bank of America Bond Fund' and 'Bank of America Equity Fund'.

Table listing unit trusts under the heading 'Bank of America Unit Trusts', including details like 'Bank of America Bond Fund' and 'Bank of America Equity Fund'.

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Table listing unit trusts under the heading 'Bank of America Unit Trusts', including details like 'Bank of America Bond Fund' and 'Bank of America Equity Fund'.

GUIDE TO UNIT TRUST PRICING. A section explaining how unit trust prices are calculated, including details on bid and offer prices, and the impact of the FT Unit Trust Information Service.

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trusts Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, incl VAT

Main table of unit trusts with columns for Name, Price, Yield, and other financial metrics. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES

Table of insurance products and services, including various life insurance policies and financial products, with columns for Name, Price, and other details.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0800 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

Main table containing unit trust information with columns for Fund Name, Bid Price, Offer Price, Yield, and other financial metrics. Includes sub-sections for Jersey, Guernsey, Luxembourg, and Offshore and Overseas.

OFFSHORE AND OVERSEAS

GUERNSEY (GD REGISTERED)

MANAGEMENT SERVICES

LUXEMBOURG (GD REGISTERED)

JERSEY (GD REGISTERED)

JERSEY (GD REGISTERED)

JERSEY (GD REGISTERED)

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JERSEY (GD REGISTERED)

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as BNC Trust Company Limited, Workway Investment Management Jersey Ltd, and others, with columns for Name, Type, and other details.

BRITISH FUNDS

Table of British Funds, listing various funds like 'Shorts' (Lives up to Five Years), 'Over Fifteen Years', and 'Index-Linked'.

LOANS

Table of Loans, listing various loan products and their terms.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails, listing international investment options.

AMERICANS

Table of Americans, listing US-based investment funds.

INT. BANK AND O'SEAS

Table of International Bank and Overseas funds.

CORPORATION LOANS

Table of Corporation Loans, listing corporate investment opportunities.

COMMONWEALTH & AFRICAN FUNDS

Table of Commonwealth & African Funds, listing investments in developing regions.

ISLE OF MAN

Table of Isle of Man funds.

LUXEMBOURG

Table of Luxembourg funds.

OTHER OFFSHORE FUNDS

Table of Other Offshore Funds.

OFFSHORE INSURANCES

Table of Offshore Insurances.

Money Market Bank Accounts

Table of Money Market Bank Accounts.

Money Market Trust Funds

Table of Money Market Trust Funds.

UNIT TRUST INFORMATION SERVICE

Large table of Unit Trust Information Service, listing numerous unit trusts and their details.

Money Market Bank Accounts

Table of Money Market Bank Accounts.

Money Market Trust Funds

Table of Money Market Trust Funds.

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Money Market Trust Funds

Table of Money Market Trust Funds.

Notes and disclaimers at the bottom of the page regarding the accuracy and use of the information provided.

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0898 45 + four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: AMERICANS - Contd.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: CANADIANS.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: BANKS, HP & LEASING.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: BEERS, WINES & SPIRITS.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: BUILDING, TIMBER, ROADS.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: DRAPERY AND STORES - Contd.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: ELECTRICALS.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: FOOD, GROCERIES, ETC.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: DRAPERY AND STORES.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: HOTELS AND CATERERS.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: ENGINEERING.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: INDUSTRIALS (Misc.) - Contd.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: INDUSTRIALS (Misc.) - Contd.

Table with columns: Market, Stock, Price, Div, Yield, Last, Dividend, Paid, Ex Date, Buy, Sell, etc. Section: INSURANCES.

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct 0636 43 + four digit code (listed below). Calls charged at 30p per minute peak and 25p off peak, inc VAT

Handwritten note: "half net 100"

LEISURE

Table of share prices for Leisure sector including companies like Leisure Group, Leisure World, etc.

PAPER, PRINTING, ADVERTISING - Cont'd

Table of share prices for Paper, Printing, Advertising sector including companies like Newsprint, etc.

TEXTILES - Cont'd

Table of share prices for Textiles sector including companies like Textiles, etc.

TRUSTS, FINANCE, LAND - Cont'd

Table of share prices for Trusts, Finance, Land sector including companies like Finance, etc.

OIL AND GAS - Cont'd

Table of share prices for Oil and Gas sector including companies like Oil, Gas, etc.

MINES - Cont'd

Table of share prices for Mines sector including companies like Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades sector including companies like Motors, etc.

PROPERTY

Table of share prices for Property sector including companies like Property, etc.

TRANSPORT

Table of share prices for Transport sector including companies like Transport, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land sector including companies like Finance, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders sector including companies like Overseas, etc.

THIRD MARKET

Table of share prices for Third Market sector including companies like Third Market, etc.

Commercial Vehicles

Table of share prices for Commercial Vehicles sector including companies like Commercial, etc.

Garages and Distributors

Table of share prices for Garages and Distributors sector including companies like Garages, etc.

Investment Trends

Table of share prices for Investment Trends sector including companies like Investment, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc sector including companies like Finance, etc.

PLANTATIONS

Table of share prices for Plantations sector including companies like Plantations, etc.

MINES

Table of share prices for Mines sector including companies like Mines, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers sector including companies like Newspapers, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather sector including companies like Shoes, etc.

SOUTH AFRICANS

Table of share prices for South Africans sector including companies like South Africans, etc.

OIL AND GAS

Table of share prices for Oil and Gas sector including companies like Oil, Gas, etc.

Central Africa

Table of share prices for Central Africa sector including companies like Central Africa, etc.

DIAMOND AND PLATINUM

Table of share prices for Diamond and Platinum sector including companies like Diamond, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising sector including companies like Paper, etc.

TEXTILES

Table of share prices for Textiles sector including companies like Textiles, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land sector including companies like Finance, etc.

OIL AND GAS

Table of share prices for Oil and Gas sector including companies like Oil, Gas, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders sector including companies like Overseas, etc.

MINES

Table of share prices for Mines sector including companies like Mines, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising sector including companies like Paper, etc.

TEXTILES

Table of share prices for Textiles sector including companies like Textiles, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land sector including companies like Finance, etc.

OIL AND GAS

Table of share prices for Oil and Gas sector including companies like Oil, Gas, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders sector including companies like Overseas, etc.

MINES

Table of share prices for Mines sector including companies like Mines, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising sector including companies like Paper, etc.

TEXTILES

Table of share prices for Textiles sector including companies like Textiles, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land sector including companies like Finance, etc.

OIL AND GAS

Table of share prices for Oil and Gas sector including companies like Oil, Gas, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders sector including companies like Overseas, etc.

MINES

Table of share prices for Mines sector including companies like Mines, etc.

This service is available to every company dealt in on Stock Exchanges throughout the United Kingdom for a fee of 2.985 per annum for each security.

CURRENCIES, MONEY AND CAPITAL MARKETS

CURRENCIES AND MONEY REVIEW

Sterling underpinned by rate squeeze

THE BANK OF England has changed its intervention tactics on the London money market recently, with implications for sterling and foreign exchange policy.

MMS International puts the median estimate at \$250m, against a rise of \$67m in July.

down to around 13 1/2 per cent, pulling the short end of the rate structure down. Over the last few weeks the authorities have tightened the day to day credit position, lifting the overnight rate back to around 14 per cent to underpin base rates of the same level.

The approach of the Conservative Party conference next month has led to suggestions of a cut in base rates, particularly since building societies margins are being squeezed, meaning a likely rise in mortgage rates if base rates are cut out.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Friday September 1 1989, Thursday August 31 1989, and Dollar Index. Lists various countries and their index values.

£ IN NEW YORK

Table showing exchange rates for £ in New York, including 1 Sept, 2 Sept, and 3 Sept rates.

CURRENCY RATES

Table showing currency rates for various countries like Australia, Austria, Belgium, Canada, Denmark, etc.

CURRENCY MOVEMENTS

Table showing currency movements for Sterling, US Dollar, Canadian Dollar, etc.

OTHER CURRENCIES

Table showing other currencies like Argentina, Australia, Brazil, etc.

STERLING INDEX

Table showing Sterling Index values for 1 Sept, 2 Sept, and 3 Sept.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing Pound spot and forward rates against the pound.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing Dollar spot and forward rates against the dollar.

EUROPEAN OPTIONS EXCHANGE

Table showing European options exchange data for various series and dates.

BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

MONEY RATES

Table showing money rates for various currencies and terms.

LONDON MONEY RATES

Table showing London money rates for various currencies.

LONDON RECENT ISSUES

Table showing London recent issues for various companies.

FIXED INTEREST STOCKS

Table showing fixed interest stocks for various companies.

MONEY MARKETS

Doubts surround German rates

FRANKFURT has been practically no significance as a signal on rates and market reaction had been exaggerated.

Nevertheless, higher German rates are not out of the question before the end of the year.

GRANVILLE SPONSORED SECURITIES advertisement listing various securities and their prices.

BANK OF ENGLAND TREASURY BILL TENDER

Table showing Bank of England Treasury Bill tender details.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly change in world interest rates.

RIGHTS OFFERS

Table showing rights offers for various companies.

JOTTER PAD

Jotter pad advertisement for crossword puzzles.

CROSSWORD

Crossword puzzle grid and clues.

WORLD STOCK MARKETS

Table with columns: Stock Name, Price, Change, High, Low, Close, Open. Includes various international stocks like AUSTRIA, BELGIUM, DENMARK, FRANCE, GERMANY, JAPAN, NETHERLANDS, SWITZERLAND, and U.K.

Table with columns: Stock Name, Price, Change, High, Low, Close, Open. Includes various international stocks like AUSTRALIA, CANADA, FINLAND, GERMANY, HONG KONG, ITALY, JAPAN, NETHERLANDS, SOUTH AFRICA, SWITZERLAND, and U.K.

Table with columns: Stock Name, Price, Change, High, Low, Close, Open. Includes various international stocks like AUSTRALIA, CANADA, FINLAND, GERMANY, HONG KONG, ITALY, JAPAN, NETHERLANDS, SOUTH AFRICA, SWITZERLAND, and U.K.

Table with columns: Stock Name, Price, Change, High, Low, Close, Open. Includes various international stocks like AUSTRALIA, CANADA, FINLAND, GERMANY, HONG KONG, ITALY, JAPAN, NETHERLANDS, SOUTH AFRICA, SWITZERLAND, and U.K.

Table with columns: Stock Name, Price, Change, High, Low, Close, Open. Includes various international stocks like AUSTRALIA, CANADA, FINLAND, GERMANY, HONG KONG, ITALY, JAPAN, NETHERLANDS, SOUTH AFRICA, SWITZERLAND, and U.K.

Advertisement for 'Travelling by air on business?' featuring 'AMSTERDAM' and 'ROTTERDAM' routes, and 'Your FT hand delivered in Germany' with '12 ISSUES FREE' offer.

4pm prices September 1

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers: 12 Month High, Low, Stock, Div, Yld, % Chg, 1988 High, Low, Close, Prev. Close. Includes various stock symbols and their corresponding market data.

Advertisement for SAMSUNG Electronics, featuring the slogan 'Video precision. Video excellence...' and 'Wise Audio Home Appliances'. Includes the SAMSUNG logo and 'Electronics' text.

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Monday national market, 4pm prices September 7

Table of NYSE Composite Prices listing various stocks with columns for 12 Month High, Low, Stock, Div, Yld, 100 High, Low, and Close Pct.

Table of Over-the-Counter prices listing various stocks with columns for 12 Month High, Low, Stock, Div, Yld, 100 High, Low, and Close Pct.

Notes explaining the data in the NYSE Composite Prices table, including definitions for 12-month high/low and dividend information.

AMEX COMPOSITE PRICES

4pm prices August 31

Table of AMEX Composite Prices listing various stocks with columns for 12 Month High, Low, Stock, Div, Yld, 100 High, Low, and Close Pct.

Table of AMEX Composite Prices listing various stocks with columns for 12 Month High, Low, Stock, Div, Yld, 100 High, Low, and Close Pct.

Advertisement for F.T. hand delivered, featuring the text 'Have your F.T. hand delivered if you work in the business centres of COPENHAGEN OR AARHUS' and contact information for K. Mikael Heintz.

THE MONDAY INTERVIEW

The quiet pursuit of a moralist's goals



Worries as Japan's bankers bet on size

Few people in the international finance business can have been cheered by last week's news of the proposed merger between Mitsubishi Bank and Taiyo Kobe Bank of Japan.

The creation of a new banking order

It is, of course, open to western banks to view these developments with a cold, detached eye and comfort themselves with the thought that the history of banking mergers is littered with failures.

David Lascelles

When former US President Jimmy Carter left the White House in January 1981, aged only 56, he says he faced "an unwanted and potentially empty life."

Jimmy Carter, former US president, speaks to Peter Riddell

with revolutionaries opposing a government which is a member of that organisation. The Carter Centre becomes involved in talking to both sides in such domestic disputes in a way that other organisations and national governments could not.

PERSONAL FILE

- 1924 Born, Plains, Georgia. Educated in Georgia and US Naval Academy, Annapolis.

the talks which are being held with no preconditions. He hopes they set the agenda for subsequent negotiations and lead to certain confidence-building measures such as a ceasefire, as well as the greater involvement of international relief organisations.

Mr Carter has chosen not to pursue commercial activities. He has made the heart of his life the Carter Centre at Emory University in Atlanta. This is more than the usual museum and library of other ex-presidents. It is a base for study, discussion and his worldwide initiatives on civil conflicts and hunger.

He believes the basic defects of the elections in Panama - the absence of freedom of campaign and intimidation of candidates and voters - have been avoided in the Nicaraguan procedures, which were agreed between the government and the opposition groups. But he is keeping a close eye on any loopholes.

Mr Carter has in general avoided domestic political controversy since 1981. Apart from producing a level-headed report last winter on how to tackle the US budget deficit. This was written with Mr Ford, his old opponent and now friend.

Many of Mr Carter's activities are in countries in which, while president, he was at times more popular than he was in the US. "In the Scandinavian countries, the third world and Latin America, my policies were quite acceptable. Peace, human rights, arms control and environmental quality were very attractive to other parts of the world - in some cases more than in this country."



'What we do at the Carter Centre is totally non-partisan'

Any favourable reassessment of Mr Carter's term still has a long way to go given the low standing he had on leaving office. He was widely criticised both in Washington and in west European capitals for inconsistency and ineffectiveness; that view has not yet changed significantly.

Mr Carter believes his reputation is "getting better as times passes. This has been historically the case with Eisenhower, Truman and Nixon. That's kind of an inevitable political science truism."

Although he is the only Democrat to be elected president since Lyndon Johnson in 1964, Mr Carter is not pessimistic about his party's prospects.

Republican politicians even now run against the Carter record - using him as a symbol of past failures - even though he was welcomed back by his own party at last year's Democratic convention in Atlanta. To some extent, however, the more positive view of Mr Carter now expressed in opinion polls and by commentators reflects as much his conduct since leaving the White House as his patchy record as President.

He adds that it is "almost mathematically impossible to be elected president without carrying the South given the way the rest of the nation is divided."

He says the answer is "just get the right candidate. If we have someone like Senator Bill Bradley or Senator Sam Nunn [a fellow Georgian] or others, I will not name now, that would be a major step forward."

There needs to be a combination of philosophy - conservative on the budget deficit, on finance, on trade, strong on defence, strong on local government, on the one hand, and quite a progressive attitude on human rights, civil rights, environmental quality, peace - that kind of relationship which I tried to espouse when I was President would be appealing now."

He adds that it is "almost mathematically impossible to be elected president without carrying the South given the way the rest of the nation is divided."

Shedding the ass's skin in Poland

That great operatic parable of class struggle, The Marriage of Figaro, has in its final act a song sung by Don Basilio, a music master. For much of the opera, Basilio is seen as a lackey of the Count Almaviva, against whose tyranny the revolt, which is the subject of the opera, is directed. He is a henchman of the Count in the latter's efforts to assert a droit de seigneur over Figaro's bride-to-be, Susanna - even though he has formally renounced this supreme symbol of the lawlessness of aristocratic rule.



Eastern Europe Notebook

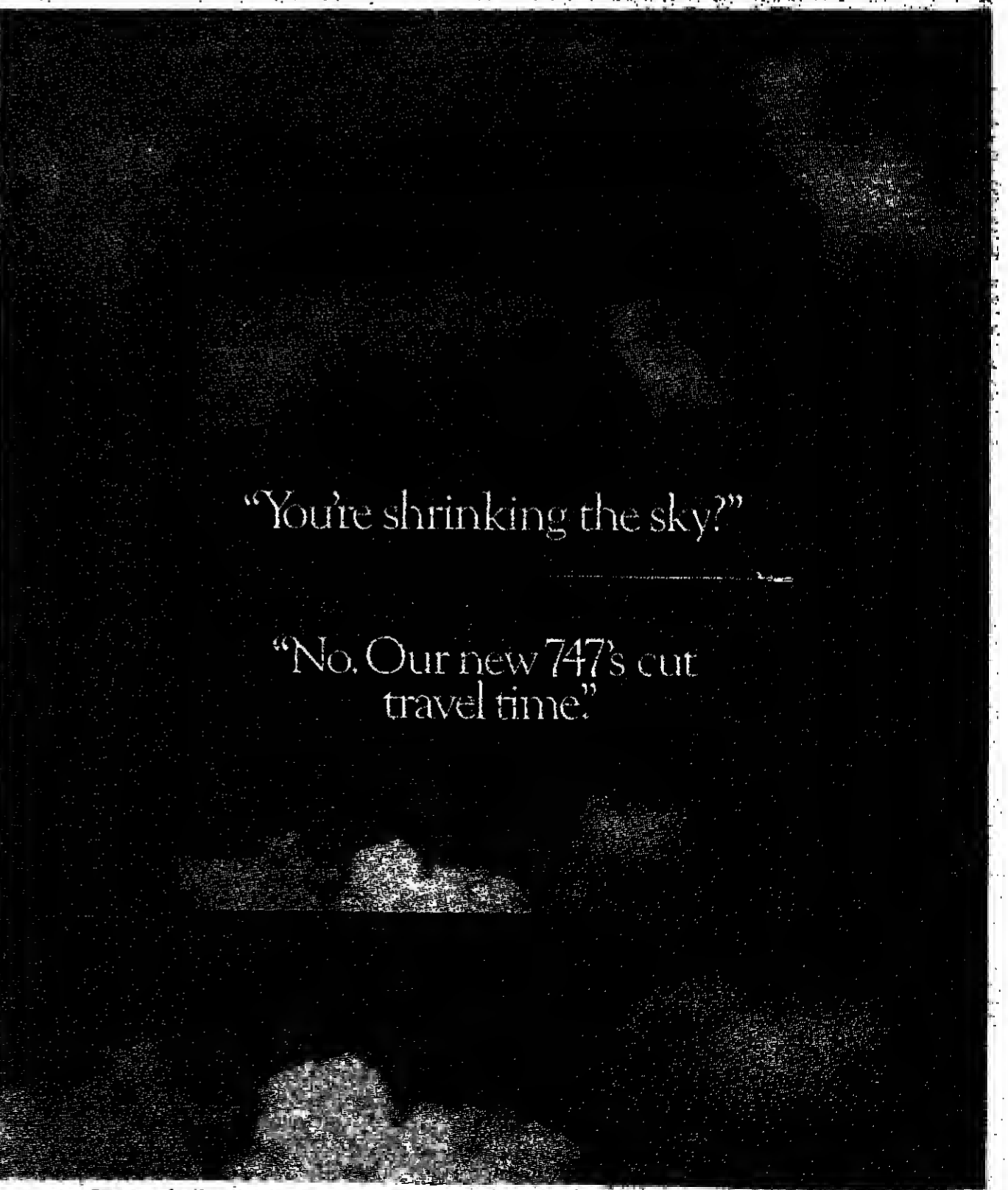
decided must be left to the Communists, the media will not be part of it. Though the reporting on Polish television since the now relatively straight and, in some cases quite critical of the Government, and though Solidarity has a whole 45 minutes a week to produce its own programme, there are recent and sharp memories of the media's role during martial law which must be assuaged. A Solidarity-led government would be a nonsense if it were not to tackle that. So Mr Urban's discourse was a valedictory of his immediate past. But it was full of interest, as is he.

joined the regime. He thus swore the limited but surely comforting irresponsibility and freedom of a journalist for real power, but one closely constrained and intensely destructive of ideals and of the truth.

Did he regret that period? Not at all; though he had had to accept the bride of loyalty, he had joined the Jaruzelski regime because he saw it as a reforming one. What would he do now? Return to the pen; Poland would offer plenty of opportunities for sharpening it.

Well, there was one: Lech Walesa, who sensed the inner emptiness of the absolute power and who rallied against it. For the realistic and practical reformers who had lived under the skin, his ultimate success (fragile though it still is) threatens to render lies meaningless in retrospect.

John Lloyd



"You're shrinking the sky?"

"No. Our new 747's cut travel time."

KLM is the first European airline flying world routes in the new 747-400. This remarkable new aircraft can fly a third of the way around the world non-stop.

The Reliable Airline KLM Royal Dutch Airlines

Handwritten note at the bottom of the page